



# Electric Vehicle Incentives and Policies

*National Governor's Association Maryland Grid Modernization Retreat*

7 November 2019, Hanover MD

Image: [https://parade.com/639991/scott\\_steinberg/the-ultimate-city-guide-to-baltimore-maryland/](https://parade.com/639991/scott_steinberg/the-ultimate-city-guide-to-baltimore-maryland/)

Brett Williams, PhD – Principal Advisor, EV Programs

*with thanks to Jennifer Boughton, Michelle Jones, Eric Fullenkamp, and others at CSE*



Center for  
Sustainable  
Energy™



# CSE Areas of Expertise

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## **Clean Transportation**

Adoption of electric vehicles  
and deployment of charging  
infrastructure



## **Built Environment**

Advancing energy efficiency  
and renewable resources



## **Technology Convergence**

Interconnecting systems to  
achieve decarbonization

# State EV Cash Rebate Programs Administered by CSE

(as of 30 Sep. 2019)

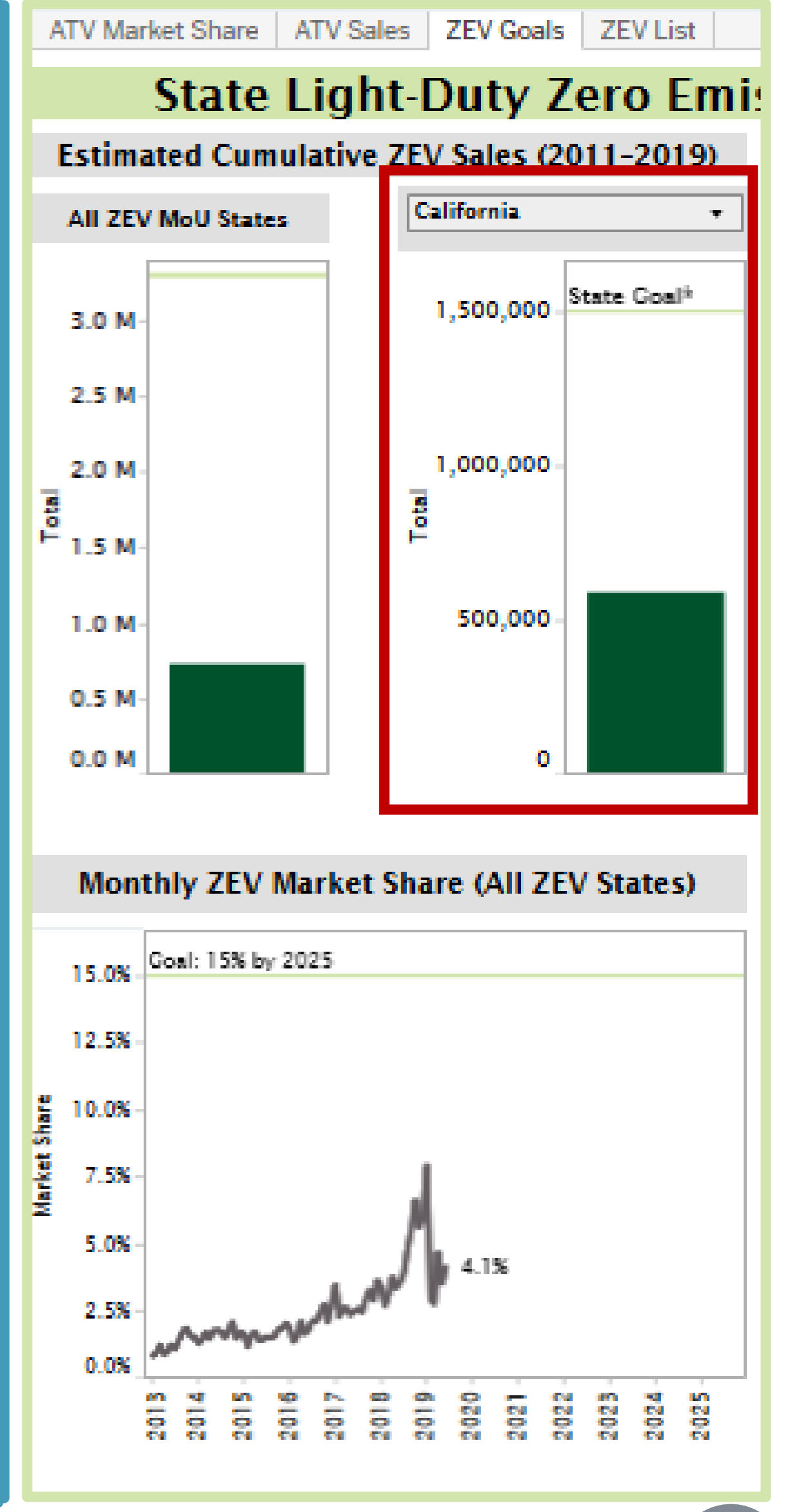
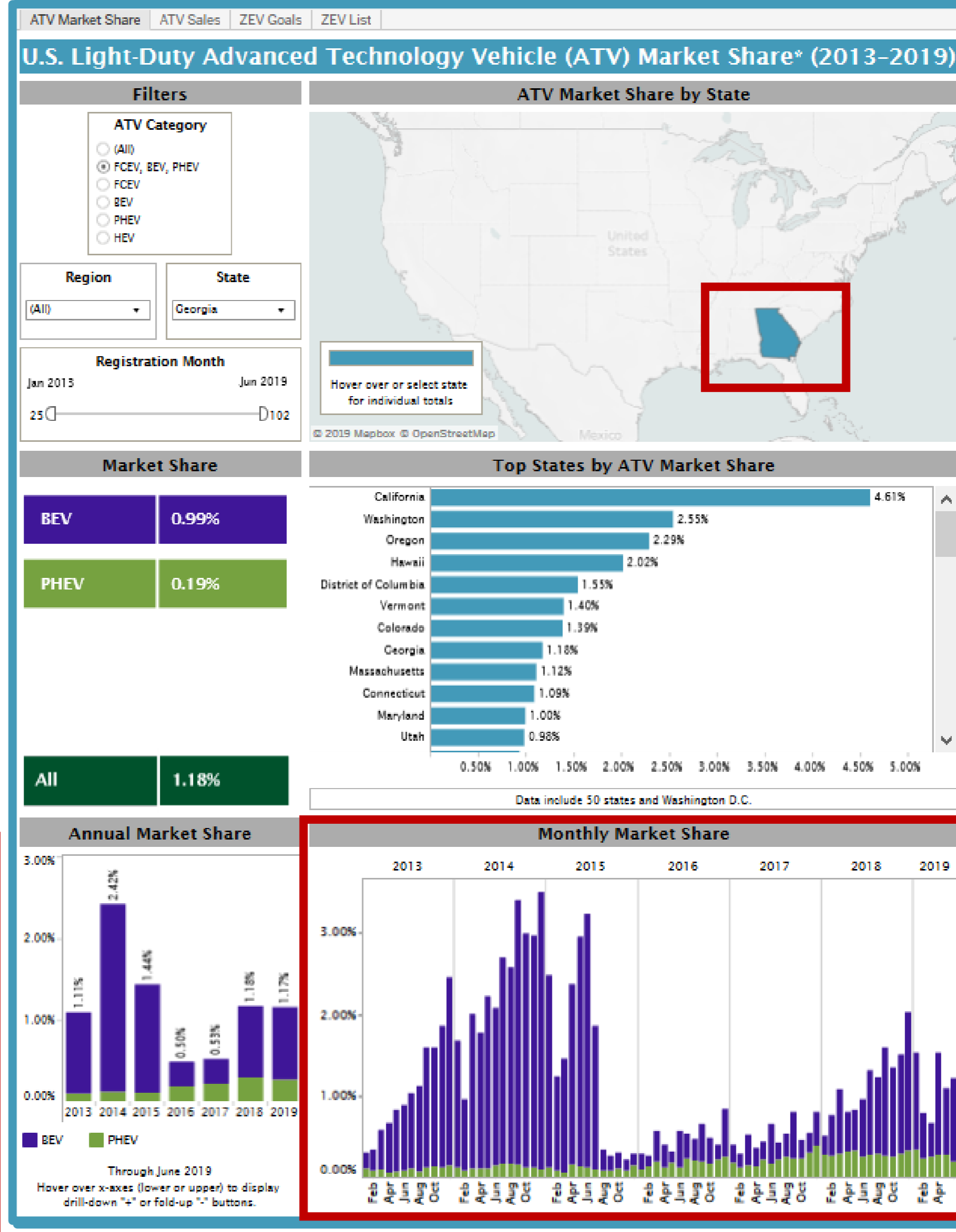
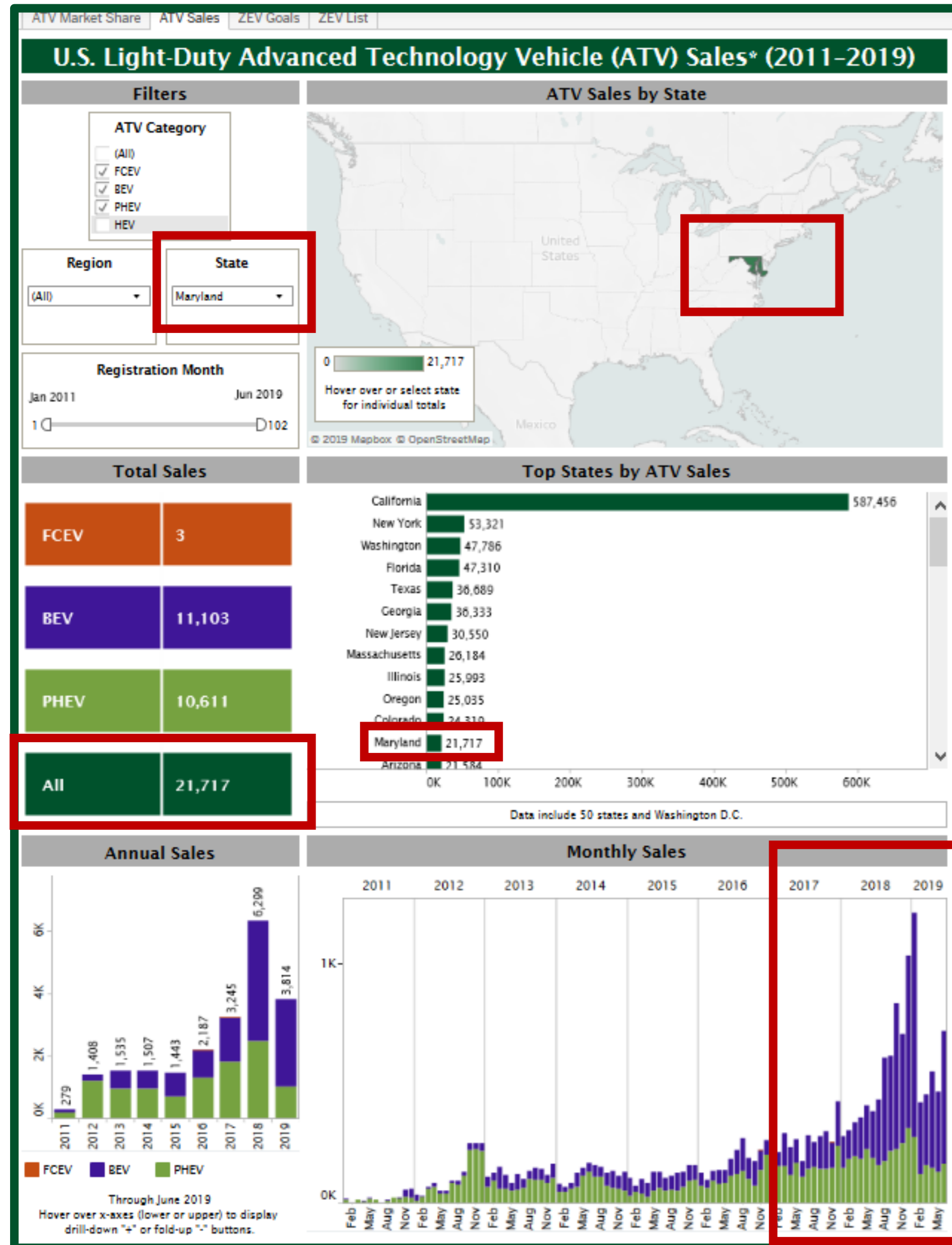


## Oregon CVRP

	CALIFORNIA CLEAN VEHICLE REBATE PROJECT	MOR-EV Massachusetts Offers Rebates for Electric Vehicles	CHEAPR Connecticut Hydrogen and Electric Automobile Purchase Rebate	NEW YORK STATE	Oregon CVRP
<b>Fuel-Cell EVs</b>	\$5,000	\$1,500	\$5,000		
<b>All-Battery EVs</b>	\$2,500	\$1,500	≥ 200 e-miles \$2,000 ≥ 120 e-miles \$1,500 < 120 e-miles \$500	≥ 120 e-miles \$2,000 ≥ 40 e-miles \$1,700 ≥ 20 e-miles \$1,100 < 20 e-miles \$500	≥ 10 kWh \$2,500 < 10 kWh \$1,500
<b>Plug-in Hybrid EVs</b>	\$2,500 (i3 REx) \$1,500	BEVx only: \$1,500	≥ 45 e-miles \$1,000 < 45 e-miles \$500		
<b>Zero-Emission Motorcycles</b>	\$900	\$450			\$750 (and NEVs)
	<ul style="list-style-type: none"> <li>≥ 20 e-miles</li> <li>Income cap</li> <li>Increased rebates for lower-income households (+\$2,000)</li> </ul>	<ul style="list-style-type: none"> <li>Purchase price ≤ \$50k</li> <li>No fleet rebates</li> </ul> Program ended 9/30/19	<ul style="list-style-type: none"> <li>BEVs &amp; PHEVs ≤ \$50k base MSRP, FCEVs ≤ \$60k</li> <li>Point-of-sale option</li> <li>\$150 dealer incentive</li> </ul>	<ul style="list-style-type: none"> <li>Base MSRP &gt; \$60k = \$500</li> <li>Point-of-sale</li> </ul>	<ul style="list-style-type: none"> <li>Base MSRP &lt; \$50k</li> <li>Point-of-sale option</li> <li>Increased rebates for lower-income households (+\$2,500), used EVs also</li> </ul>



# AA 50-State EV Sales, Market Share, and Goals Dashboard



Dashboard prepared by CSE for AA; linked at [zevfacts.com](http://zevfacts.com)

# Outline

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- Statewide EV Rebate Program Update
  - Outputs: Vehicles & Consumers Rebated
  - Outcomes: Behaviors Influenced
  - Impacts: Emission & Market
- Additional Design Considerations
  - Equity: Income caps compared to MSRP caps
  - Vehicle eligibility criteria (MSRP, e-range)
- Dealer Incentives
- Musings for Maryland
- Wrap Up, Additional Info

*\* EVs = light-duty plug-in hybrid, battery, and fuel-cell electric vehicles  
(PHEVs, BEVx vehicles, BEVs, and FCEVs)*



A close-up photograph of a person's hand plugging a charging cable into the port of an electric vehicle. The scene is set outdoors at sunset, with warm, golden light and lens flare effects. In the background, a charging station and other vehicles are visible but out of focus.

# Statewide EV Rebate Program Update

Outputs, Outcomes, and Impacts



# EV Rebate Designs

(As of Sept. 2018; Reflective of Most of the Data Gathered)



**Fuel-Cell EVs**



\$5,000

\$2,500

\$5,000

e-miles

≥ 120	\$2,000
≥ 40	\$1,700
≥ 20	\$1,100
< 20	\$500

**All-Battery EVs**



\$2,500

\$2,500

e-miles

≥ 175	\$3,000
≥ 100	\$2,000
< 100	\$500

**Plug-in Hybrid EVs**



\$2,500 (i3 REx)  
\$1,500

≥10 kWh \$2,500  
<10 kWh \$1,500

≥ 40	\$2,000
< 40	\$500

**Zero-Emission Motorcycles**



\$900

\$750

- e-miles ≥ 20 only
- Consumer income cap
- increased rebates for lower-income households

- Base MSRP ≥ \$60k = \$1,000 max.
- no fleet rebates

Program ended 9/30/19

- Base MSRP ≤ \$60k only
- dealer assignment
- \$150 dealer incentive (\$300 previous)

