

Brett Williams, PhD – Principal Advisor, EV Programs



CSE Areas of Expertise



Clean Transportation

Adoption of electric vehicles and deployment of charging infrastructure



Built Environment

Advancing energy efficiency and renewable resources



Technology Convergence

Interconnecting systems to achieve decarbonization

State EV Cash Rebate Programs Administered by CSE

(as of 30 Sep. 2019)



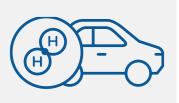






Oregon CVRP

Fuel-Cell EVs



\$5,000

\$1,500

\$5,000

≥ 200 e-miles \$2,000

≥ 120 e-miles \$1,500

≥ 120 e-miles \$2,000

≥ 40 e-miles \$1,700

≥ 20 e-miles \$1,100

< 20 e-miles \$500

≥ 10 kWh \$2,500 < 10 kWh \$1,500

EVs



\$2,500

BEVx: \$2,500

\$1,500

\$1,500

BEVx only: \$1,500

≥ 45 e-miles \$1,000 < 45 e-miles \$500

< 120 e-miles \$500

Hybrid EVs

Plug-in



\$900

\$450

BEVs & PHEVs ≤\$50k base MSRP, FCEVs ≤\$60k

- Point-of-sale option
- \$150 dealer incentive

Base MSRP >\$60k = \$500 \$750 (and NEVs)

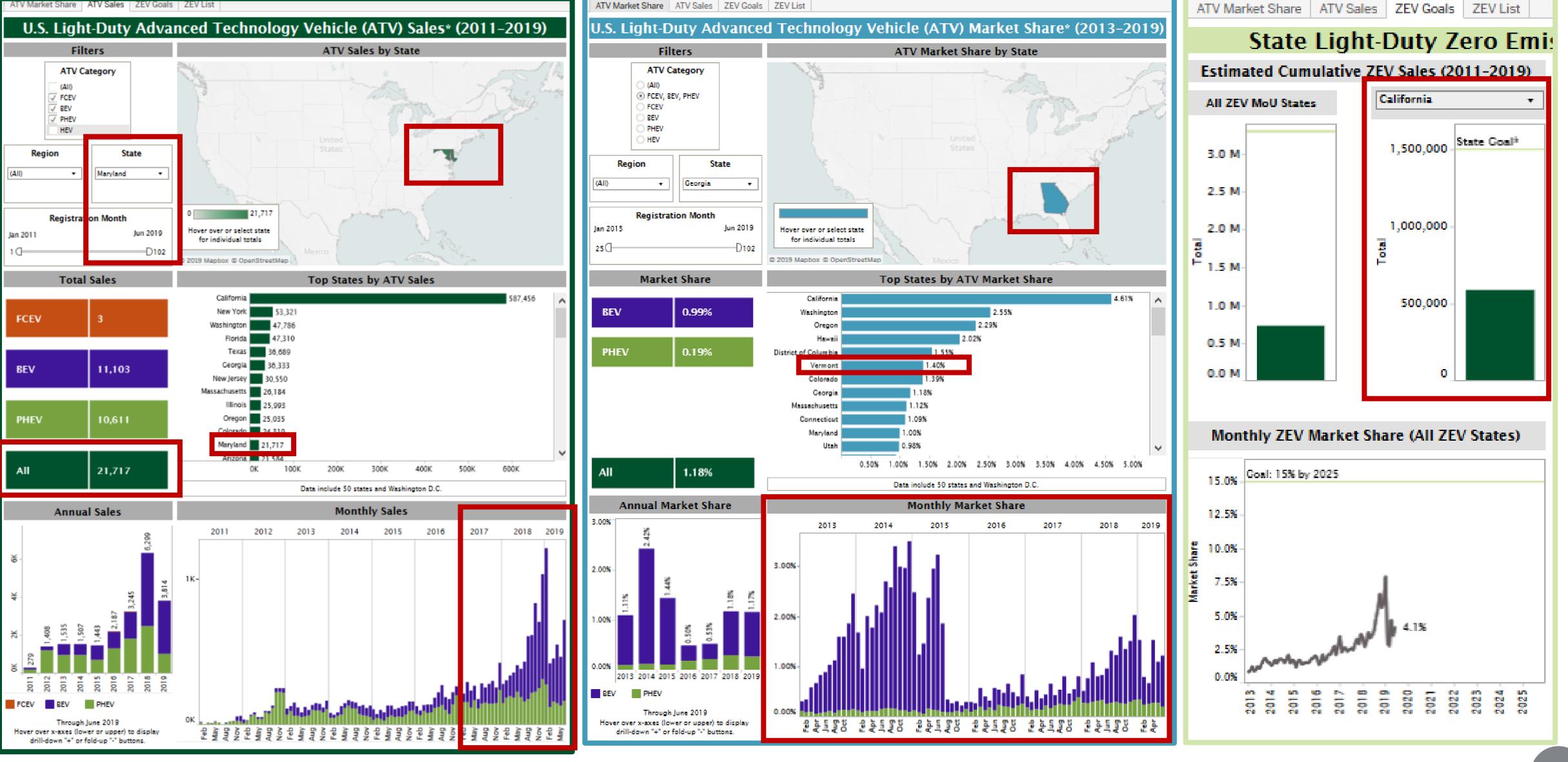
- Base MSRP <\$50k
- Point-of-sale option
- Increased rebates for lower-income households (+\$2,500), used EVs also