- Base MSRP > \$60k = \$500 max.
- point-of-sale via dealer



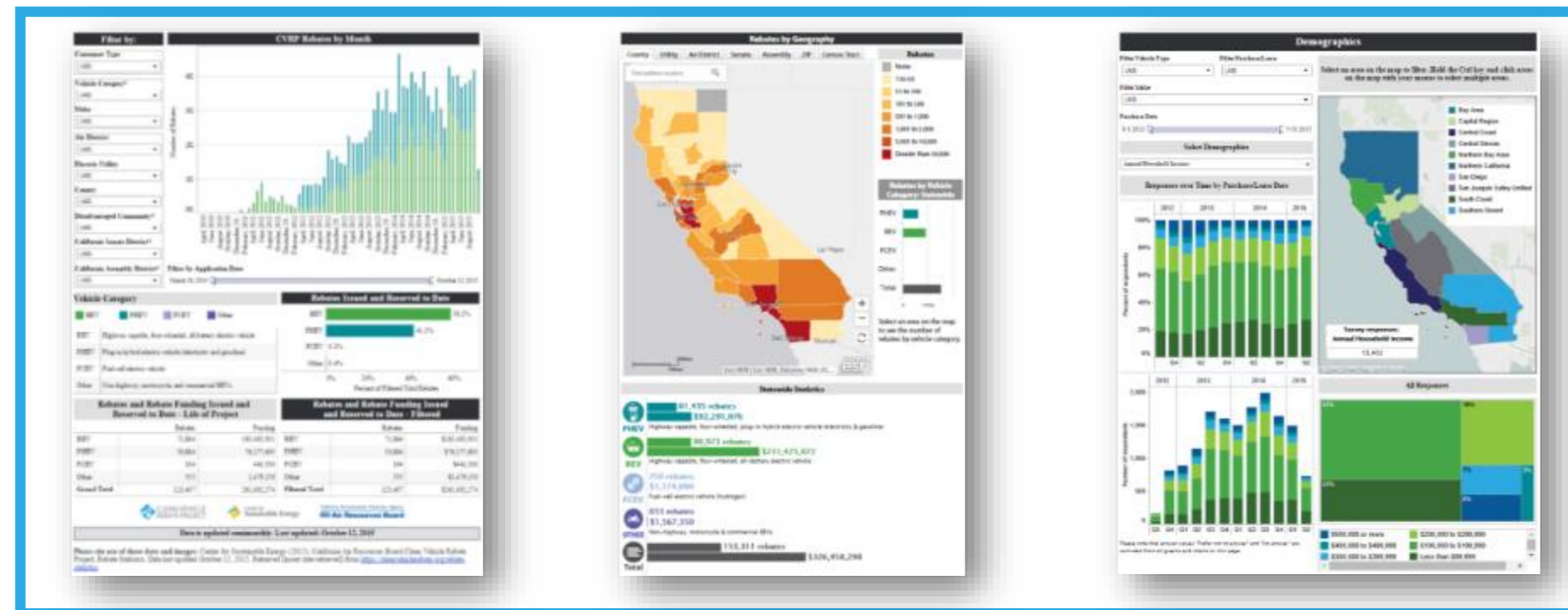


# Outputs: Vehicles Rebated

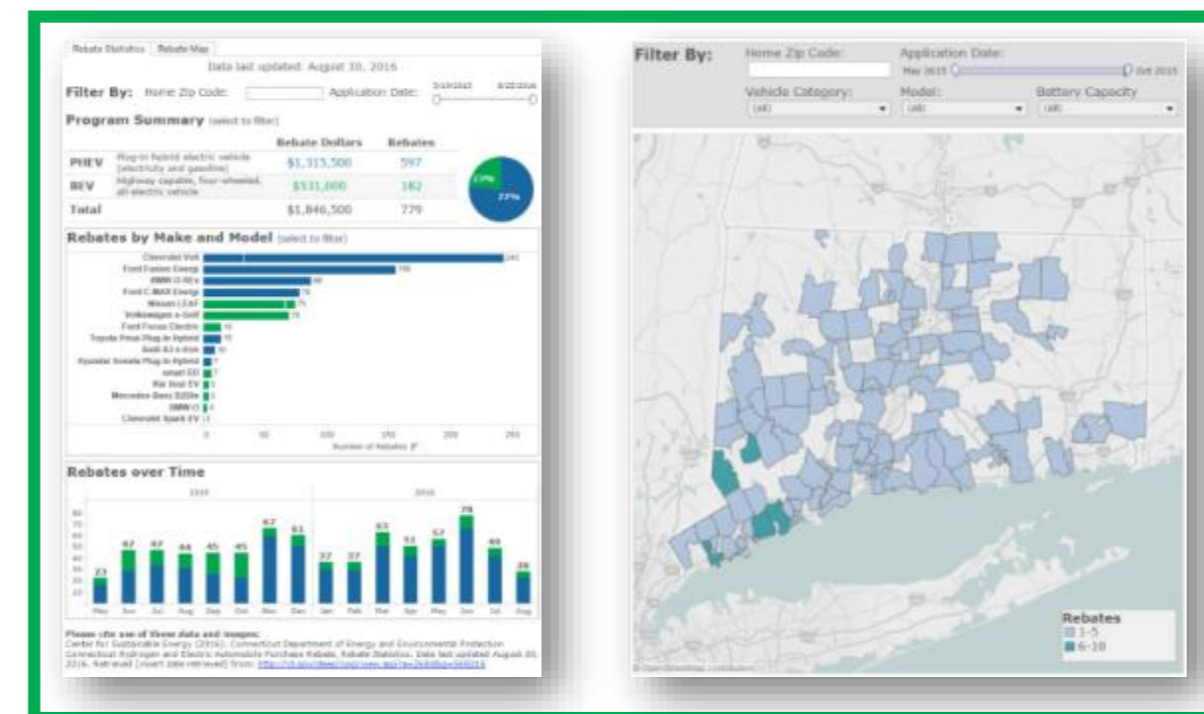


# Where Are EV Rebates Going?

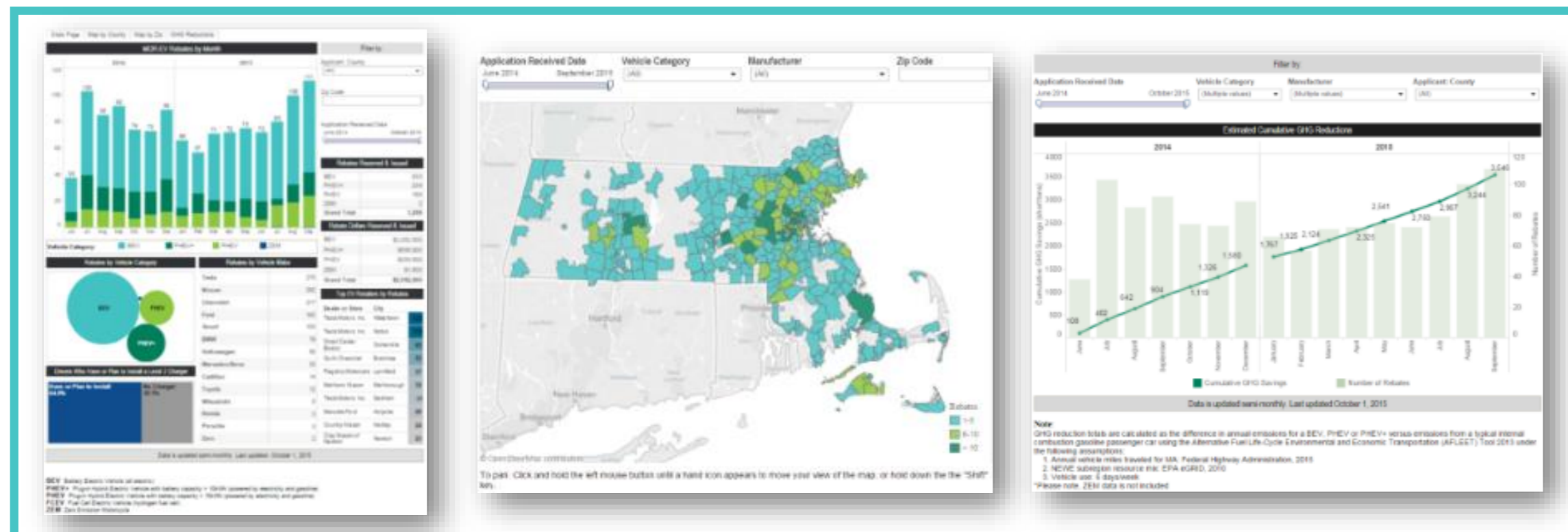
## Public Dashboards and Data Facilitate Informed Action



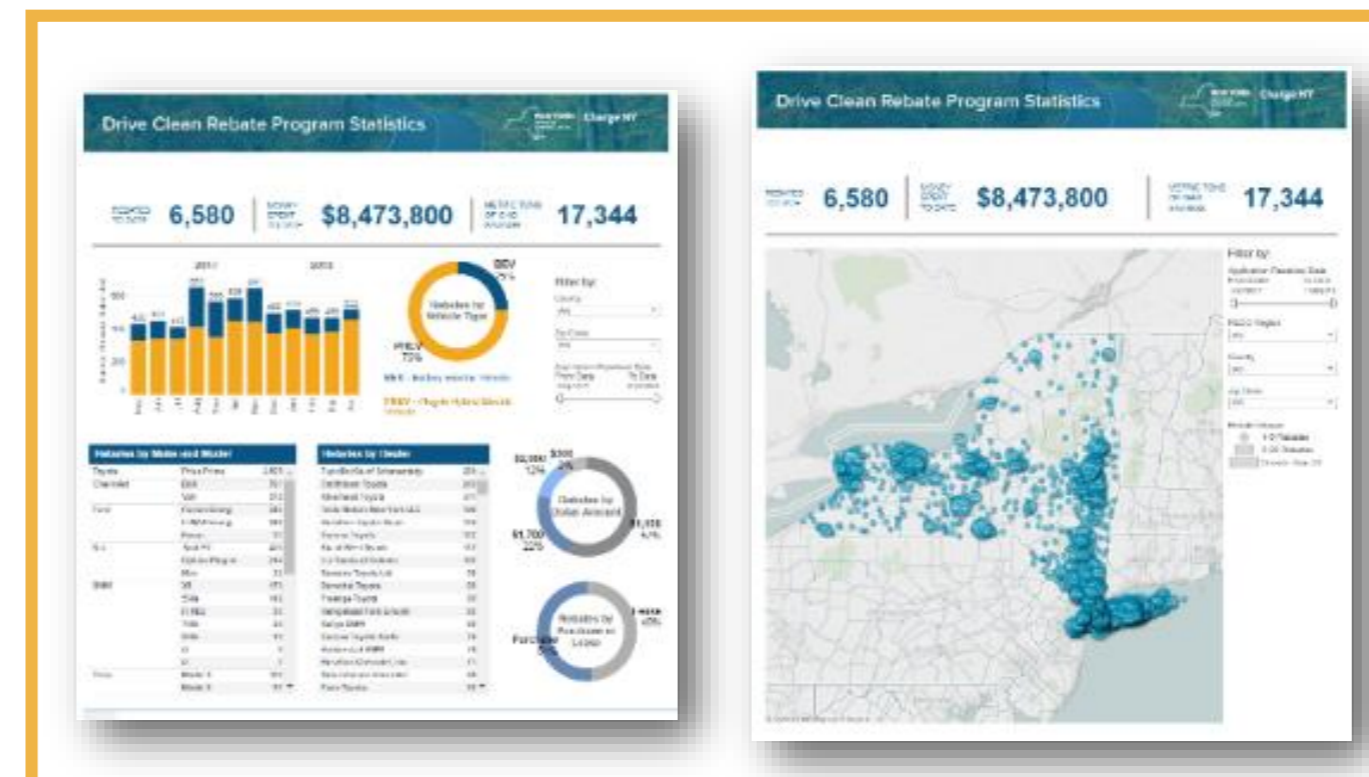
[cleanvehiclerebate.org](http://cleanvehiclerebate.org)



[ct.gov/deep](http://ct.gov/deep)



[mor-ev.org](http://mor-ev.org)

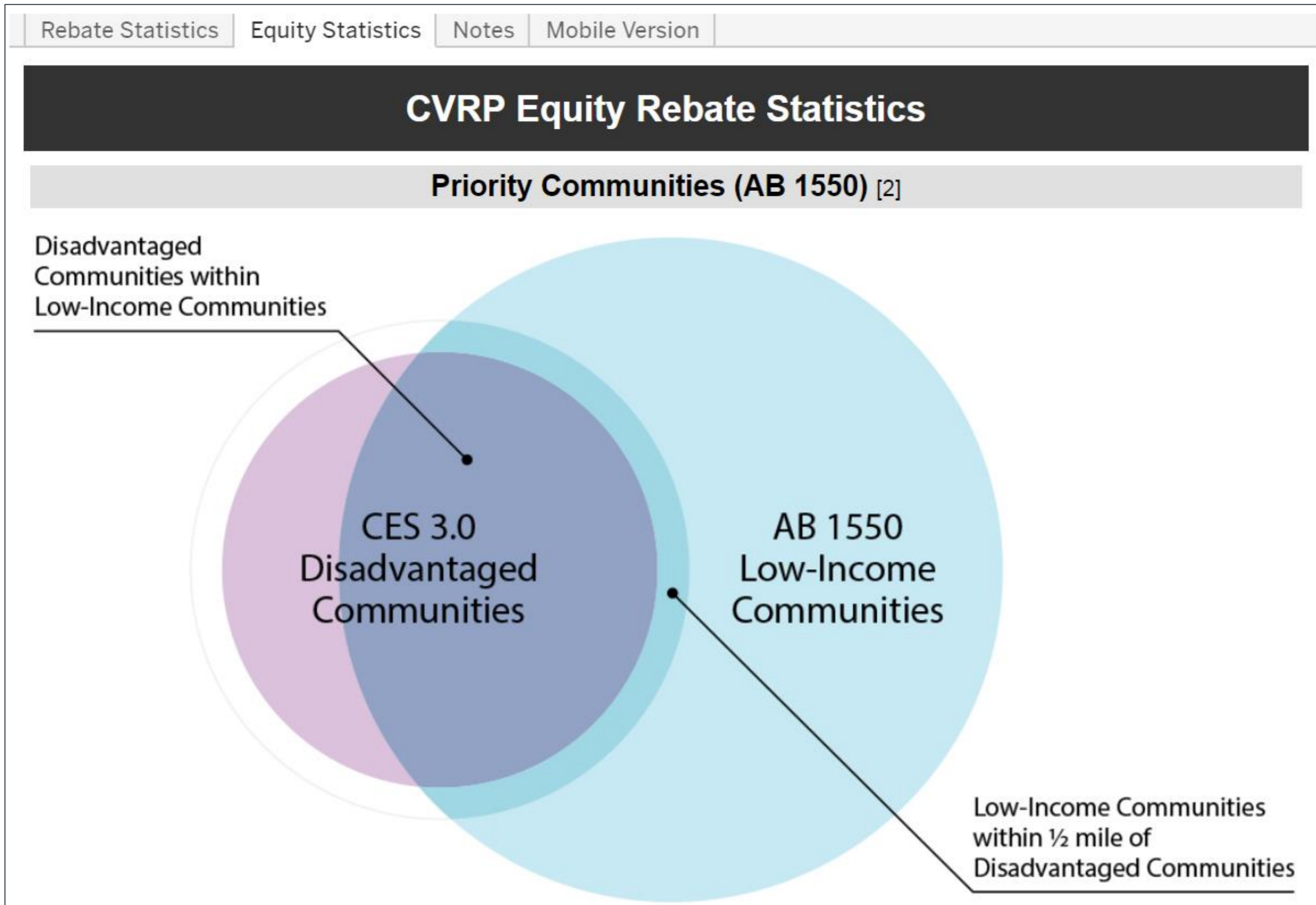


[nyscrda.ny.gov](http://nyscrda.ny.gov) (dashboards done by NYSERDA)

- > 350,000 EVs and consumers have received > \$720 M in rebates
- > 70,000 survey responses being analyzed so far, statistically represent > 300,000 consumers
- Reports, presentations, and analysis growing



# Equity Statistics Dashboard *(partial)*



## Rebates by Equity Group [2]

Timeframe: [1]

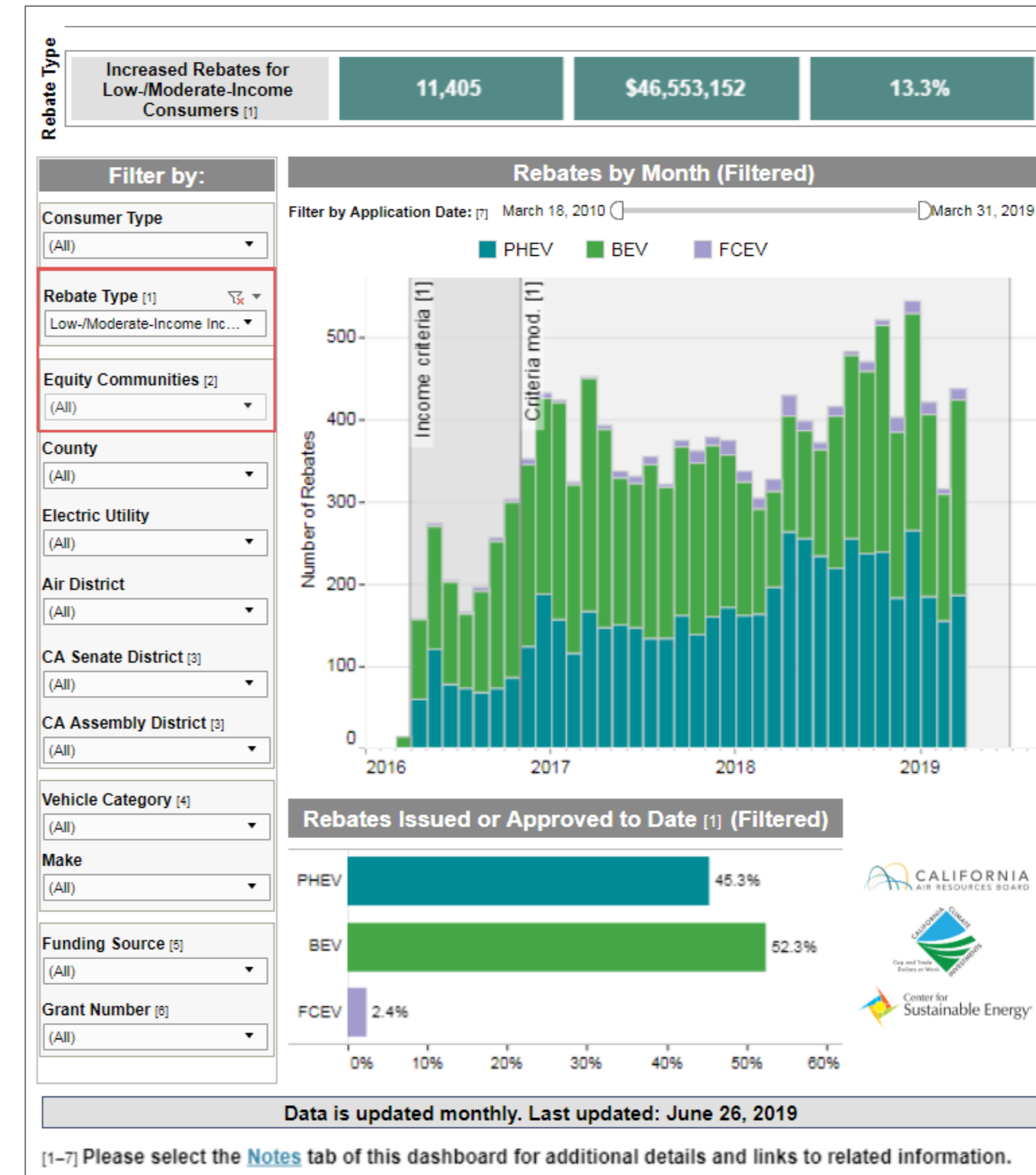
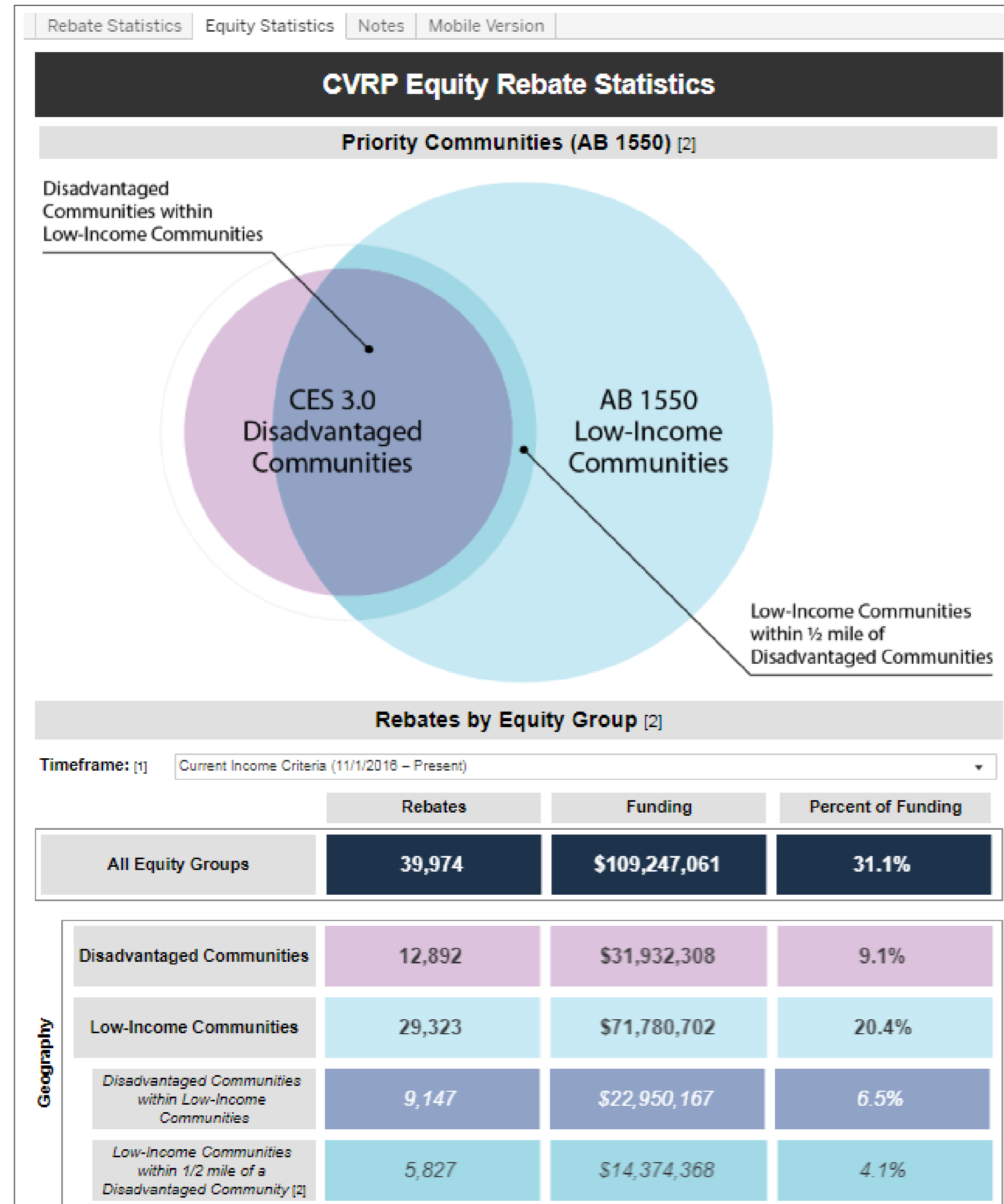
	Rebates	Funding	Percent of Funding
<b>All Equity Groups</b>	<b>39,974</b>	<b>\$109,247,061</b>	<b>31.1%</b>
<b>Disadvantaged Communities</b>	<b>12,892</b>	<b>\$31,932,308</b>	<b>9.1%</b>
<b>Low-Income Communities</b>	<b>29,323</b>	<b>\$71,780,702</b>	<b>20.4%</b>
<i>Disadvantaged Communities within Low-Income Communities</i>	<i>9,147</i>	<i>\$22,950,167</i>	<i>6.5%</i>
<i>Low-Income Communities within 1/2 mile of a Disadvantaged Community [2]</i>	<i>5,827</i>	<i>\$14,374,368</i>	<i>4.1%</i>
<b>Increased Rebates for Low-/Moderate-Income Consumers [1]</b>	<b>11,405</b>	<b>\$46,553,152</b>	<b>13.3%</b>

**Geography**

**Rebate Type**



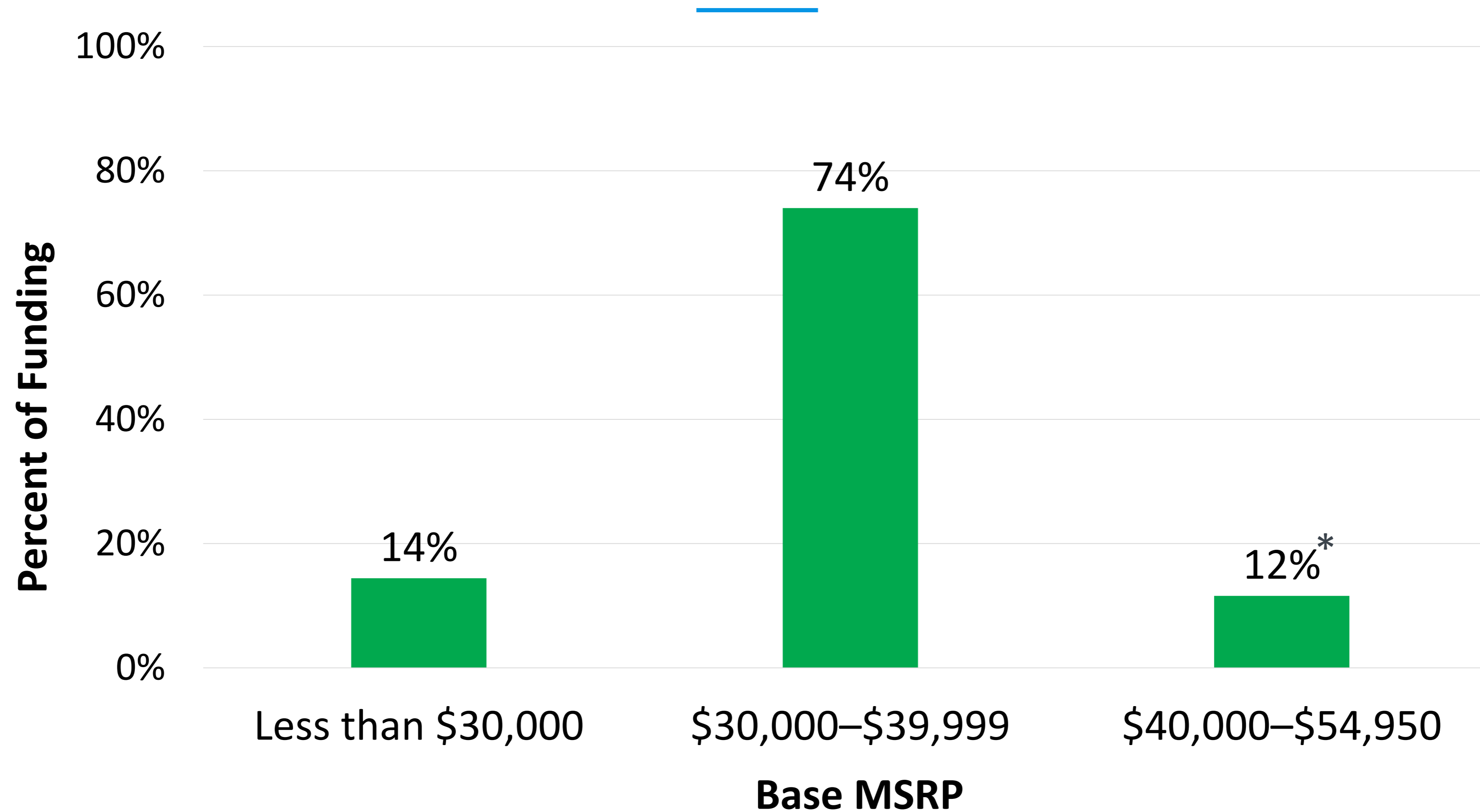
# Equity Statistics Dashboard





# Moderately Priced Vehicles Received Most Funding

(thru April 2018, pre-“Model 3 effect”)



\*\$44,000 MSRP used for all rebated Model 3 vehicles.

N=2,709 total CHEAPR rebates through April 2018; includes fleet rebates









# Outputs: Consumers Rebated



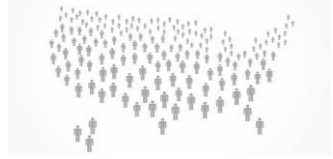
# Consumer Survey Data *(Shows Rebates to Individuals Only)*

					<b>Total</b>
<b>Vehicle Purchase/ Lease Dates</b>	Dec. 2010 – Dec. 2018	Jun. 2014 – Oct. 2018	May 2015 – Sep. 2018	Mar. 2017 – Jul. 2018	Dec. 2010 – Dec. 2018
<b>Survey Responses (total n)*</b>	62,092	4,555	1,565	1,808	70,020
<b>Program Population (N)</b>	278,538	10,920	3,510	8,651	301,619

*\* Weighted to represent the program population along the dimensions of vehicle category, vehicle model, buy vs. lease, and county (using raking method)*



# Setting an Appropriate Baseline: Car Buyers Are Different Than the Population

	 <b>All</b> U.S. Population (Census 2017)		<b>New-Vehicle Buyers</b> U.S. MYs 2016–17 (2017 NHTS)
Selected solely White/Caucasian	61%	<<	74%
≥ 50 Years Old	34%	<<	51%
≥ Bachelor's Degree*	23%	<<<<	56%
Own Residence	63%	<<	75%
≥ \$150k HH Income	12%	<<	23%
Selected Male	49%	≈	51%

- New-car buyers are different on almost every dimension.
- More frequently:
  - White
  - Older
  - Degree holders
  - Residence owners
  - Higher income
- Some differences explained by driving age...

*“Prefer not to answer,” “I don’t know,” and similar responses are excluded throughout.*

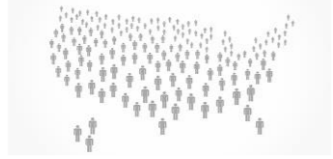
*Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.*

*2017 NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.*

*\* Census & NHTS data characterize individual educational attainment.*



# Setting an Appropriate Baseline: Car Buyers Are Different Than the Population

	 <b>All</b> U.S. Population (Census 2017)	<b>Driving Age</b> <i>16+ Years Old</i> U.S. Population (Census 2017)	<b>“Buying Age”</b> <i>21+ Years Old</i> U.S. Population (Census 2017)	<b>New-Vehicle Buyers</b> U.S. MYs 2016–17 (2017 NHTS)
Selected solely White/Caucasian	61%	64%	65% <	74%
≥ 50 Years Old	34%	43%	47% <	51%
≥ Bachelor’s Degree*	23%	27%	30% <<<	56%
Own Residence	63%	63%	64% <<	75%
≥ \$150k HH Income	12%	12%	12% <<	23%
Selected Male	49%	49%	49% ≈	51%

- Some of the difference explained by driving or buying age
- The rest may be due in part to *social inequities*





“Prefer not to answer,” “I don’t know,” and similar responses are excluded throughout.  
Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.

2017 NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.

\* Census & NHTS data characterize individual educational attainment.



# Rebated EV Consumer Characteristics: 2017

	“Buying Age” 21+ Years Old U.S. Population (Census 2017)	New-Vehicle Buyers U.S. MYs 2016–17 (2017 NHTS)	 CY 2017 weighted n = 9,539	 Massachusetts Offers Rebates for Electric Vehicles CY 2017 weighted n = 1,285	 CY 2017 weighted n = 501	 Mar.–Dec. 2017 weighted n = 1,014
Selected solely White/Caucasian	65%	74%	58%	85%	88%	86%
≥ 50 Years Old	47%	51%	52%	61%	59%	60%
≥ Bachelor’s Degree in HH	30%*	56%*	82%	90%	85%	73%
Own Residence	64%	75%	79%	92%	89%	90%
≥ \$150k HH Income	12%	23%	40%	58%	41%	34%
Selected Male	49%	51%	72%**	74%	71%	68%

“Prefer not to answer,” “I don’t know,” and similar responses are excluded throughout.

Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.





NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.

\* Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.

\*\* 100% includes non-binary options.



# Differing Approaches, Similar Metrics...

	“Buying Age” 21+ Years Old U.S. Population (Census 2017)	New-Vehicle Buyers U.S. MYs 2016–17 (2017 NHTS)	 CY 2017 weighted n = 9,539	 Massachusetts Offers Rebates for Electric Vehicles CY 2017 weighted n = 1,285	 CY 2017 weighted n = 501	 Mar.–Dec. 2017 weighted n = 1,014
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≥ Bachelor’s Degree in HH	30%*	56%*	82%	90%	85%	73%
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NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.



\* Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.

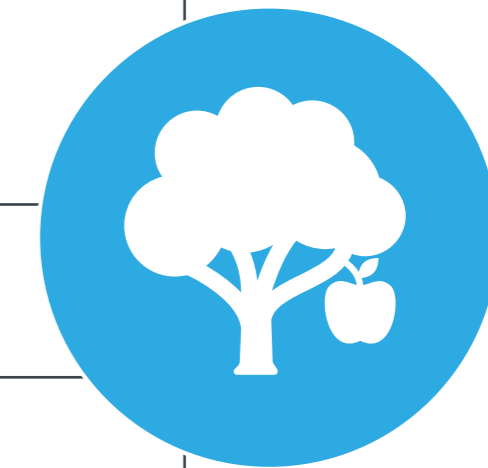
\*\* 100% includes non-binary options.



# EV Consumer Characteristics—NY



	 NY Population <i>21+ Years Old</i> (Census 2017)	NY New-Vehicle Buyers (2017 NHTS)	 NY EV Consumers, (rebated for Mar. 2017 – Jul. 2018 adoption)
Selected solely White/Caucasian	58%	74%	86%
Male	48%	49%	70%
≥ Bachelor’s degree in HH	35%*	64%*	76%
Own Residence	54%	73%	90%
≥ 50 years old	47%	43%	59%
≥ \$150k HH Income	16%	23%	39%





Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.

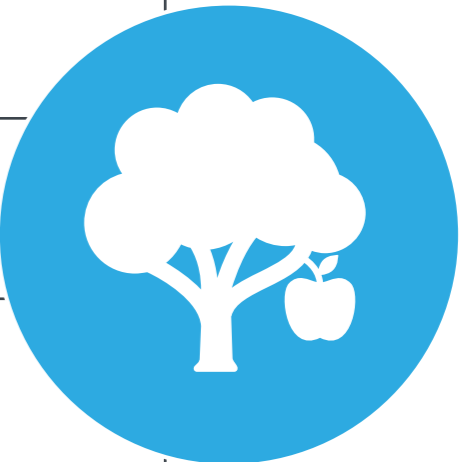
National Household Travel Survey, 2017 calendar year: filtered for model year 2016/2017, state = NY, weighted n = 414,721.

NYSERDA Adoption Survey, 2017–18 edition: filtered to purchase/lease dates Mar 2017–Jul 2018, weighted n = 1,808.

\*Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.

# EV Consumer Characteristics—MA

	 MA Population <i>21+ Years Old</i> (Census 2017)	New England New- Vehicle Buyers (2017 NHTS)	 Massachusetts Offers Rebates for Electric Vehicles MA EV consumers, (rebated for Jun. 2014 – Oct. 2018 adoption)
Selected solely White/Caucasian	76%	88%	85%
Male	48%	49%	78%
≥ Bachelor’s degree in HH	41%*	61%*	90%
Own Residence	62%	82%	92%
≥ 50 years old	48%	49%	58%
≥ \$150k HH Income	20%	37%	58%



Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.  
 National Household Travel Survey, 2017 calendar year: filtered for model year 2016/2017, state = CT, MA, ME, RI, VT, NH, weighted n = 330,437.  
 MOR-EV Survey 2016 – 17 & 2017–18 edition: filtered to purchase/lease dates June 2014–Oct 2018, weighted n = 4,555.  
 \*Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.



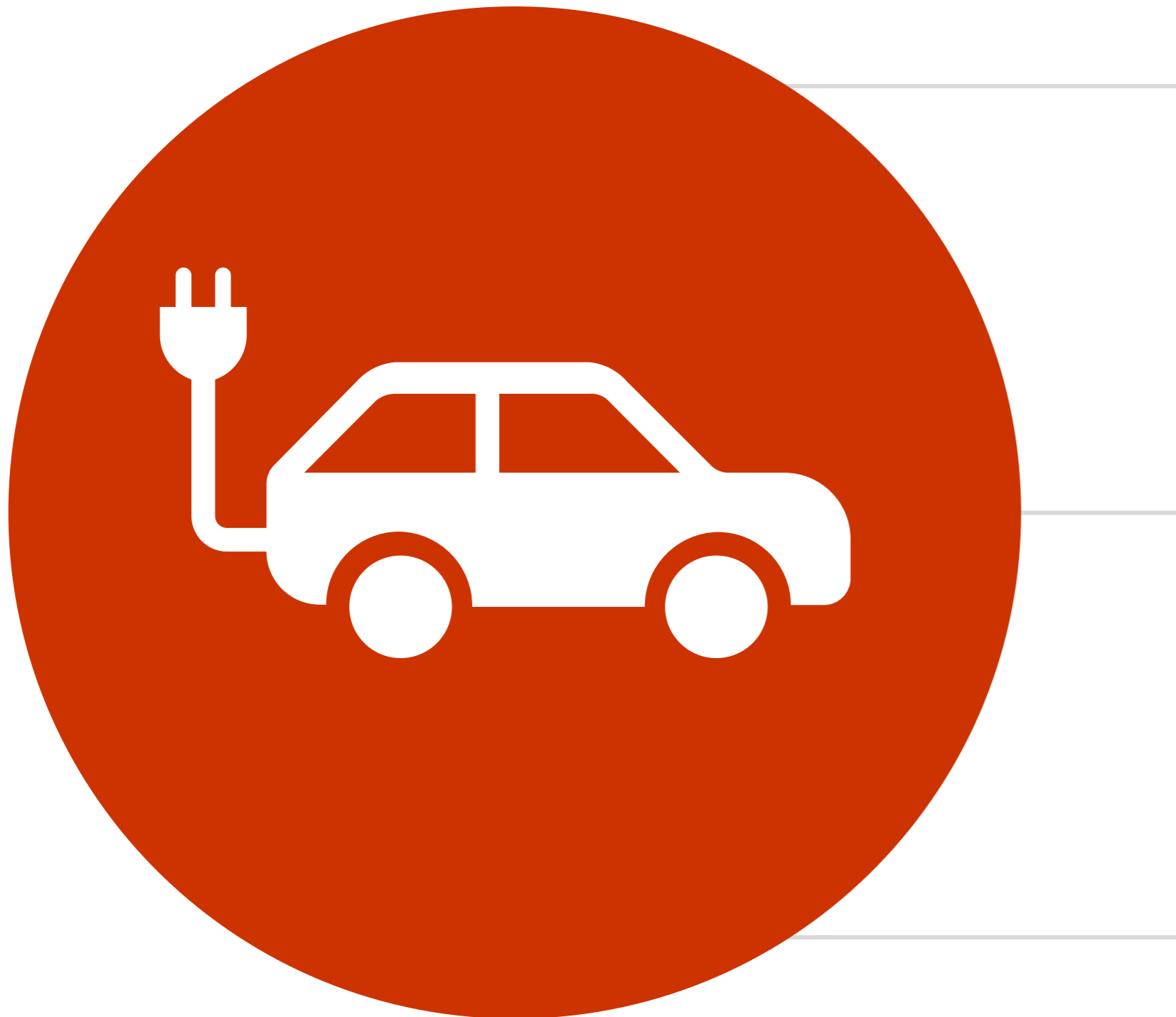


# What is the path forward?

Strategies for Program Design and Outreach



# How Can Research Help Us Grow Markets for Electric Vehicles?

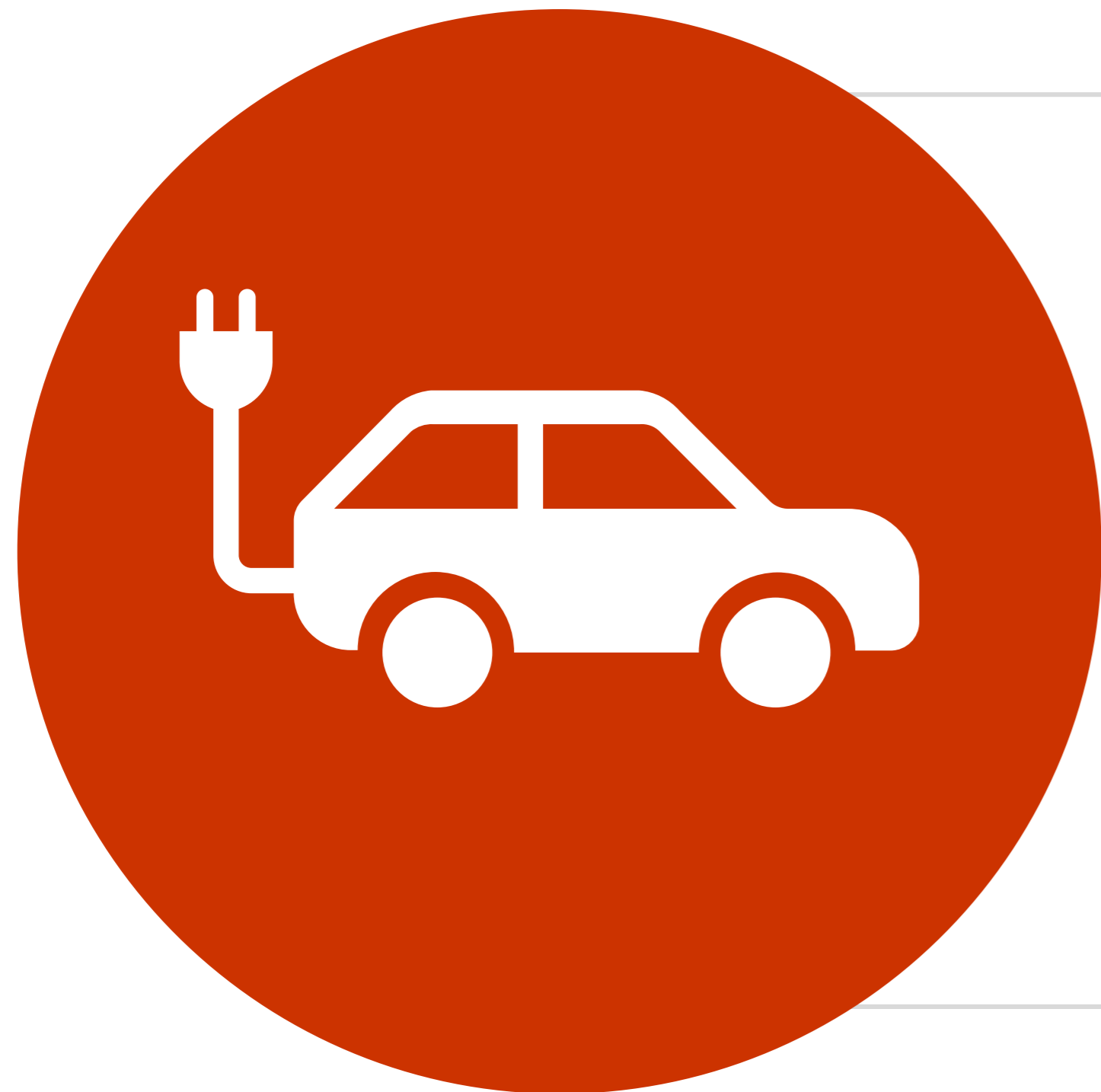


## Low-Hanging Fruit

Understand existing adopters to reinforce and scale what is already working



# How Can Research Help Us Grow Markets for Electric Vehicles?



## **Low-Hanging Fruit**

Understand existing adopters to reinforce and scale what is already working



## **Tough Nuts to Crack**

Understand and break down barriers faced by consumers targeted based on policy priorities



## **Expanding Market Frontiers**

Go beyond the enthusiastic core of EV markets in order to expand further into the mainstream

# Expanding Market Frontiers Through Strategic Segmentation

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## Existing Adopters: Market Acceleration

Characterize existing, generally enthusiastic and pre-adapted consumers, to target similar consumers who have the highest likelihood of adoption



## “Rebate Essential” Consumers: Minimizing Free Ridership

Characterize adopters most highly influenced by supportive resources to join the EV market, to improve the cost-effectiveness of outreach and program design