- ≥20 e-miles
- Income cap
- Increased rebates for lower-income households (+\$2,000)
- Purchase price ≤\$50k
- No fleet rebates

Program ended 9/30/19

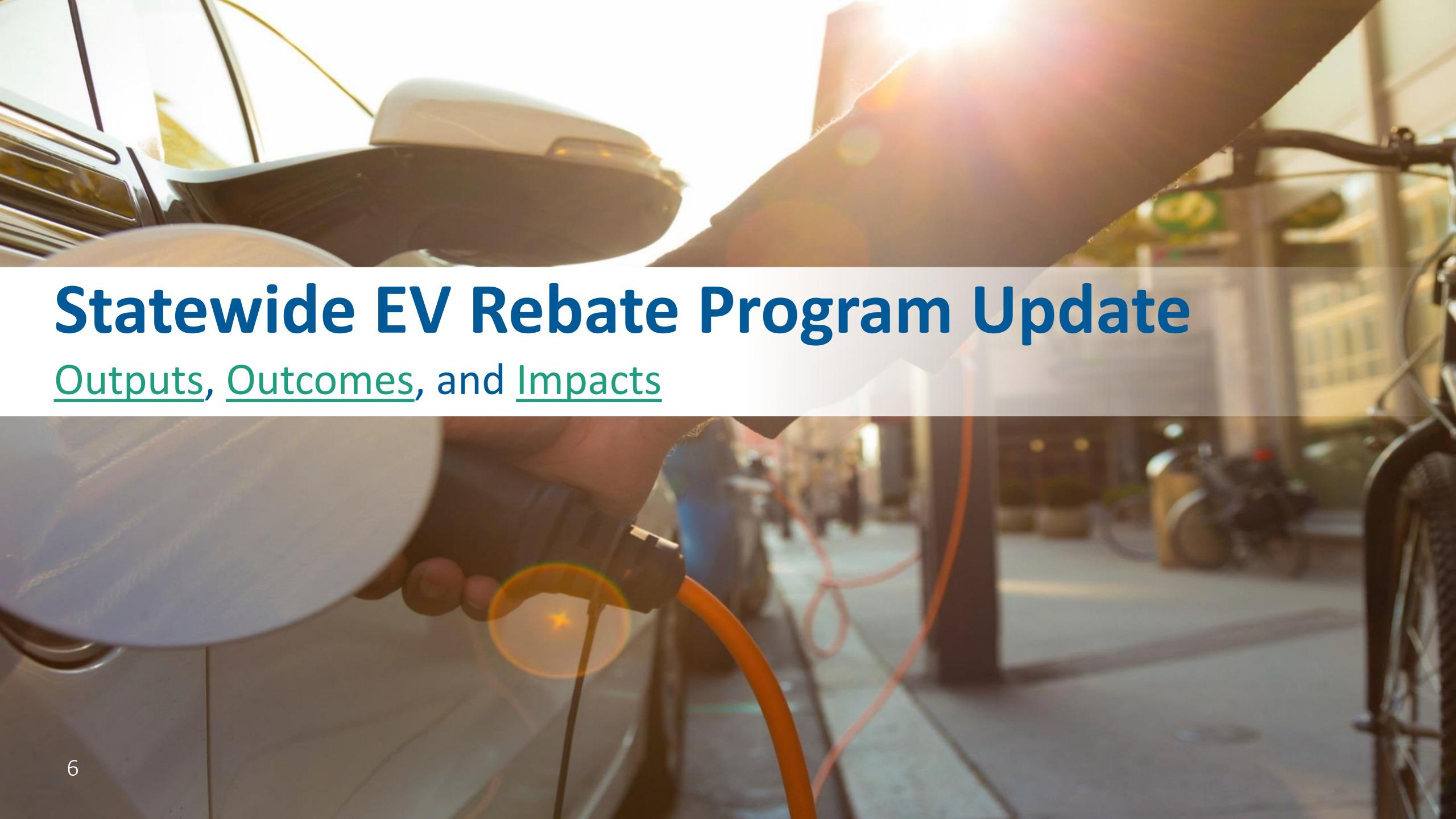
Point-of-sale

AA 50-State EV Sales, Market Share, and Goals Dashboard



Outline

- I. Statewide EV Rebate Program Update
 - Outputs: Vehicles & Consumers Rebated (and paths forward)
 - Outcomes: Behaviors Influenced
 - Impacts: Emission & Market
- II. Additional Design Considerations
 - Income Caps Compared to MSRP Caps
 - Vehicle Eligibility Criteria (MSRP, e-range)
 - Select Design Recommendations
- III. <u>Dealer Sales Incentives</u>
- IV. Broader Policy Options
 - Tax vs. Cash Incentives, Complimentary Policies
- V. Wrap Up, Additional Info



EV Rebate Designs (As of Sept. 2018; Reflective of Most of the Data Gathered)









Fuel-Cell EVs



\$5,000

\$2,500

\$5,000

<u>e-miles</u> ≥ 175	\$3,000
≥ 100	\$2,000
< 100	\$500
≥ 40	\$2,000
< 40	\$500

\$2,000 ≥ 120

e-miles

\$1,700 ≥ 40

\$1,100 ≥ 20

\$500 < 20

All-Battery EVs

EVs

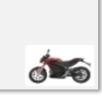


\$2,500

\$2,500

Zero-Emission Motorcycles

Plug-in Hybrid



\$2,500 (i3 REx) \$1,500

\$900

≥10 kWh \$2,500 <10 kWh \$1,500

\$750

- e-miles ≥ 20 only
- Consumer income
- **Increased Rebates** for lower-income households
- Base MSRP ≥ \$60k = \$1,000 max.
- no fleet rebates

Program ended 9/30/19

- Base MSRP ≤ \$60k only
- dealer assignment
- \$150 dealer incentive (\$300 previous)
- Base MSRP > \$60k = \$500 max.
- point-of-sale via dealer





Where Are EV Rebates Going? Public Dashboards and Data Facilitate Informed Action

Statewide EV Rebate Programs: CA, MA, CT, NY



cleanvehiclerebate.org



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Filter By: Home 2'go Code: Application Date:

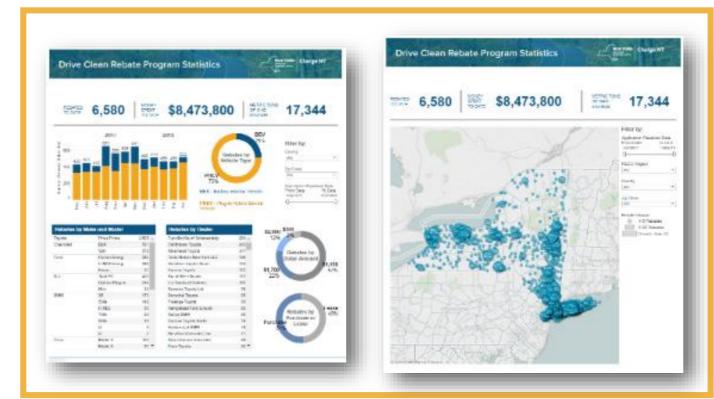
Filter By: Home 2'go Code: Application Date:

Program Summary (west to their)

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ct.gov/deep

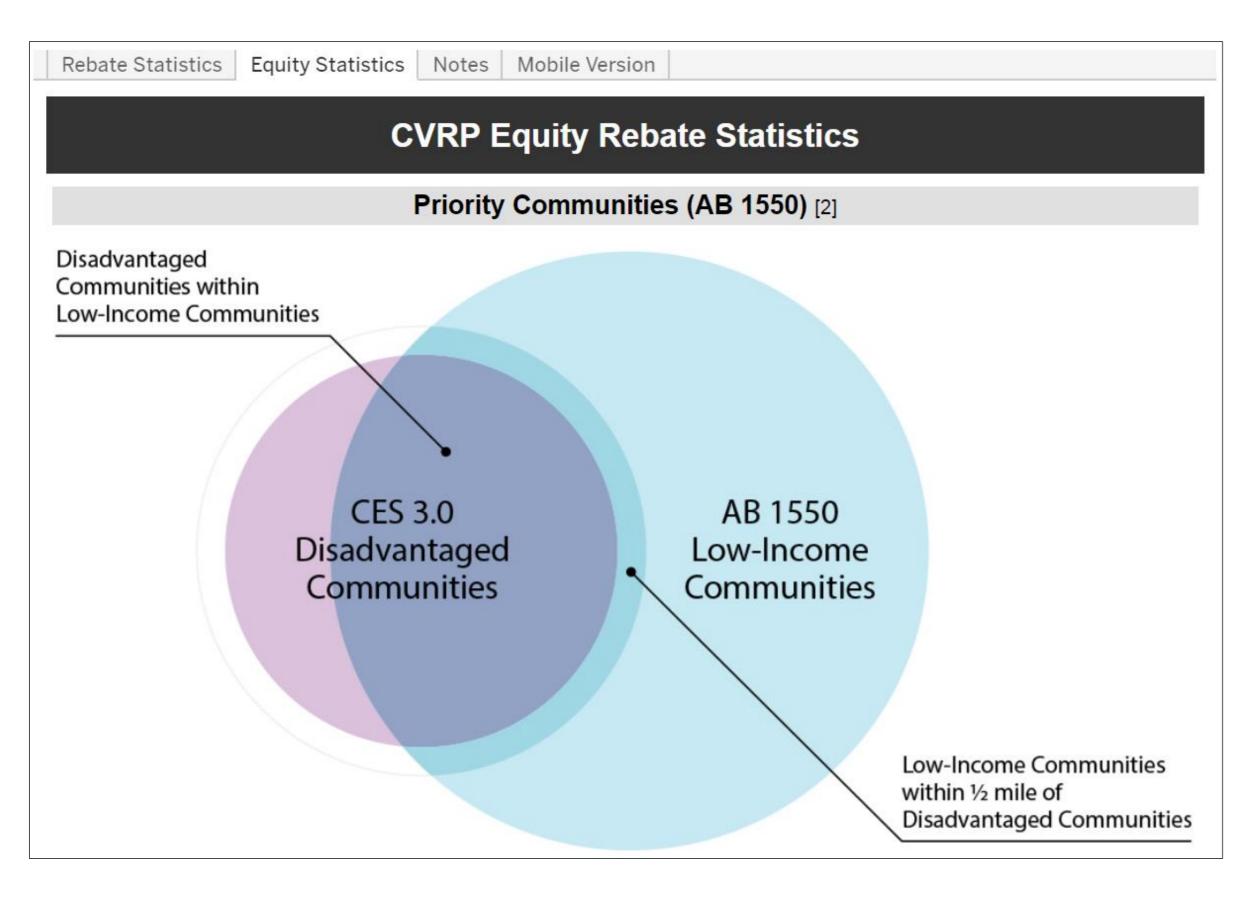


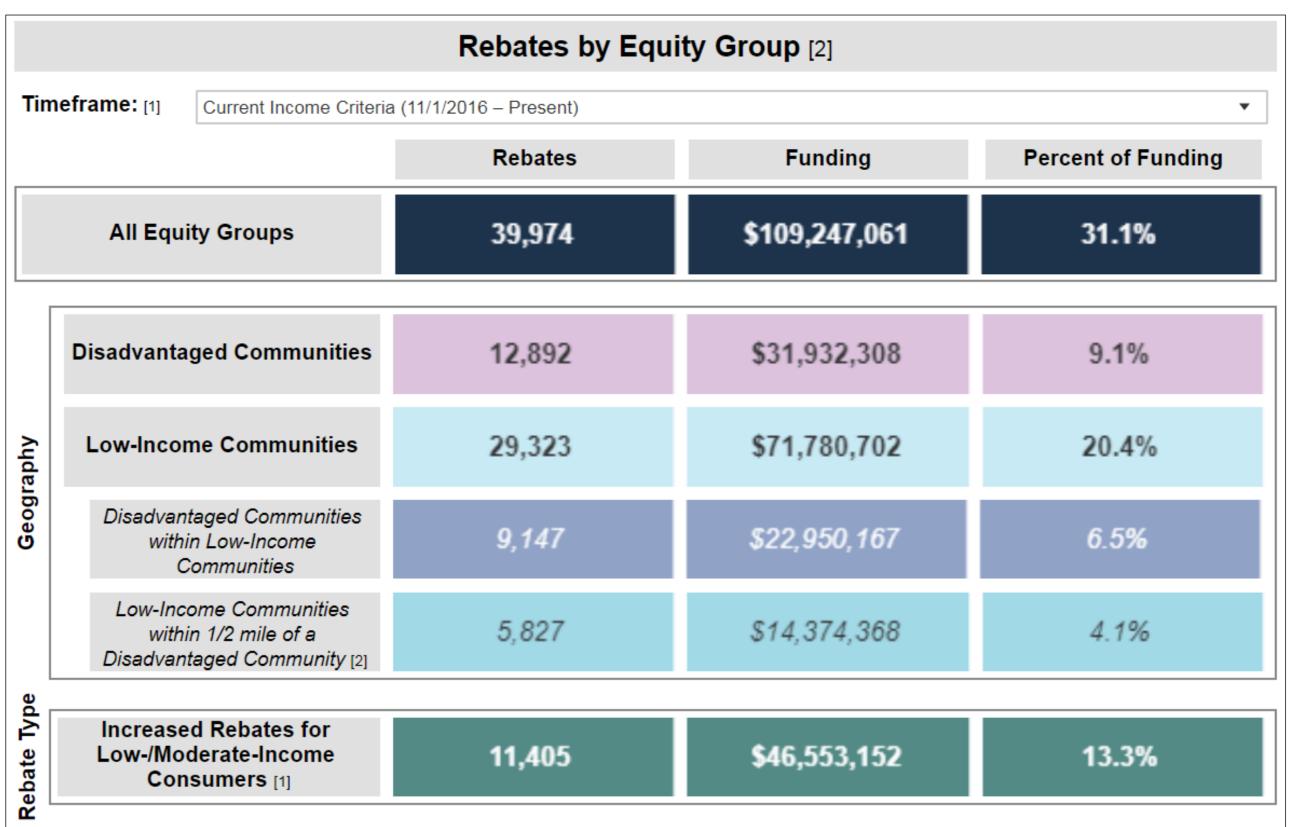
nyserda.ny.gov (dashboards done by NYSERDA)