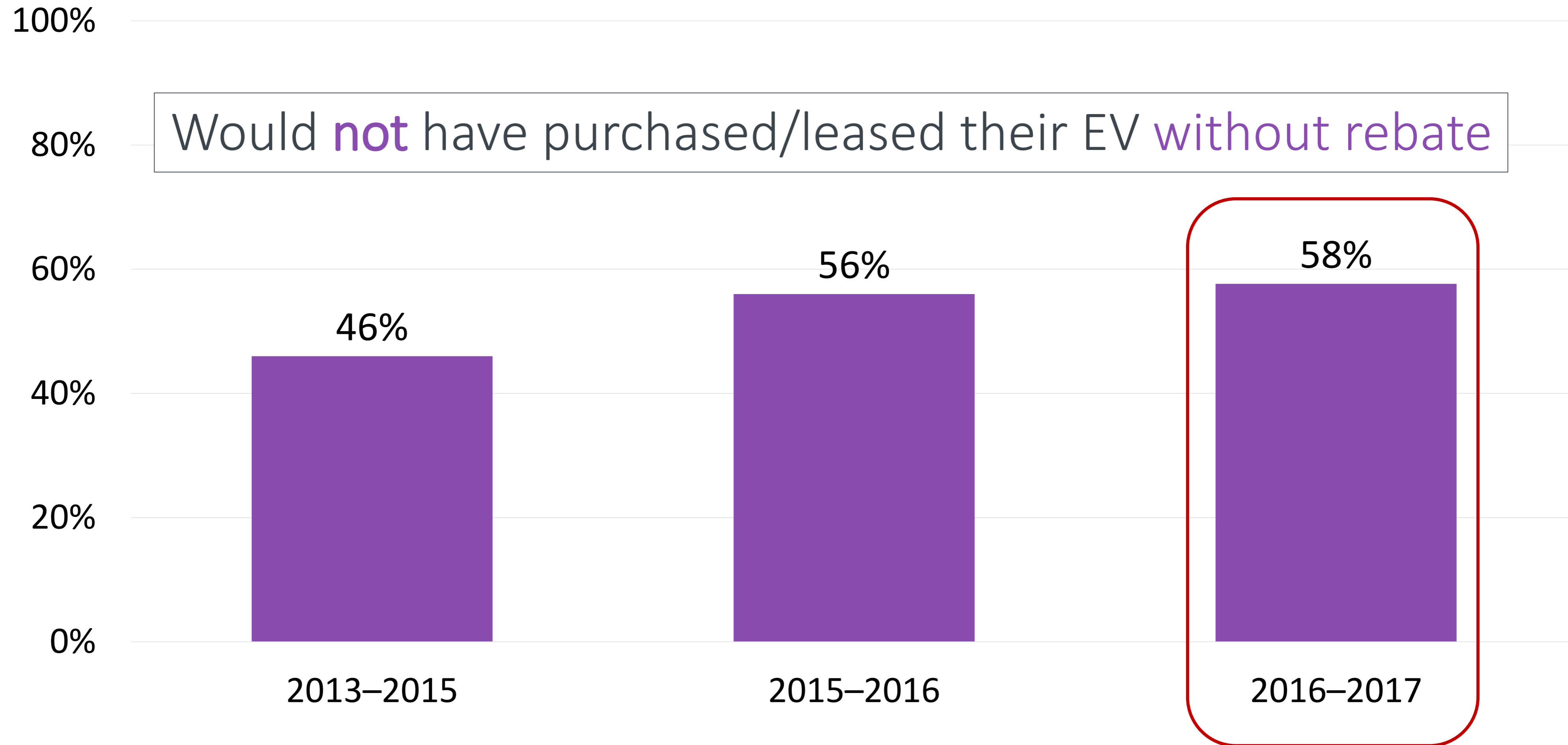


## “EV Converts”: Moving Mainstream

Characterize EV consumers with low initial interest in EVs, to look for additional opportunities to expand into the mainstream



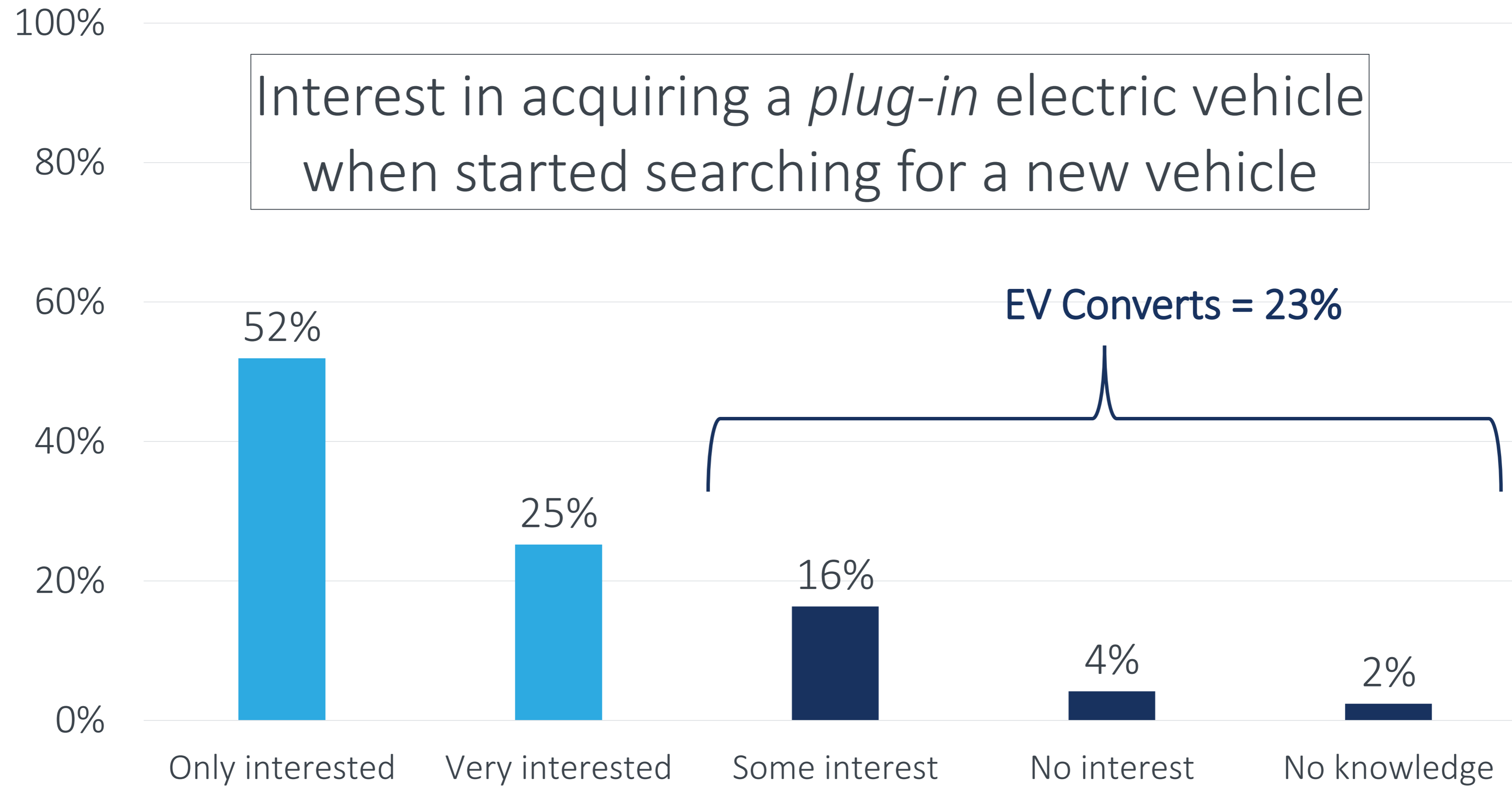
# “Rebate Essentials”: Highly Influenced



*CVRP Consumer Survey: 2013–2015 edition: weighted, question n=19,208;  
2015–2016 edition: weighted, question n=11,457;  
2016–2017 edition: weighted, question n=9,261*







# “EV Converts”: Low Initial Interest





# Paths Forward: CA

	<b>Low-Hanging Fruit</b> <i>Nov. 2016 – Dec. 2018</i> weighted n = 23,478 	<b>Rebate Essentials</b> 	<b>EV Converts</b> 	CA New-Vehicle Buyers, MYs '16–'17 (2017 NHTS)	<b>Priority Populations</b> 
Selected solely White/Caucasian	54% ↑	↑	↑	51%	For example, CalEnviroScreen Disadvantaged Communities or AB 1550 Priority Communities
≥ 50 Years Old	52% ↑	↓	↓	46%	
≥ Bachelor's Degree in HH*	83% ↑↑	↑↑	↑	58%*	
≥ \$150k HH Income	42% ↑	↑	≈	32%	
Selected Male	73%** ↑↑↑	↑↑↑	↑↑	50%	

*"Prefer not to answer," "I don't know," and similar responses are excluded throughout.*

*NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.*

*\* NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.*

*\*\* 100% includes non-binary options.*

# Strategic Segments: Explanation

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# Factors that Increase the Odds of Being an EV Convert\* (Relative to Other Plug-in EV Adopters)



Plug-in EV consumers (both PHEV and BEV) are more likely converts if they:

- are **younger**, do **not** have **solar**
- are **not** highly **motivated by** reducing **environmental** impacts or **HOV lane** access
- do **not** spend time **researching EVs online**

Additionally:

- **PHEV** consumers are more likely converts if they chose PHEVs other than the Volt
- **BEV** consumers are more likely converts if they:
  - are **women**, do **not** identify as **white**/Caucasian, **live in** the **Central Valley or LA/SoCal** area, or have **lower income**
  - are **moderately motivated by energy independence**
  - Have **no workplace charging**
  - choose BEVs other than Bolt or Tesla (long-range BEVs?)
  - find the **rebate essential** to purchase/lease

\* Significantly associated factors in binary logistic regression



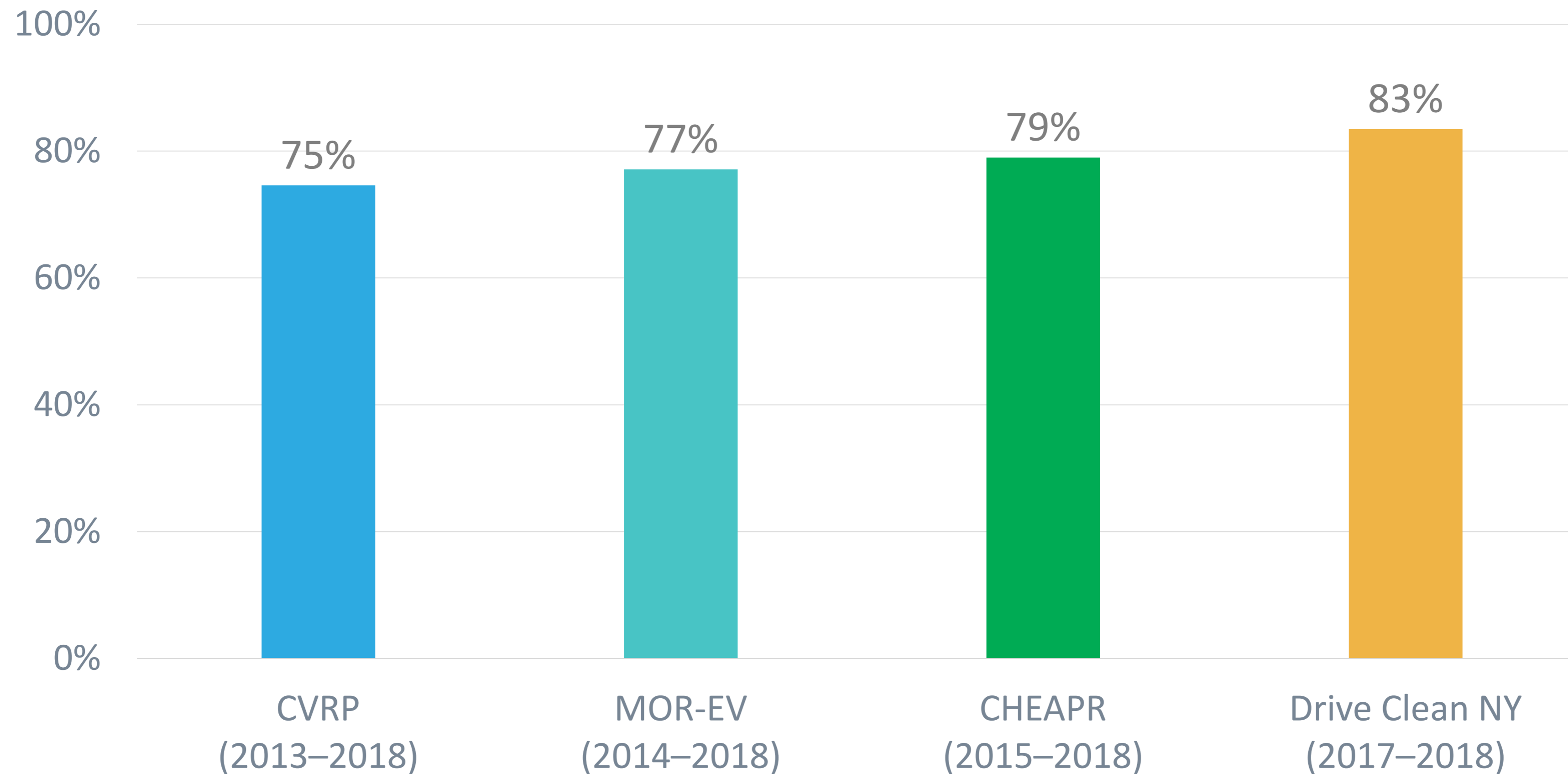


# Outcomes: Behaviors Influenced



# Do EVs Get Used?

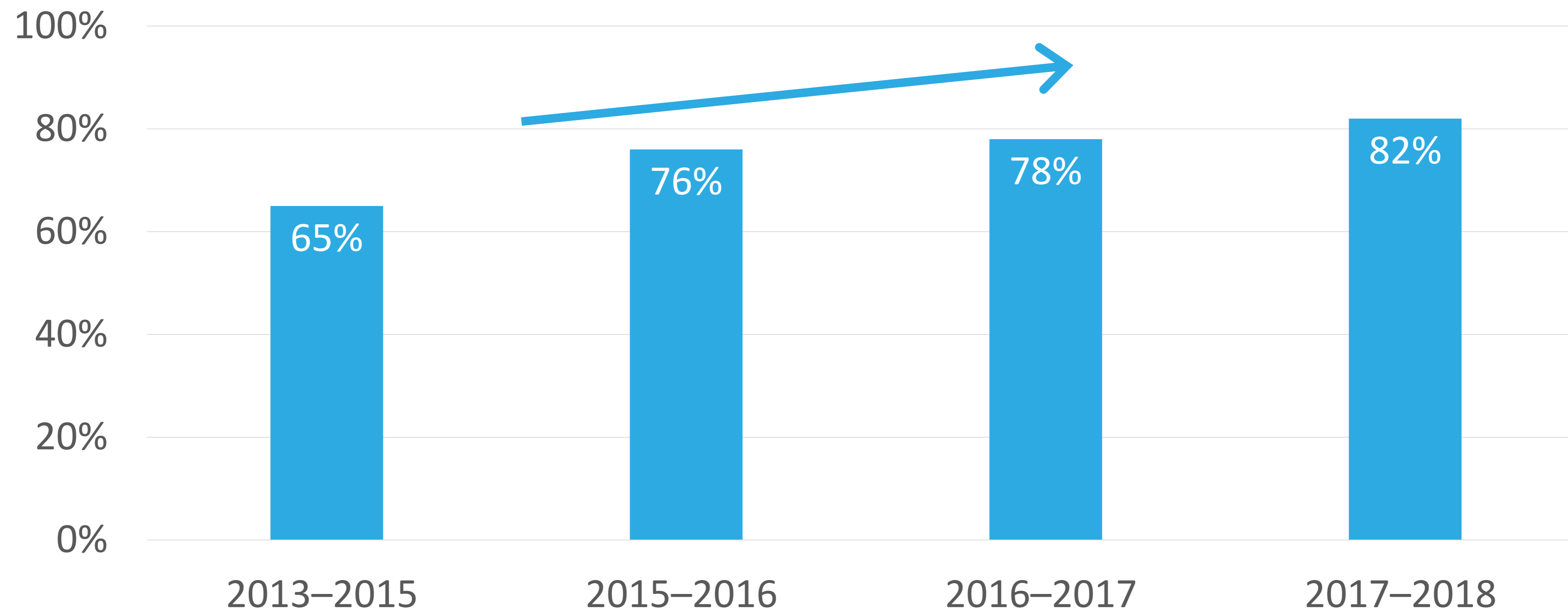
Replaced a vehicle with their rebated **clean vehicle**



*Overall datasets: 70,020 total survey respondents weighted to represent 301,619 rebate recipients*

# Vehicle Replacement is Increasing

Replaced a vehicle with their rebated *plug-in EV*



CVRP Consumer Survey: 2013–2015 edition: weighted, question n=19,247;  
2015–2016 edition: weighted, question n= 11,583;  
2016–2017 edition: weighted, question n= 9,006;  
2017–2018 edition: weighted, question n= 20,847

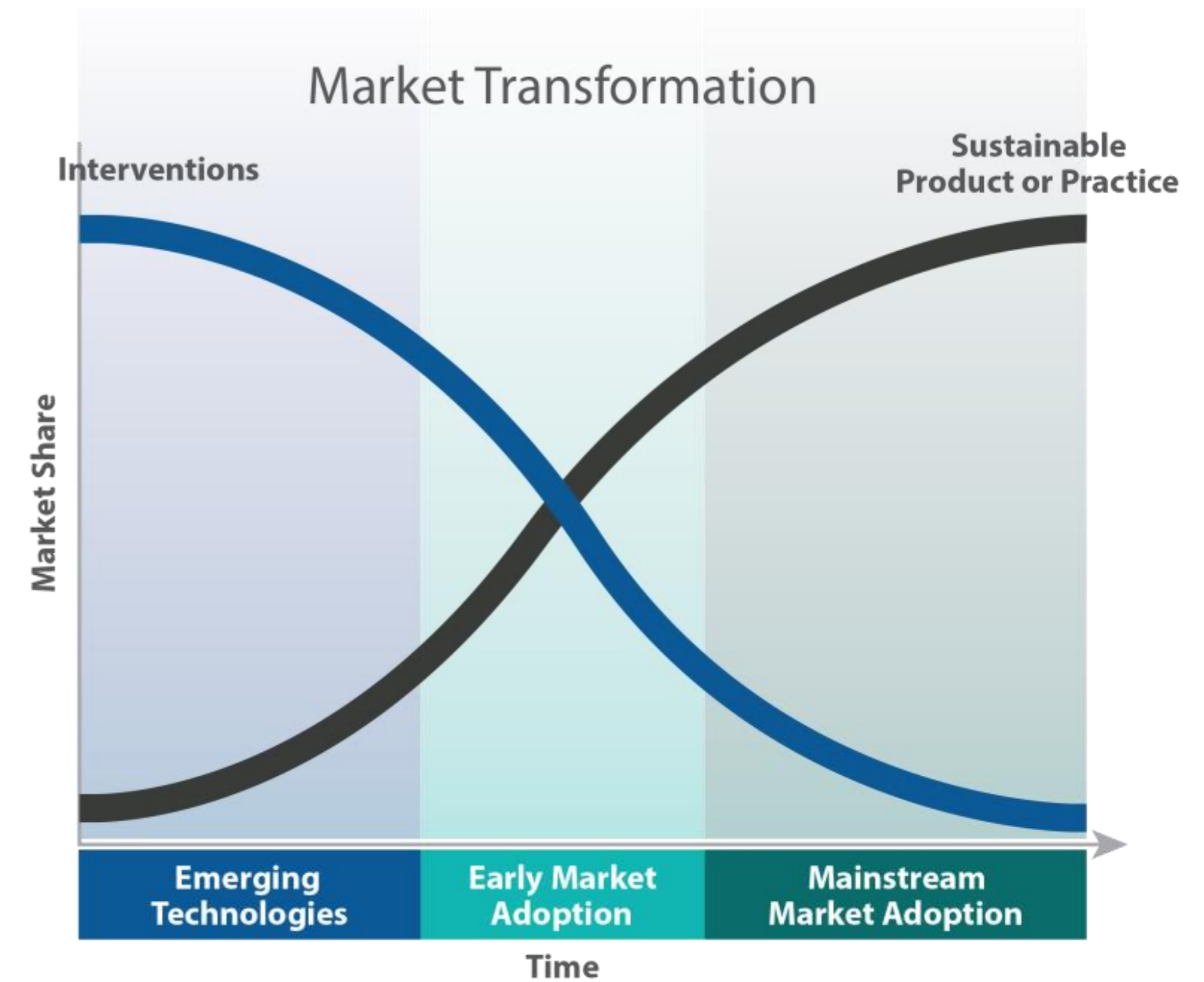
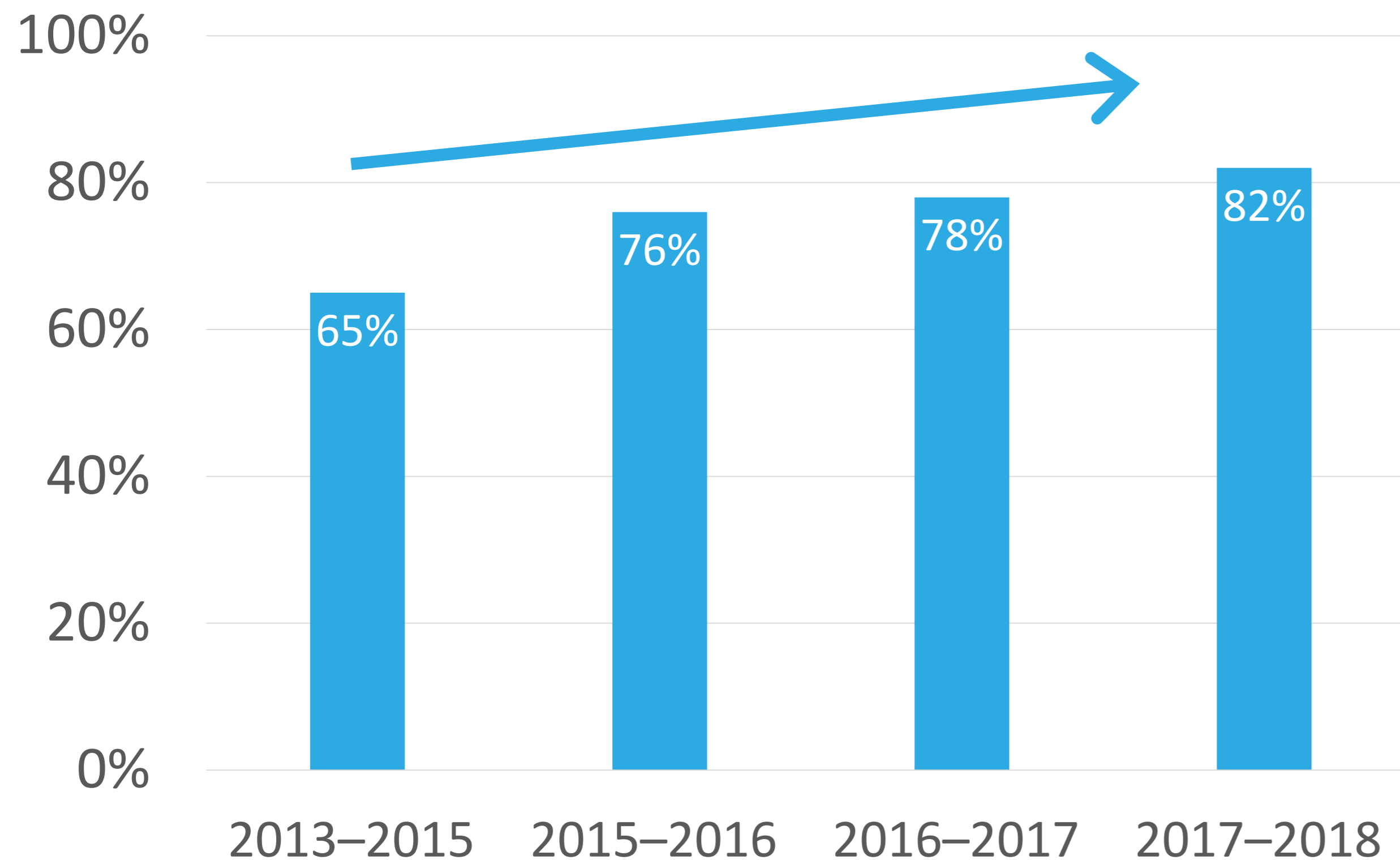


# Vehicle Replacement is *Increasing* Over Time, Contradicting a Common Paradigm About Phasing Out Incentives

Replaced a vehicle with their *plug-in EV*

≠

Common paradigm



CVRP Consumer Survey: 2013–2015 edition: weighted, question n=19,247;  
2015–2016 edition: weighted, question n= 11,583;  
2016–2017 edition: weighted, question n= 9,006;  
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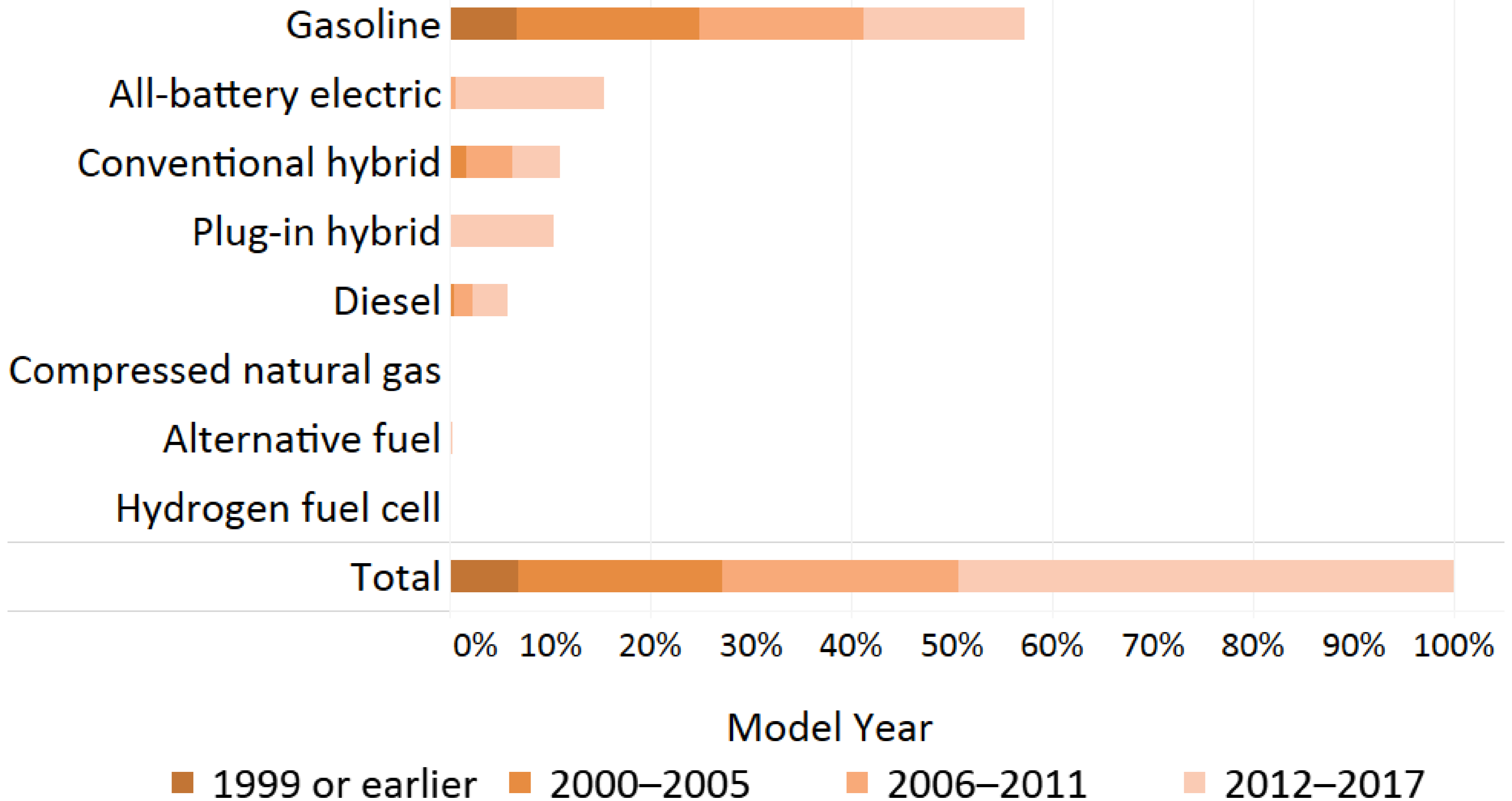




# Impacts: Emission



# What Vehicles Types Have Rebates Helped Replace?





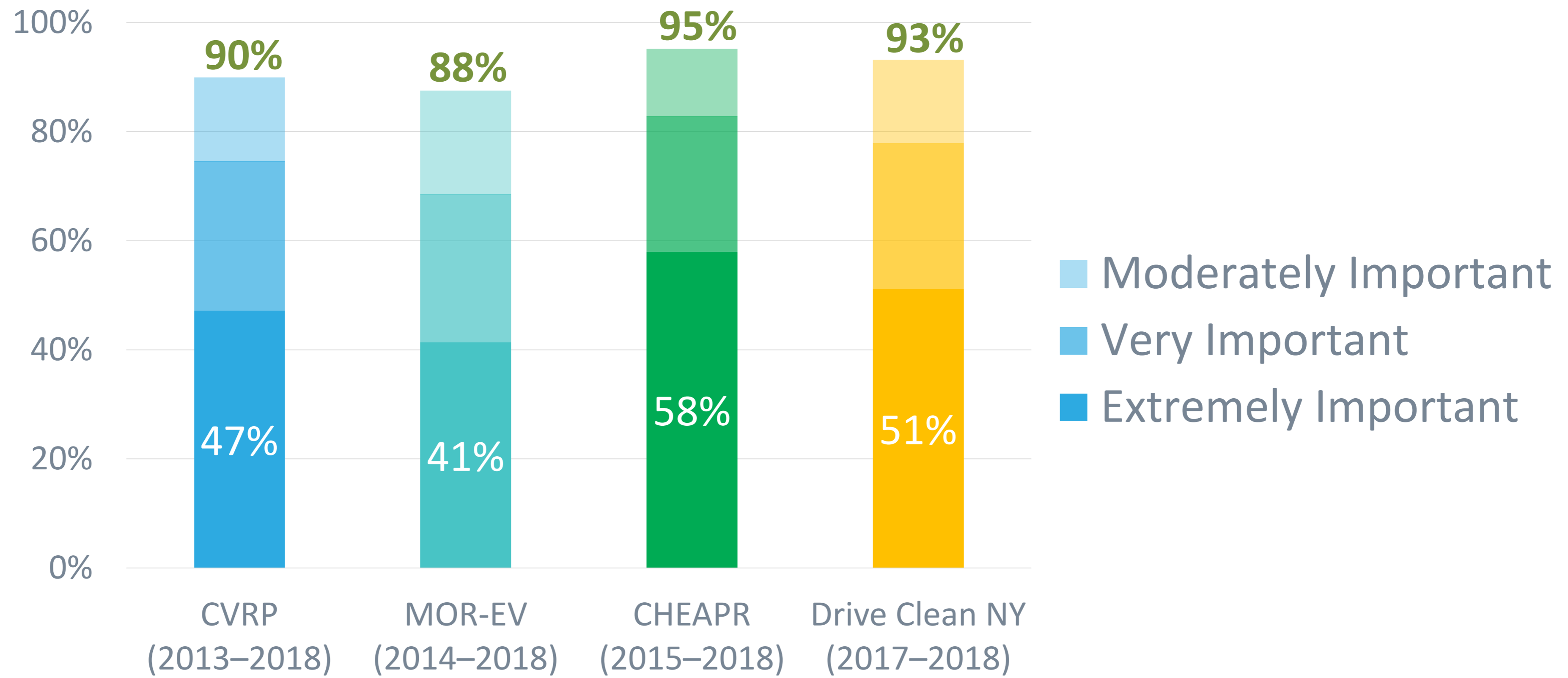


# Impacts: Market



# Rebate Influence: Importance

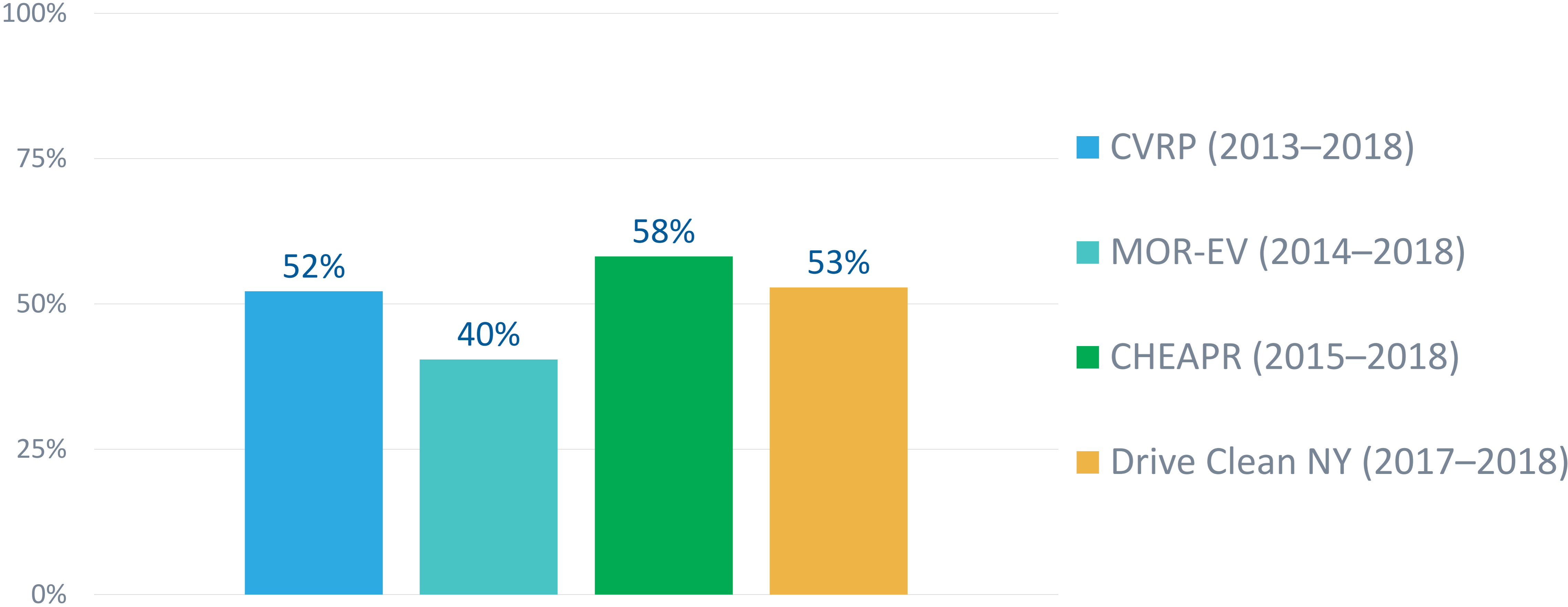
How **important** was the state rebate in **making it possible** for you to acquire your clean vehicle?



Overall datasets: 70,020 total survey respondents weighted to represent 301,619 rebate recipients

# Rebate Influence: Essentiality

Would **not** have purchased/leased their clean vehicle **without rebate**













Overall datasets: 70,020 total survey respondents weighted to represent 301,619 rebate recipients



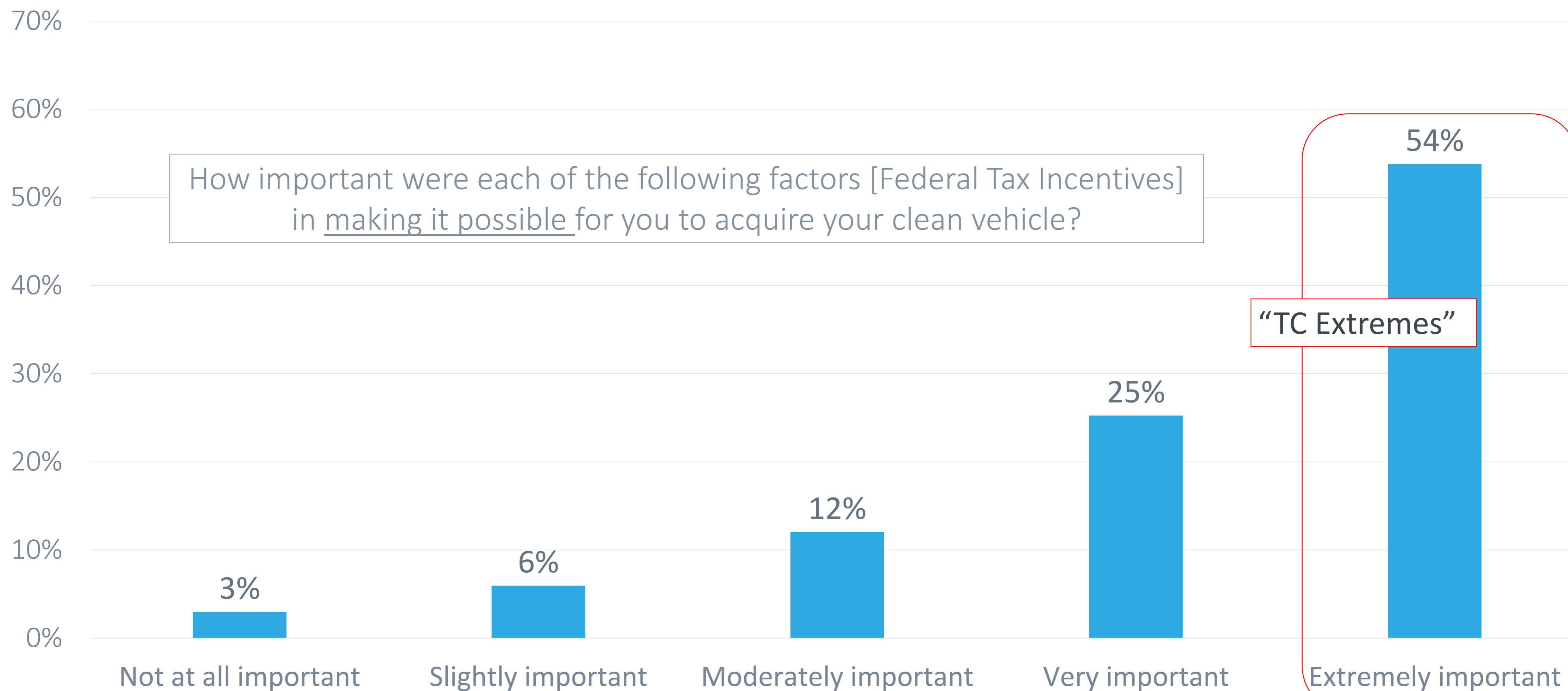
# Federal Tax Credit: Background

- Up to \$7,500 for the purchase or lease of a plug-in electric vehicle (PEV)\*
  - Credit amount decreases on the second calendar quarter after a manufacturer has sold 200,000...

Tesla Motors		1/1/10 to 12/31/18	1/1/19 to 6/30/19	7/1/19 to 12/31/19	
	2012–19 Model S	EV	\$7,500	\$3,750	\$1,875
	2016–19 Model X	EV	\$7,500	\$3,750	\$1,875
	Model 3 Standard Range Plus	EV	\$7,500	\$3,750	\$1,875
	2017–19 Model 3 Long Range	EV	\$7,500	\$3,750	\$1,875
	2019 Model 3 Long Range AWD and AWD Performance	EV	\$7,500	\$3,750	\$1,875
	2018–19 Model 3 Mid Range	EV	\$7,500	\$3,750	\$1,875
	2008–11 Roadster	EV	\$7,500	\$3,750	\$1,875
Chevrolet		1/1/10 to 3/31/19	4/1/19 to 9/30/19	10/1/19 to 3/31/20	
	2017–19 Chevrolet Bolt EV	EV	\$7,500	\$3,750	\$1,875
	2011–19 Chevrolet Volt	PHEV	\$7,500	\$3,750	\$1,875
	2014–16 Chevrolet Spark EV	EV	\$7,500	\$3,750	\$1,875

\* Light-duty plug-in electric vehicles, including both plug-in hybrid EVs (PHEVs) and battery EVs (BEVs)  
 Images taken 8/16/19 from <https://www.fueleconomy.gov/feg/taxevb.shtml>

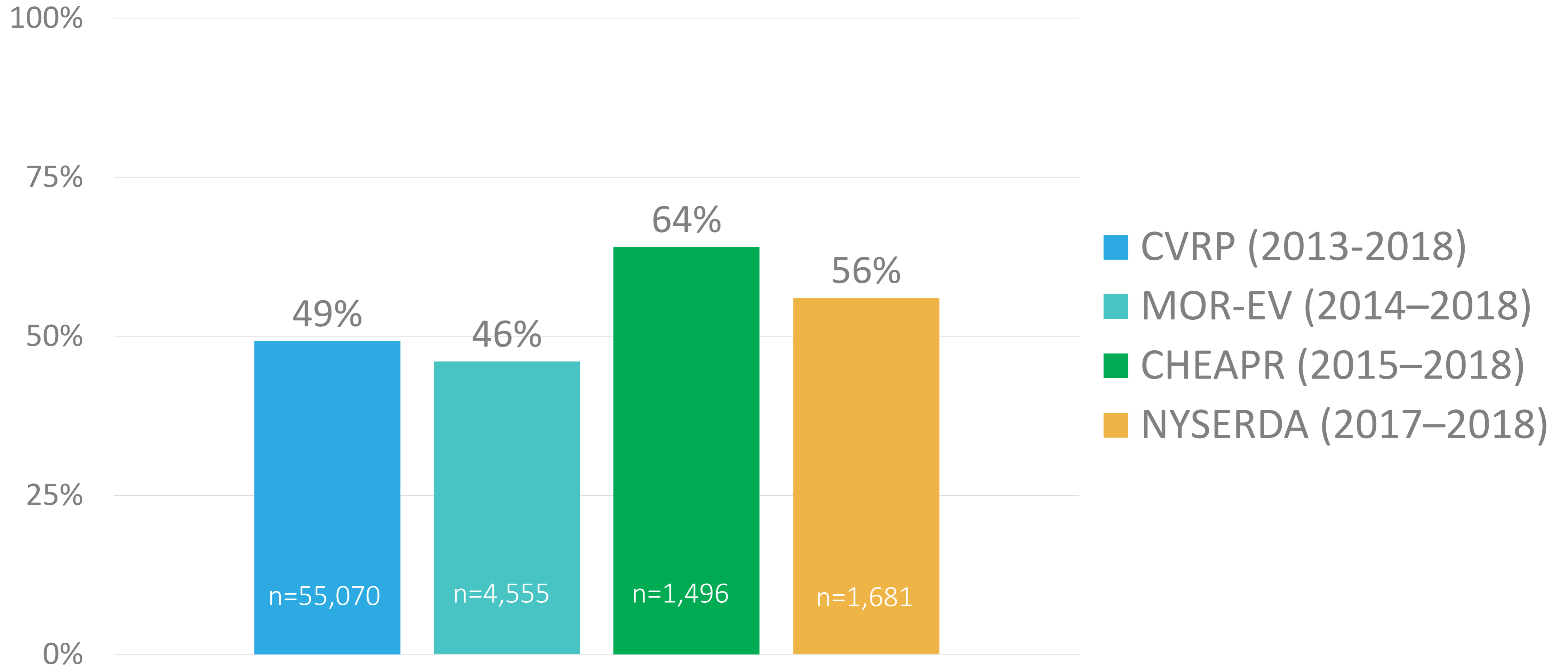
# Importance of Federal Tax Credit (2017–18 survey edition)





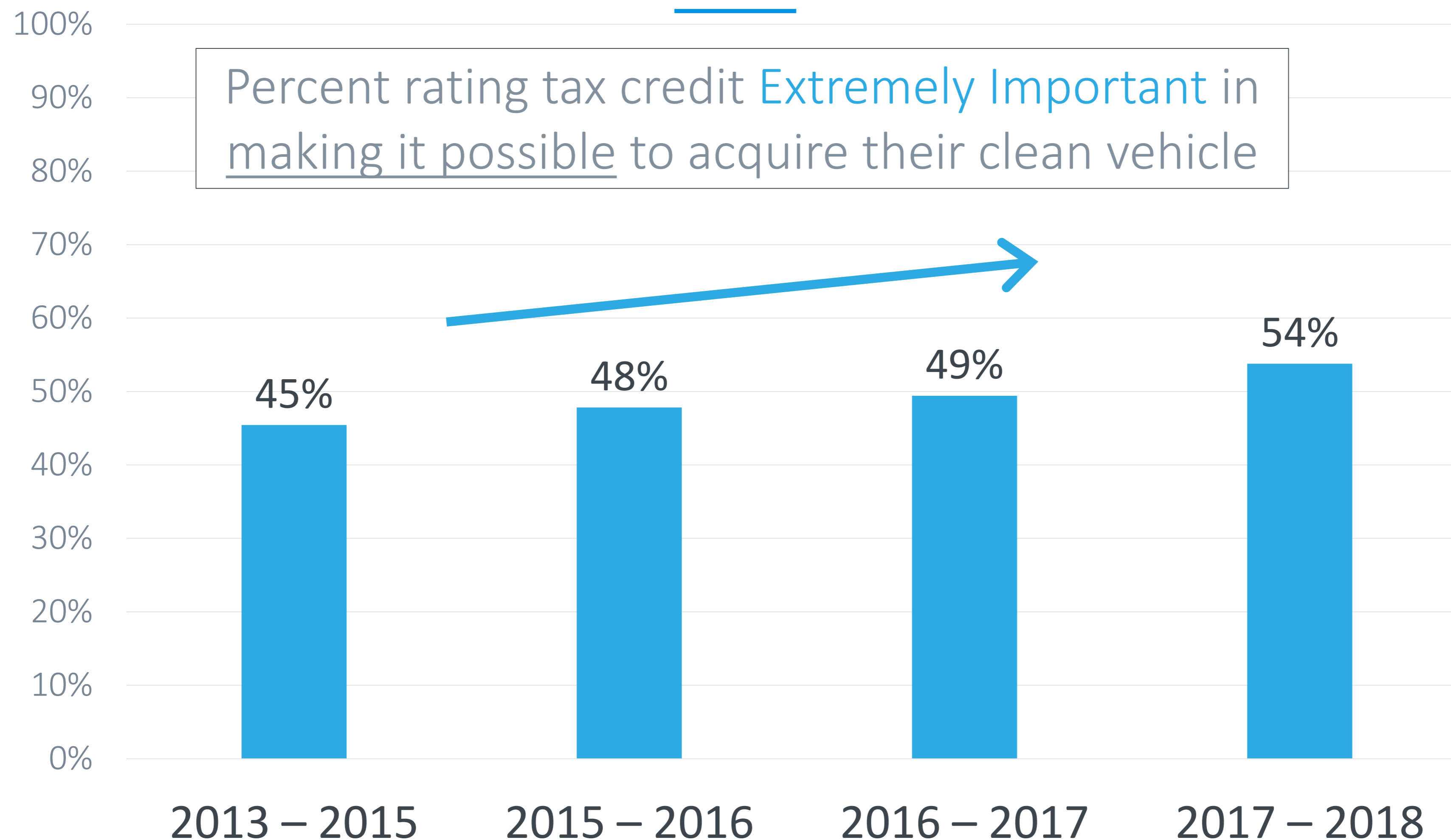
# Percent Rating the Federal Tax Credit “Extremely Important”

*(“...in making it possible to acquire” plug-in EVs)*



Overall datasets: 70,020 total survey respondents weighted to represent 301,619 rebate recipients

# Extreme Importance of Federal Tax Credit is Increasing

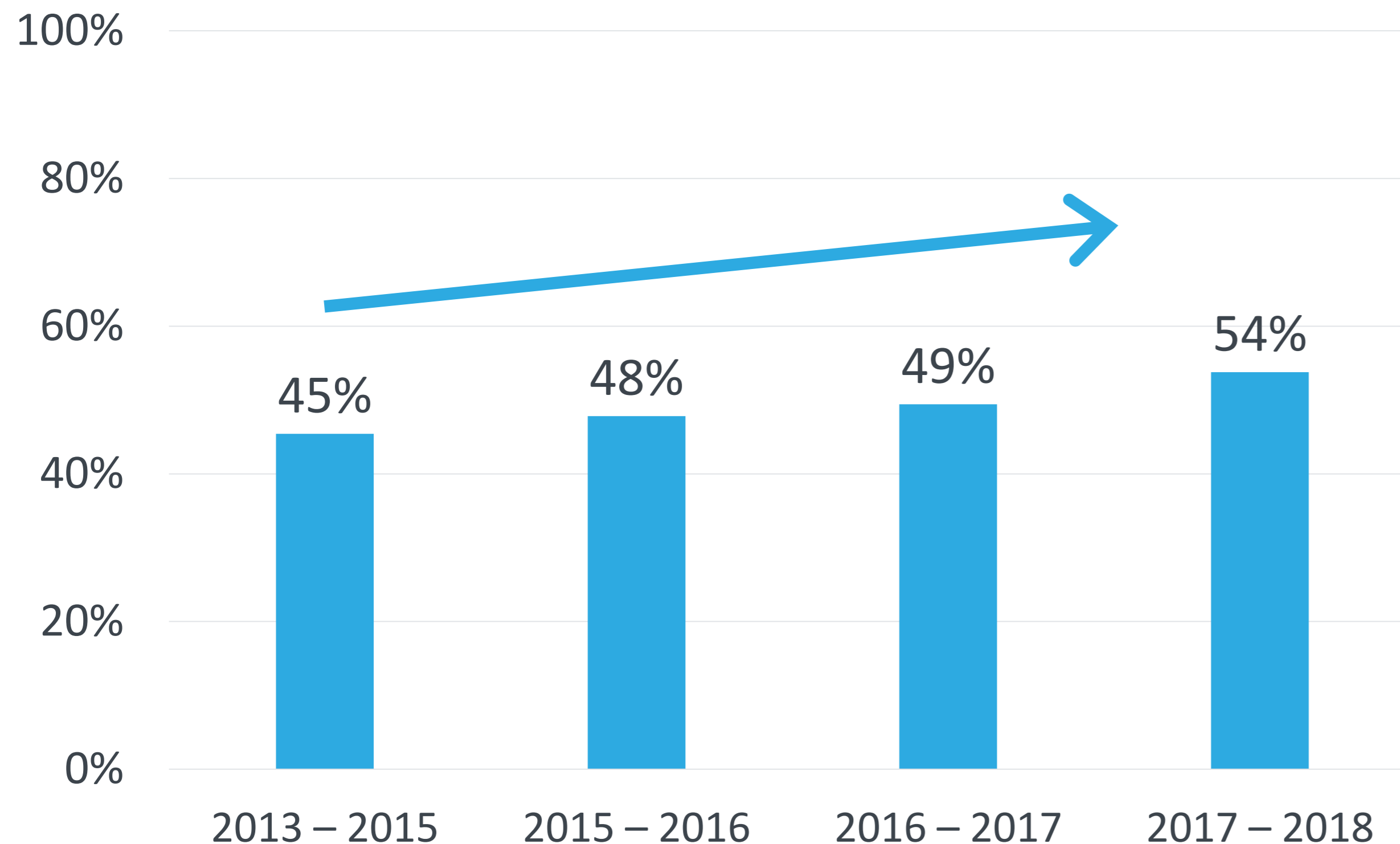


CVRP Consumer Survey: 2013–15 edition weighted n = 18,967, 2015–16 edition weighted n = 10,724, 2016–17 edition weighted n = 8,278; 2017–18 edition weighted n = 17,101



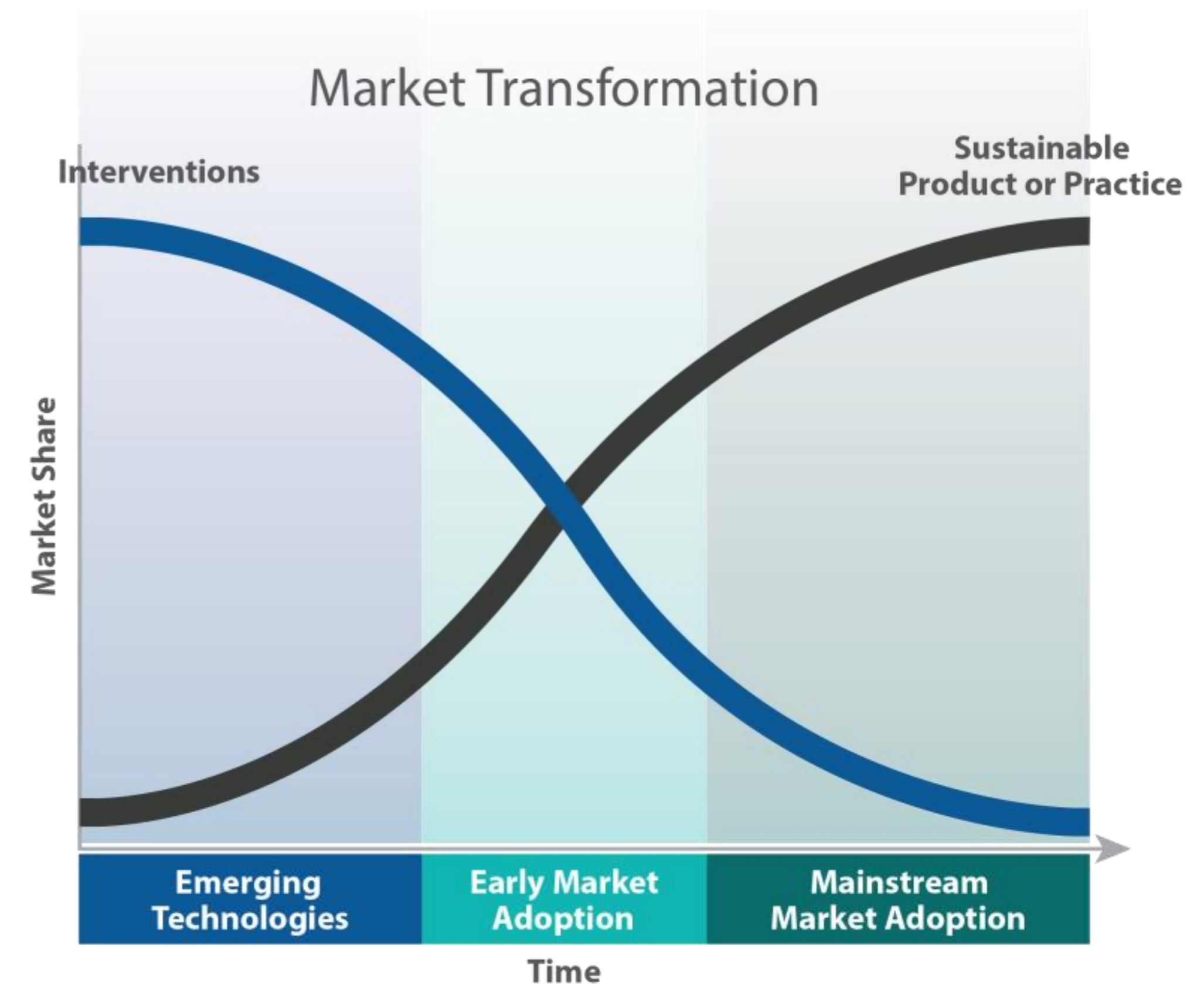
# Fed Tax Incentive Importance is *Increasing* Over Time, Contradicting a Common Paradigm About Phasing Out Incentives

## Fed Tax Incentive Extreme Importance



≠

## Common paradigm



CVRP Consumer Survey: 2013–15 edition weighted n = 18,967, 2015–16 edition weighted n = 10,724, 2016–17 edition weighted n = 8,278; 2017–18 edition weighted n = 17,101



A hand is shown plugging a charging cable into the charging port of an electric car. The scene is set outdoors at sunset, with warm, golden light and lens flare effects. The background is slightly blurred, showing a parking area with other vehicles and buildings.




# Additional Design Considerations

Income and MSRP caps, Program-Change Analysis and Supporting Data



# EV Rebate Designs (as of Sept. 2018), Reflective of most of the data gathered



	CALIFORNIA CLEAN VEHICLE REBATE PROJECT™	MOR-EV Massachusetts Offers Rebates for Electric Vehicles	CHEAPR Connecticut Hydrogen and Electric Automobile Purchase Rebate	NEW YORK STATE
<b>Fuel-Cell EVs</b> 	\$5,000	\$2,500	\$5,000	<u>e-miles</u>
<b>All-Battery EVs</b> 	\$2,500	\$2,500	<u>e-miles</u> ≥ 175      \$3,000 ≥ 100      \$2,000 < 100      \$500	≥ 120      \$2,000 ≥ 40      \$1,700 ≥ 20      \$1,100 < 20      \$500
<b>Plug-in Hybrid EVs</b> 	\$2,500 (i3 REx) \$1,500	≥10 kWh    \$2,500 <10 kWh    \$1,500	≥ 40      \$2,000 < 40      \$500	
<b>Zero-Emission Motorcycles</b> 	\$900	\$750		

- e-miles ≥ 20 only
- Consumer income cap
- increased rebates for lower-income households

- Base MSRP ≥ \$60k = \$1,000 max.
- no fleet rebates

Program ended 9/30/19

- Base MSRP ≤ \$60k only
- dealer assignment
- \$150 dealer incentive (\$300 previous)

- Base MSRP > \$60k = \$500 max.
- point-of-sale via dealer

CVRP	Eligibility		Rebate Amount			
	Filing Status	Gross Annual Income	FCEV	BEV	PHEV	ZEM
Income Cap	Individual	> \$150,000	\$5,000 (unless received an HOV sticker)	Not Eligible		
	Head of Household	> \$204,000				
	Joint	> \$300,000				
Standard Rebate	Individual	300% FPL to \$150,000	\$5,000	\$2,500	\$1,500	\$900
	Head of Household	300% FPL to \$204,000				
	Joint	300% FPL to \$300,000				
Increased Rebate for Low-Income Applicants*	Household Income ≤ 300 percent of the federal poverty level (FPL)		\$7,000	\$4,500	\$3,500	







# Income-Based Eligibility: Implementation Considerations

- Dealer reluctance, fears about liability
- Outreach complexity, consumer confusion
- Application complexity, affects all applicants
- Intrusiveness, tax forms
- Wait times, even for priority applicants
- Investment in processing systems, **labor**
- Fraud
- Loopholes
- **Precludes a point-of-sale rebate**, which would benefit those that need the rebate most

Point-of sale rebates with MSRP caps *may* better support equity goals...  
Supplemented with *Increased Rebates* based upon income criteria

# Differing Approaches, Similar Metrics...

	“Buying Age” 21+ Years Old U.S. Population (Census 2017)	New-Vehicle Buyers U.S. MYs 2016–17 (2017 NHTS)	 CY 2017 weighted n = 9,539	 Massachusetts Offers Rebates for Electric Vehicles CY 2017 weighted n = 1,285	 CY 2017 weighted n = 501	 Mar. – Dec. 2017 weighted n = 1,014
Selected solely White/Caucasian	65%	74%	58%	85%	88%	86%
≥ 50 Years Old	47%	51%	52%	61%	59%	60%
≥ Bachelor’s Degree	30%*	56%*	82%	90%	85%	73%
Own Residence	64%	75%	79%	92%	89%	90%
≥ \$150k HH Income	12%	23%	40%	58%	41%	34%
Selected Male	49%	51%	72%**	74%	71%	68%

“Prefer not to answer,” “I don’t know,” and similar responses are excluded throughout.

Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.

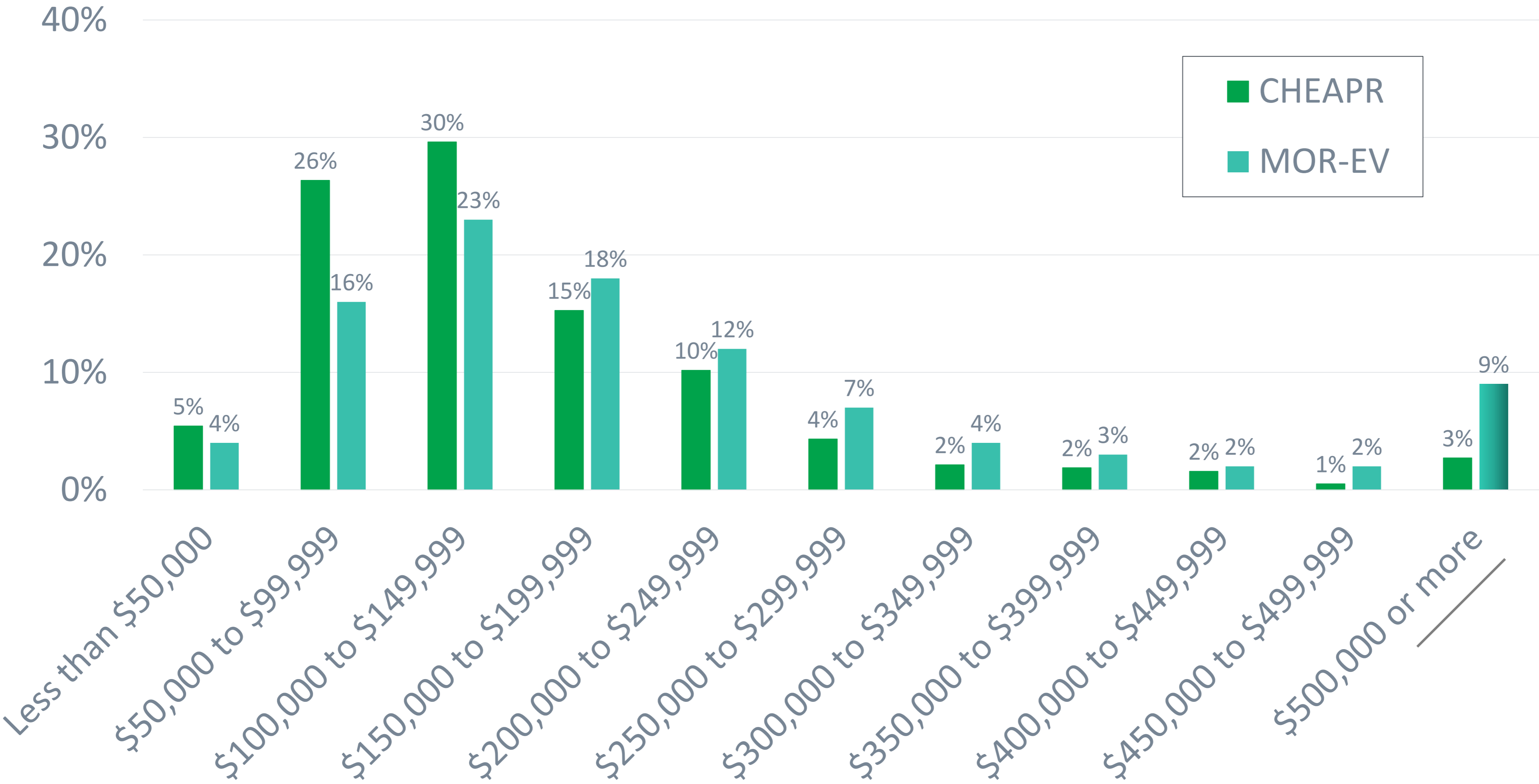
NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.

\* Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.

\*\* 100% includes non-binary options.



# CHEAPR and MOR-EV Respondents by Household Income



# Program-Change Estimates: Methodology and Data Inputs

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# Program-Change Levels Explored

---

- MSRP Cap (FCEV exempt)  
\$60k, \$50k, \$40k
- UDDS All-Electric Range (AER) Minimum  
>25, >30, >40, >50, >100
- Income Cap (FCEV exempt)  
Tax-filing status: \$250k, \$204k, \$150k
- Application limitations  
Limit one per person, limit three months to apply
- Rebate amounts  
-\$500 for standard rebates, no Standard Rebates, no PHEV rebates, no Standard PHEV rebates

# Supporting Data

---

- MSRP Cap (FCEV exempt)  
\$60k, \$50k, \$40k
- UDDS All-Electric Range (AER) Minimum  
>25, >30, >40, >50, >100
- Income Cap (FCEV exempt)  
Tax-filing status: \$250k, \$204k, \$150k
- Application limitations  
Limit one per person, limit three months to apply
- Rebate amounts  
-\$500 for standard rebates, no Standard Rebates, no PHEV rebates, no Standard PHEV rebates



# Electric Vehicles by Base MSRP

Key
> \$60,000
\$50,000–\$59,999
\$40,000–\$49,999

\* Indicates model year 2018, all others model year 2019

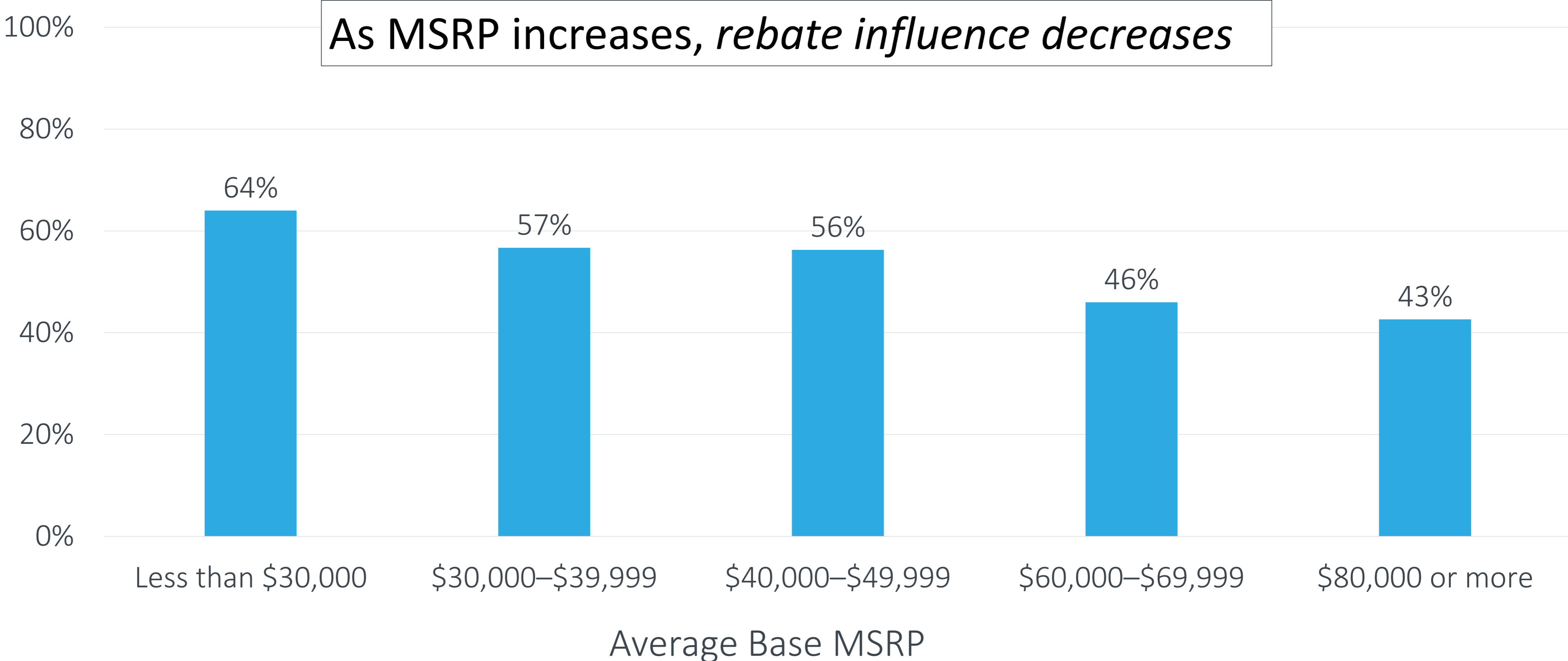
Base Manufacturer's Suggested Retail Price (MSRP) sources: Manufacturer websites, FuelEconomy.gov, Kelley Blue Book

Note: FCEVs, discontinued PEVs, and motorcycles not included.



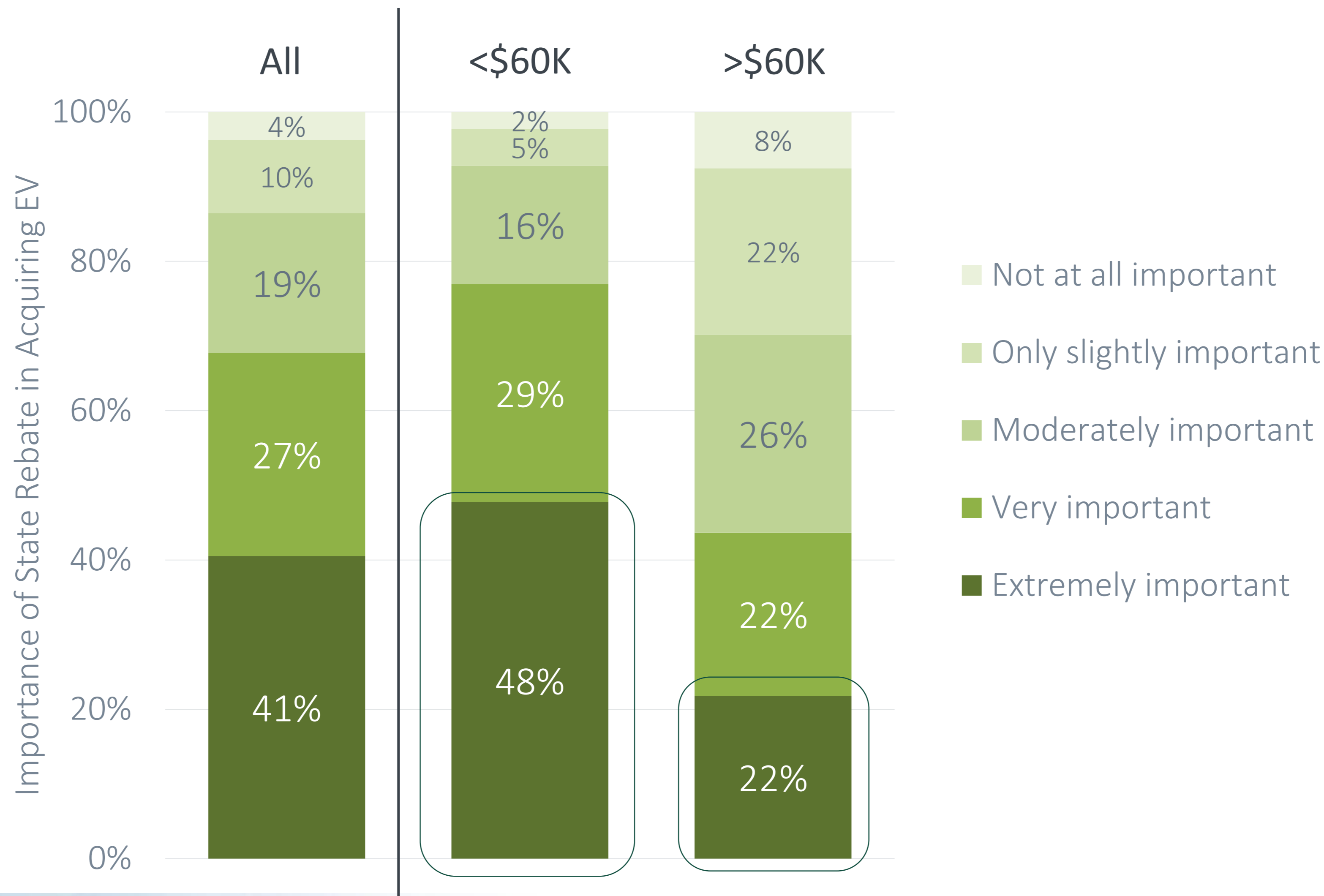
Vehicle Make and Model	Base MSRP
BMW 530e xDrive iPerformance	\$55,700
Audi A3 e-tron*	\$39,500
BMW 530e iPerformance	\$53,400
Volvo XC60 T8	\$55,300
Volvo XC90 T8	\$67,000
Volvo S90 T8	\$63,900
Mitsubishi Outlander PHEV	\$34,595
Toyota Prius Prime	\$27,350
Ford Fusion Energi	\$34,595
Kia Niro Plug-in Hybrid	\$28,500
Hyundai Sonata Plug-in Hybrid	\$32,400
Hyundai Ioniq PHEV	\$25,350
Kia Optima Plug-in Hybrid	\$35,390
Chrysler Pacifica	\$39,995
Honda Clarity Plug-In Hybrid	\$33,400
smart Electric Fortwo Cabriolet	\$28,100
smart Electric Fortwo Coupe	\$23,900
FIAT 500e	\$32,995
Honda Clarity Electric	\$37,540
BMW i3 REX*	\$48,300
Kia Soul EV	\$33,950
Ford Focus Electric*	\$29,120
Hyundai Ioniq Electric	\$30,315
Volkswagen e-Golf	\$30,495
BMW i3s REX	\$51,500
Nissan LEAF	\$29,990
BMW i3	\$44,450
BMW i3s	\$47,650
Nissan LEAF Plus	\$36,550
Jaguar I-PACE	\$69,500
Chevrolet Bolt	\$36,620
Tesla Model X	\$88,000
Hyundai Kona Electric	\$36,450
Tesla Model 3 (Medium-range)	\$47,990
Tesla Model S	\$85,000

# Rebate Essentiality Reflects Interesting Trends



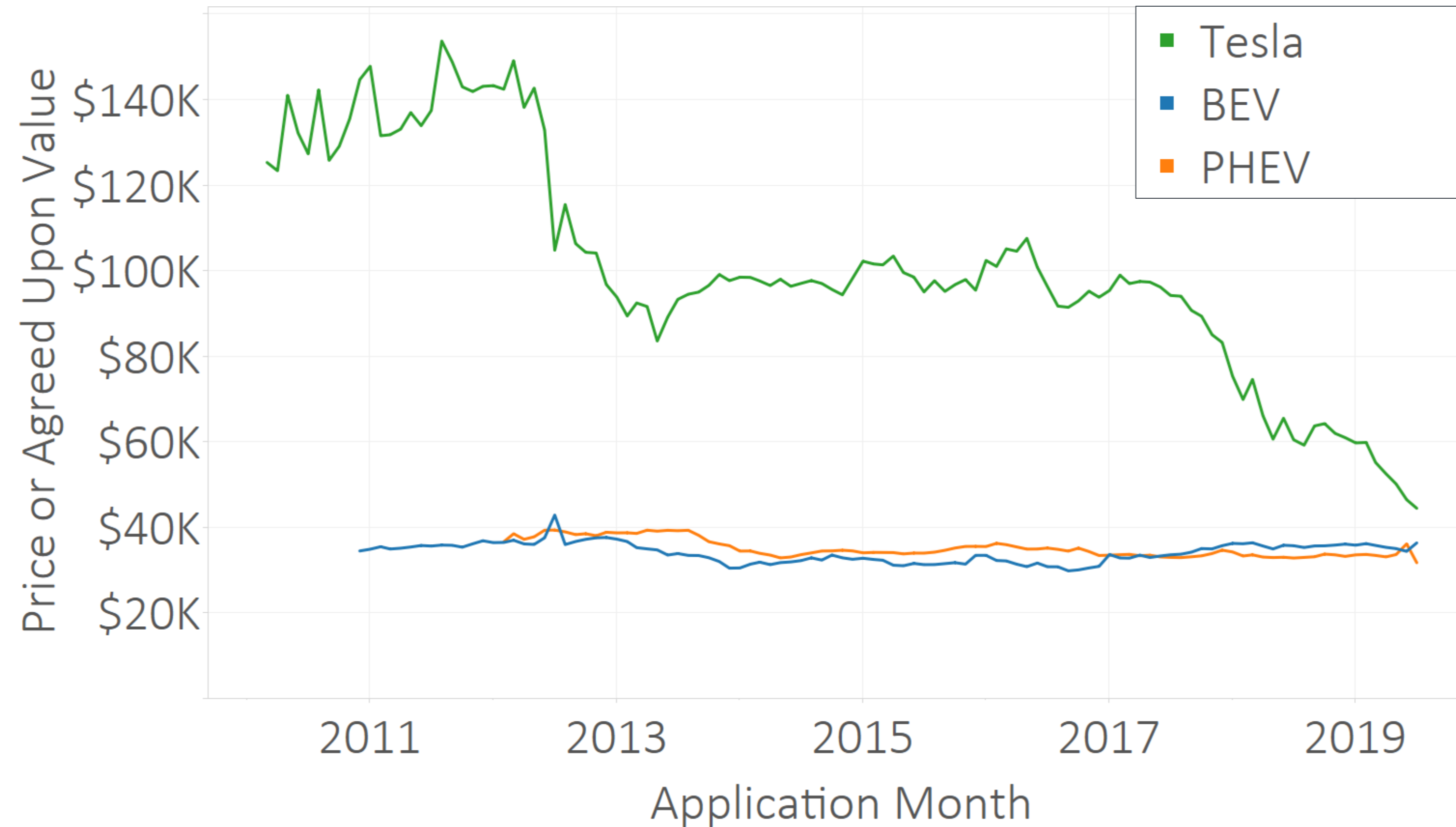


# Rebate Importance by Vehicle Price



MOR-EV Survey, 2014–17: n = 2,549 total respondents weighted to represent N = 5,754 participants  
Excludes one response missing price data.

# Average Rebated-Vehicle Purchase Price Remains Steady for non-Tesla Vehicles



As of 7/12/2019



A close-up photograph of a hand plugging a charging cable into the charging port of a white electric car. The scene is set outdoors at sunset, with warm, golden light and lens flare effects. In the background, a public charging station with multiple orange charging cables is visible, along with a building and a bicycle parked nearby.

# Dealer Incentives



# How is the Dealer Incentive Working?

## Evaluating the Connecticut Dealer Incentive for Electric Vehicle Sales

April 2017

Prepared by  
Center for Sustainable Energy

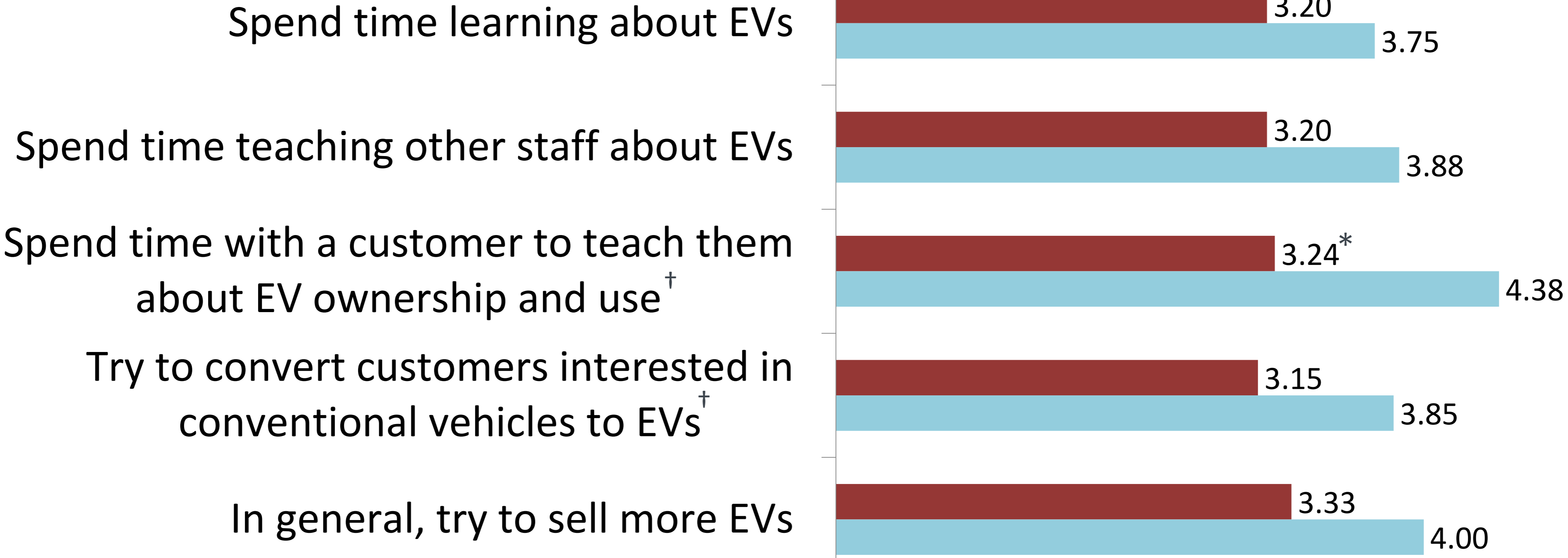




# “To what extent are you motivated by the current dealer incentive to do each of the following?”

■ Have Never Owned an EV  
■ Have Owned an EV

Not at all motivated    Slightly motivated    Moderately motivated    Very motivated    Extremely motivated



Respondents=57

<sup>†</sup> Fourth and fifth statements only appeared to sales employees; respondents=40

\*Statistically significant difference (p < 0.05)





A close-up photograph of a person's hand plugging a charging cable into the charging port of an electric vehicle. The scene is set during sunset, with warm, golden light and lens flare effects. In the background, a bicycle is parked at a charging station, and a building is visible. The overall atmosphere is clean, modern, and sustainable.

# Musings for Maryland

Tax vs. Cash Incentives, Program Design, Complementary Policies and Programs



# Potential Disadvantages of Tax Incentives

---

- Equity challenges
  - Consumers who need incentives most often:
    - Lack tax liability\*, upfront capital, and financing
    - Are overburdened by tax-planning uncertainty and complexity
    - Can't float the incentive until tax time
  - Risks: Benefits biased toward free riders with resources, not mainstream
- Dealer's disengage due to uncertainties, complexities, fear of liability
- General-fund tax expenditures can
  - Compete directly with core services (“fire-fighters and teachers”)
  - Be less transparent than state appropriation processes
  - Be less directly tied to revenue source (e.g., taxpayer desires to spend transportation funds on transportation services, etc.)

\* Or, in the case of excise taxes, the typical vehicles purchased may not be subject to an excise tax large enough to max out the credit (e.g., in the case of a 6% excise tax, it would take a \$50k purchase price to receive a \$3,000 maximum credit, regardless of battery size)

# Potential Advantages of Cash Incentives

---

- Equity, dealer, and general-fund challenges (previous slide) solved, particularly by point-of-sale rebates
- 3 Pillars of Successful Program Administration:
  - Outreach increases widespread awareness of EVs
  - Simple application and (multi-lingual) customer support facilitates participation by priority populations
  - Program tracking and evaluation provide: transparency, ongoing and adaptive program improvement, and market intelligence that empowers stakeholders throughout the EV ecosystem
- Indications in the research literature suggest rebates might be significantly more effective than tax credits, and point-of-sale rebates even more so



# Program Design Recommendations: Consider...

---

- **Vehicle eligibility**: base MSRP (vehicle simply on or off posted list), not upon case-by-case purchase price
- **Rebate amounts**: EPA all-electric range thresholds (fuelconomy.gov), not complex kWh calculations
- **Strategic outreach** based upon program data to **cost-effectively target highly-influenced and mainstream consumers**: “Rebate Essentials” and “EV Converts”
- **Incentive types**:
  1. **Point-of-sale cash rebate** to improve **effectiveness** and **equity, engage dealers**
  2. **Dealer sales incentive** (like a “SPIFF” for the dealership and salesperson) to **leverage dealer outreach** and **motivate sales**
- **Application and Support**: **Simple online application** and rapid **reimbursement** of dealers
- **Program Transparency**:
  - **Dashboards** to show **availability of funds**, **rebate stats**, **consumer-survey** responses and **program impacts** (vehicles added, GHGs avoided)
  - **Internal evaluation** to **guide outreach**, **refine implementation**, and **support planning** (including **projections**)

# Complimentary Programs & Policies

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- Three primary nutrients of for EV demand:
  - 1) upfront purchase/lease subsidies, 2) awareness campaigns, and 3) charging infrastructure
  - Need at least a little of each, else market “starves” and other nutrients become ineffective
- Other polices:
  - Cap-and-invest (e.g., TCI)
  - EV Supply (ZEV regs)
  - Low-carbon fuel standards (LCFS)
  - Fee-bates (potentially revenue-neutral)
  - HOV-lane access and other perks



A close-up photograph of a person's hand plugging a charging cable into the charging port of a white electric car. The scene is set outdoors at sunset, with warm, golden light and lens flare effects. In the background, a public charging station with multiple charging cables is visible, along with a bicycle parked nearby. The overall atmosphere is clean and modern, representing sustainable transportation.

# Wrap Up, Additional Resources & Details



# Select Findings: Program Impacts

---

- Some consumer differences, particularly gender, remain
  - Trending in the right direction
  - Segmentation can support market-acceleration, cost-effectiveness, or mainstreaming, or equity goals
- ~ 4/5<sup>ths</sup> of rebated EVs replace older, more polluting vehicles
- Avoiding > 30 tons of GHG emissions per vehicle (12-year life) at costs <\$100/ton
- Rebate influence on purchase/lease:
  - moderately to extremely important to 9/10<sup>ths</sup>
  - essential to > 1/2
- Indicators of impact are increasing over time
- Programs with MSRP caps and cash on the hood may support equity as well as, or better than, programs with income caps. *Supplement* with Increased Rebates based on income, as needed.
- Dealer sales incentives motivate EV salespeople, particularly those with prior EV ownership experience





# Additional Resources & Details



# CSE Clean Transportation Resources

Reports, analysis,  
infographics,  
presentations, ...

The screenshot shows the 'Research and Reports' page on the Center for Sustainable Energy website. The page features a navigation bar with the logo and links for 'Expertise', 'Core Values', 'Thought Leadership', and 'About Us'. Below the navigation, the heading 'THOUGHT LEADERSHIP' is followed by 'Research and Reports'. A search and filter section includes a 'Search Term' input field, and dropdown menus for 'Resource Type' (set to 'All Resources'), 'Technology' (set to 'Clean Transportation'), and 'Target Audience' (set to 'Government'). There are 'Filter' and 'Reset' buttons. Two resource entries are displayed: a presentation about EV rebates dated August 2019, and a summary of CVRP rebate eligibility and funding availability.

Center for Sustainable Energy™

Expertise Core Values Thought Leadership About Us

THOUGHT LEADERSHIP

## Research and Reports

Search Term:

Resource Type: All Resources

Technology: Clean Transportation

Target Audience: Government


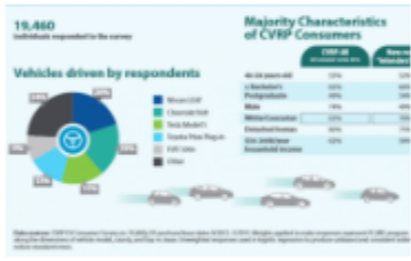




Filter Reset

- Presentation: "EV Rebates: Demographic Update, Program Design Features, and Paths Forward for Broadening Participation"**  
Provides equity metrics, demographics, program-design features, and outreach strategies from four state-wide incentive programs. Given to the ZEV Alliance webinar "Expanding Access Listening Series."  
Aug, 2019
- Summary of CVRP Rebate Eligibility and Funding Availability Over Time (Updated)**  
A fact sheet which details changes in Clean Vehicle Rebate Project rebate amounts, consumer-income eligibility criteria, and program funding availability over time



# Evaluation: CVRP Analysis

Program reports, fact sheets, infographics & presentations

	<b>Summary Documentation of the Electric Vehicle Consumer Survey, 2013-2015 Edition</b> June 15, 2017
	<b>Infographic: Characterizing California Electric Vehicle Consumer Segments - TRB Poster</b> January 16, 2017
	<b>Infographic: Plug-in Electric Vehicle Owners in California's Disadvantaged Communities</b> January 11, 2017
	<b>CVRP Final Report 2014-2015</b> November 21, 2016
	<b>Characterizing Plug-In Hybrid Electric Vehicle Consumers Most Influenced by CVRP</b> November 15, 2016
	<b>Presentation: "Electric Vehicle Rebates in Disadvantaged Communities: Evaluating Progress with Appropriate Comparisons"</b> October 26, 2016

# Select Pertinent Highlights *(Reverse Chronological)*

- [Additional Analysis of CVRP Funding Need and Program-Change Scenarios](#) (and predecessors linked on last slide)
- [“CVRP: Data and Analysis Update”](#)
- [Cost-Effectively Targeting EV Outreach and Incentives to “Rebate-Essential” Consumers](#)
- [Peer-Reviewed Conference Paper: “Strategically Targeting Plug-in Electric Vehicle Rebates and Outreach Using Characteristics of ‘Rebate-Essential’ Consumers in 2016–2017”](#) (update)
- ["Electric Vehicle Rebates: Exploring Indicators of Impact in Four States"](#)
- [Targeting EV Consumer Segments & Incentivizing Dealers](#)



# Select Pertinent Highlights, Cont. *(Reverse Chronological)*

- Report: Evaluating the Connecticut Dealer Incentive for Electric Vehicle Sales
- Supporting EV Commercialization with Rebates: Statewide Programs, Vehicle & Consumer Data, and Select Findings
- Yale Webinar: Supporting EV Commercialization with Rebates: Statewide Programs, Vehicle & Consumer Data, and Select Findings
- “CVRP Income Cap Analysis: Informing Policy Discussions”

# EV Rebate Designs

(As of Sept. 2018; Reflective of Most of the Data Gathered)



**Fuel-Cell EVs**



\$5,000

\$2,500

\$5,000

e-miles

≥ 120	\$2,000
≥ 40	\$1,700
≥ 20	\$1,100
< 20	\$500

**All-Battery EVs**



\$2,500

\$2,500

e-miles

≥ 175	\$3,000
≥ 100	\$2,000
< 100	\$500

**Plug-in Hybrid EVs**



\$2,500 (i3 REx)  
\$1,500

≥10 kWh \$2,500  
<10 kWh \$1,500

≥ 40	\$2,000
< 40	\$500

**Zero-Emission Motorcycles**



\$900

\$750

- e-miles ≥ 20 only
- Consumer income cap
- increased rebates for lower-income households

- Base MSRP ≥ \$60k = \$1,000 max.
- no fleet rebates

Program ended 9/30/19

- Base MSRP ≤ \$60k only
- dealer assignment
- \$150 dealer incentive (\$300 previous)

- Base MSRP > \$60k = \$500 max.
- point-of-sale via dealer



# State EV Rebate Programs Administered by CSE

(as of Jan. 2019; Oregon pending)



**Fuel-Cell EVs**



\$5,000

\$1,500

\$5,000

e-miles

≥ 120 \$2,000

**All-Battery EVs**



\$2,500

\$1,500

e-miles

≥ 200 \$2,000

≥ 120 \$1,500

< 120 \$500

≥ 40 \$1,700

**Plug-in Hybrid EVs**



\$2,500 (i3 REx)  
\$1,500

BEVx only: \$1,500

≥ 45 \$1,000

< 45 \$500

≥ 20 \$1,100

< 20 \$500

**Zero-Emission Motorcycles**



\$900

\$450

- ≥ 20 e-miles only
- Income cap
- Increased rebates for lower-income households

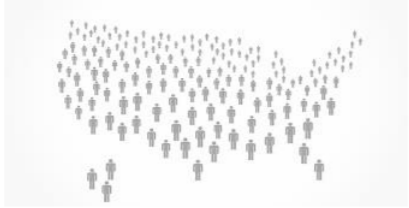




- Base MSRP ≤ \$50k
- No fleet rebates

Program ended 9/30/19

- BEVs & PHEVs ≤ \$50k base MSRP, FCEVs ≤ \$60k
- Point-of-sale option
- \$150 dealer incentive

- Base MSRP > \$60k = \$500 max.;
- Point-of-sale

# Rebated EV Consumer Characteristics: 2017

	 <b>All</b> U.S. Population (Census 2017)	<b>New-Vehicle Buyers</b> U.S. MYs 2016–17 (2017 NHTS)	 CALIFORNIA CLEAN VEHICLE REBATE PROJECT™ CY 2017 weighted n = 9,539	 MOR-EV Massachusetts Offers Rebates for Electric Vehicles CY 2017 weighted n = 1,285	 CHEAPR Connecticut Hydrogen and Electric Automobile Purchase Rebate CY 2017 weighted n = 501	 NEW YORK STATE Mar.–Dec. 2017 weighted n = 1,014
Selected solely White/Caucasian	61%	74%	58%	85%	88%	86%
≥ 50 Years Old	34%	51%	52%	61%	59%	60%
≥ Bachelor's Degree in HH	23%*	56%*	82%	90%	85%	73%
Own Residence	63%	75%	79%	92%	89%	90%
≥ \$150k HH Income	12%	23%	40%	58%	41%	34%
Selected Male	49%	51%	72%**	74%	71%	68%

*“Prefer not to answer,” “I don’t know,” and similar responses are excluded throughout.*

*Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.*





*NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.*

*\* Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.*

*\*\* 100% includes non-binary options.*



# Rebated EV Consumer Characteristics

	<b>“Buying Age”</b> <i>21+ Years Old</i> U.S. Population (Census 2017)	<b>New-Vehicle Buyers</b> U.S. MYs 2016–17 (2017 NHTS)	 CALIFORNIA CLEAN VEHICLE REBATE PROJECT™ Dec. 2010 – Dec. 2018 weighted n = 62,092	 MOR-EV Massachusetts Offers Rebates for Electric Vehicles Jun. 2014 – Oct. 2018 weighted n = 4,555	 CHEAPR Connecticut Hydrogen and Electric Automobile Purchase Rebate May 2015 – Sep. 2018 weighted n = 1,565	 NEW YORK STATE Mar. 2017 – Jul. 2018 weighted n = 1,808
Selected solely White/Caucasian	65%	74%	59%	85%	87%	86%
≥ 50 Years Old	47%	51%	50%	58%	54%	59%
≥ Bachelor’s Degree in HH	30%*	56%*	83%	90%	83%	76%
Own Residence	64%	75%	83%	92%	89%	90%
≥ \$150k HH Income	12%	23%	47%	58%	43%	39%
Selected Male	49%	51%	74%**	78%	74%	70%

*“Prefer not to answer,” “I don’t know,” and similar responses are excluded throughout.*





*Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.*

*NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.*

*\* Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.*

*\*\* 100% includes non-binary options.*

# Consumer Survey Data (Shows Rebates to Individuals Only, CVRP “Current Program” Only)

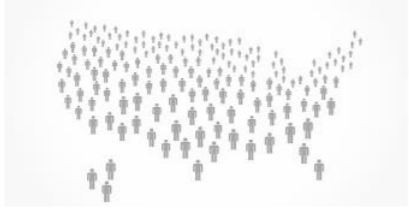




					<b>Total</b>
<b>Vehicle Purchase/ Lease Dates</b>	<u>Nov. 2016*</u> – Dec. 2018	Jun. 2014 – Oct. 2018	May 2015 – Sep. 2018	Mar. 2017 – Jul. 2018	Jun. 2014 – Dec. 2018
<b>Survey Responses (total n)**</b>	23,478	4,555	1,565	1,808	31,406
<b>Program Population (N)</b>	135,897	10,920	3,510	8,651	158,978

\* After the most recent change in the program’s income criteria, to reflect the “current program era”

\*\* Weighted to represent the program population along the dimensions of vehicle category, vehicle model, buy vs. lease, and county (using raking method)



# Rebated EV Consumer Characteristics (CVRP “current program” only)

	 <b>All</b> U.S. Population (Census 2017)	<b>New-Vehicle Buyers</b> U.S. MYs 2016–17 (2017 NHTS)	 Nov. 2016 – Dec. 2018 weighted n = 23,478	 Massachusetts Offers Rebates for Electric Vehicles Jun. 2014 – Oct. 2018 weighted n = 4,555	 Connecticut Hydrogen and Electric Automobile Purchase Rebate May 2015 – Sep. 2018 weighted n = 1,565	 Mar. 2017 – Jul. 2018 weighted n = 1,808
Selected solely White/Caucasian	61%	74%	54%	85%	87%	86%
≥ 50 Years Old	34%	51%	52%	58%	54%	59%
≥ Bachelor’s Degree in HH	23%*	56%*	83%	90%	83%	76%
Own Residence	63%	75%	82%	92%	89%	90%
≥ \$150k HH Income	12%	23%	42%	58%	43%	39%
Selected Male	49%	51%	73%**	78%	74%	70%

*“Prefer not to answer,” “I don’t know,” and similar responses are excluded throughout.*





*Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.*

*NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.*

*\* Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.*

*\*\* 100% includes non-binary options.*

# Rebated EV Consumer Characteristics (CVRP “current program” only)

	“Buying Age” 21+ Years Old U.S. Population (Census 2017)	New-Vehicle Buyers U.S. MYs 2016–17 (2017 NHTS)	 CALIFORNIA CLEAN VEHICLE REBATE PROJECT™ Nov. 2016 – Dec. 2018 weighted n = 23,478	 MOR-EV Massachusetts Offers Rebates for Electric Vehicles Jun. 2014 – Oct. 2018 weighted n = 4,555	 CHEAPR Connecticut Hydrogen and Electric Automobile Purchase Rebate May 2015 – Sep. 2018 weighted n = 1,565	 NEW YORK STATE Mar. 2017 – Jul. 2018 weighted n = 1,808
Selected solely White/Caucasian	65%	74%	54%	85%	87%	86%
≥ 50 Years Old	47%	51%	52%	58%	54%	59%
≥ Bachelor’s Degree in HH	30%*	56%*	83%	90%	83%	76%
Own Residence	64%	75%	82%	92%	89%	90%
≥ \$150k HH Income	12%	23%	42%	58%	43%	39%
Selected Male	49%	51%	73%**	78%	74%	70%

“Prefer not to answer,” “I don’t know,” and similar responses are excluded throughout.

Census 2017: 2013–2017 American Community Survey, <http://factfinder2.census.gov>.

NHTS weighted to represent population, not new-vehicle subset. New-vehicle buyers identified based on within-100-mile match between odometer and miles driven while owned.

\* Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.

\*\* 100% includes non-binary options.



# CSE Areas of Expertise

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## **Clean Transportation**

Adoption of electric vehicles  
and deployment of charging  
infrastructure



## **Built Environment**

Advancing energy efficiency  
and renewable resources



## **Technology Convergence**

Interconnecting systems to  
achieve decarbonization



# CSE: A Nonprofit With Billion-Dollar Program Management Experience

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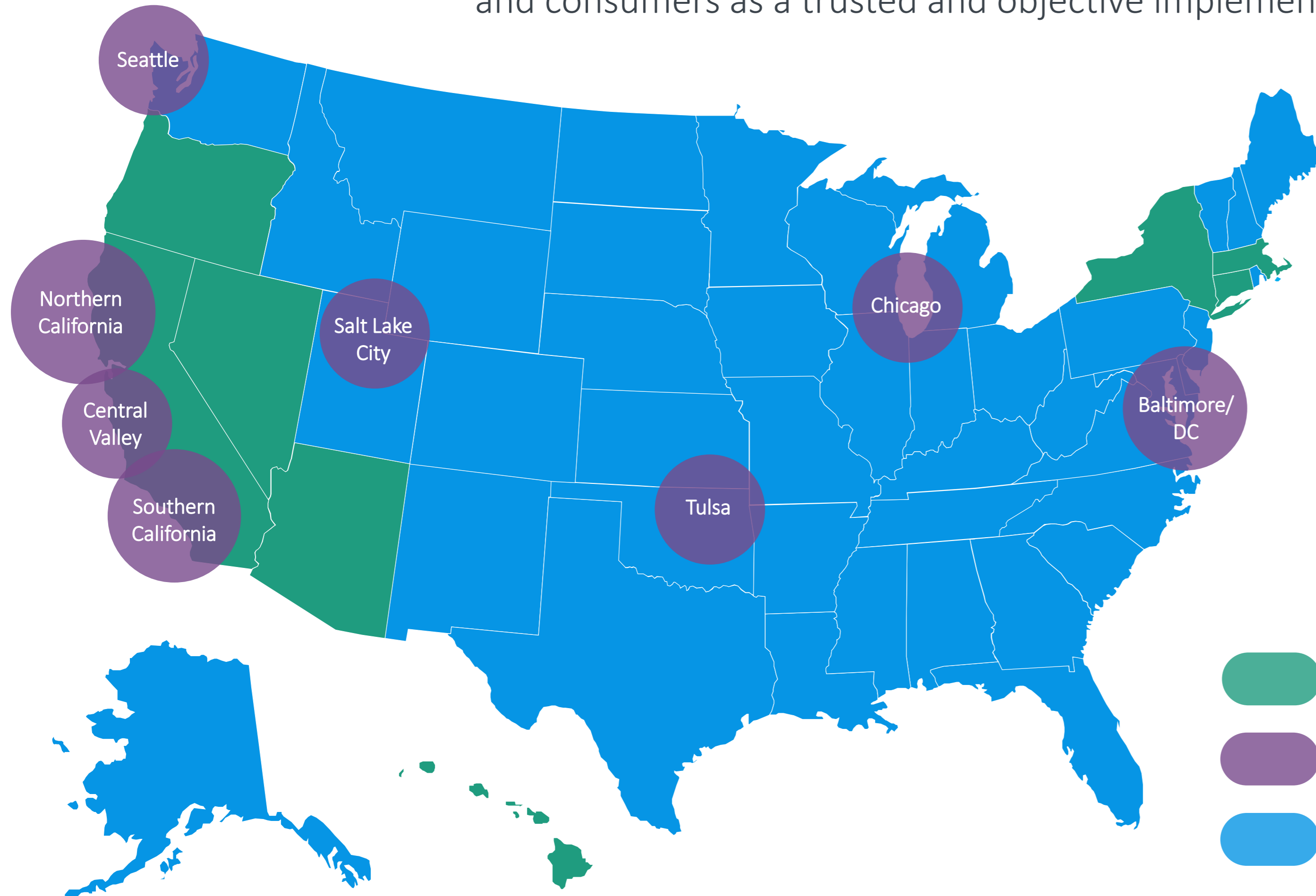
- **Five Statewide Electric Vehicle Rebate Programs**
  - > \$720 million
  - > 350,000 rebated vehicles
  - > 300,000 consumers characterized
- **Statewide EV Charging Incentives**
  - > \$100 million
  - 367 DC fast chargers, 211 Level 2 chargers and growing
  - Diverse: urban, rural, mountains, deserts, plains
- **Solar On Multifamily Affordable Housing Program**
  - \$1 billion
  - 300 MW + virtual net energy metering





# How Can We Help?

We work with governments, regulators, utilities, CCAs, businesses, property owners, and consumers as a trusted and objective implementation partner and technical advisor.






## For more information:

<https://cleanvehiclerebate.org/eng/program-reports>

<https://energycenter.org/thought-leadership/research-and-reports>

[brett.williams@energycenter.org](mailto:brett.williams@energycenter.org)

-  Statewide incentive programs
-  Region-specific solutions
-  Tackling issues of national importance

# Contact Us

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# Topics for Discussion

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- Tales in EV Sales, in Maryland and elsewhere (slide 4)
- Who is buying EVs and receiving rebates? (slides 13 – 20)
  - EV consumer demographics / incentive beneficiaries (a.k.a. “Are they just rich white guys?”)
- What are the paths forward? (slides 21 – 29)
  - EV incentive design and outreach strategy for: Volume benefits vs. Cost effectiveness vs. Equity
- Outcomes: what behaviors are rebates influencing? (slides 30 – 32)
  - A.k.a. “Are EVs just toys that don’t get used and don’t do any good?”
- Impacts: for the market and emissions (slides 34 – 38)
  - A.k.a. “Do they do any good?”
- What about the federal tax credit? (slides 39 – 43)
- Implementation perspectives and program design considerations (slides 44 – 56)
  - Income caps vs. MSRP caps
  - Pillars of program administration (slide 62)
- Dealer sales incentives (slides 57 – 59)
- Comprehensive and effective EV policy frameworks (64)
  - Vehicle supply, awareness, purchase/lease incentives, dealer sales incentive, fuel carbon intensity, vehicle use
- Musings for Maryland: program-design recommendations (slides 60 – 63)