- > 350,000 EVs and consumers have received
 > \$720 M in rebates
- > 70,000 survey
 responses being analyzed
 so far, statistically
 represent > 300,000
 consumers
- Reports, presentations, and analysis growing

Equity Statistics Dashboard (partial)

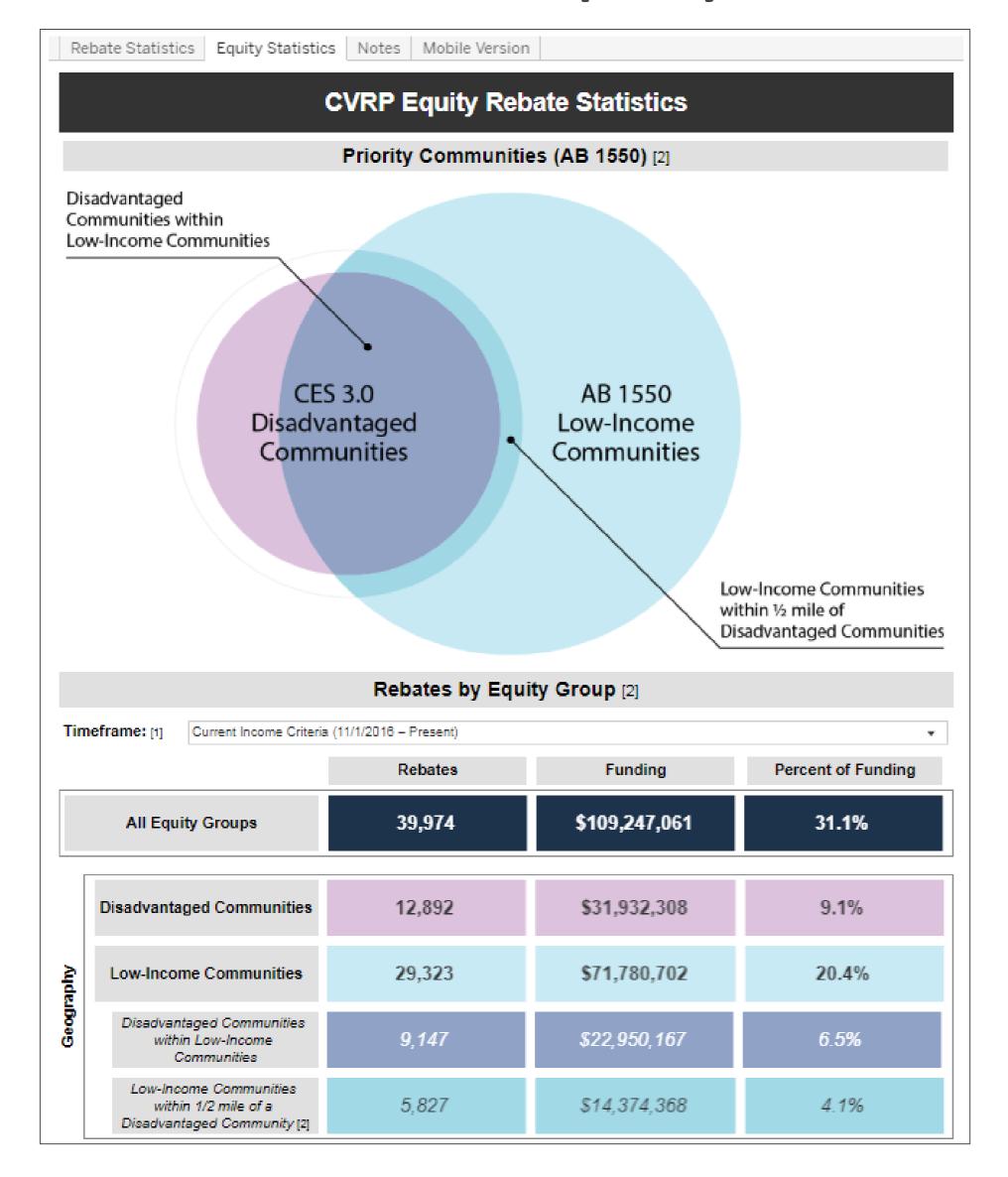


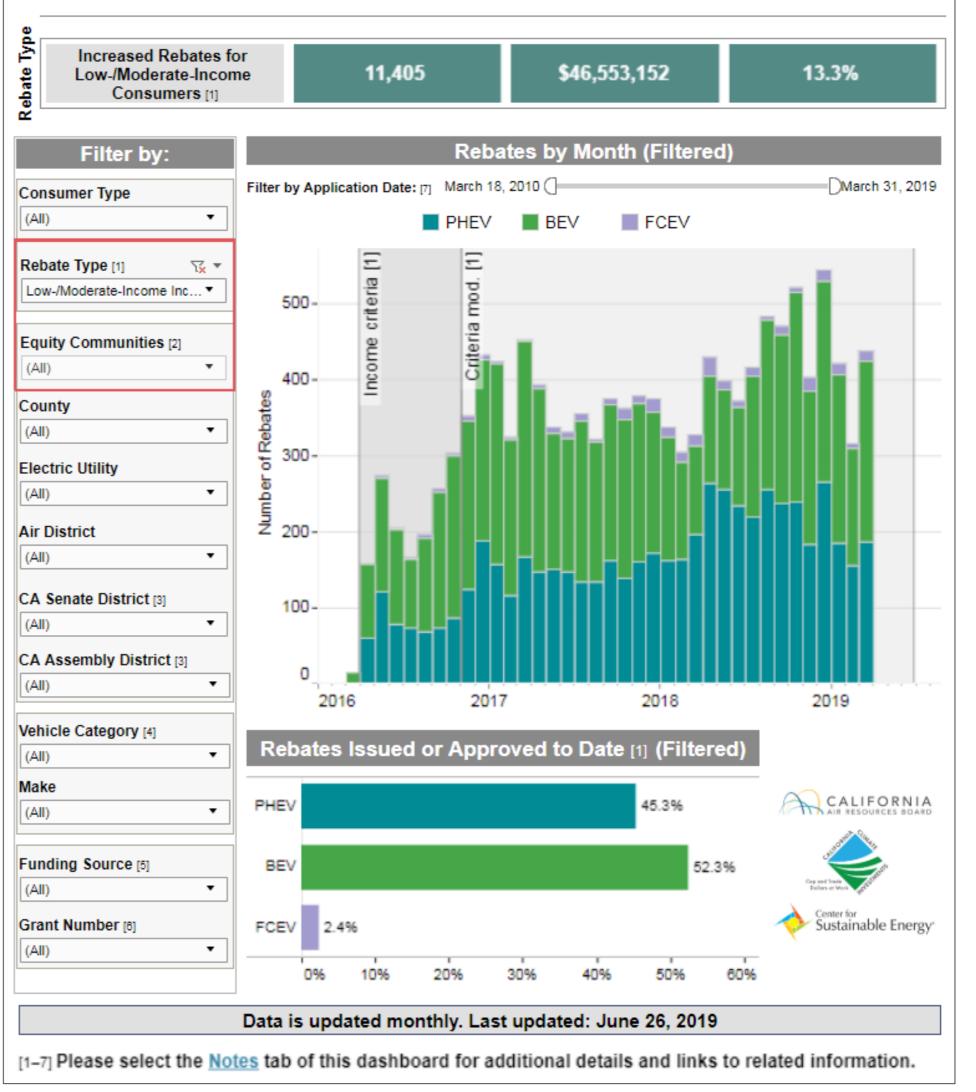




Equity Statistics Dashboard



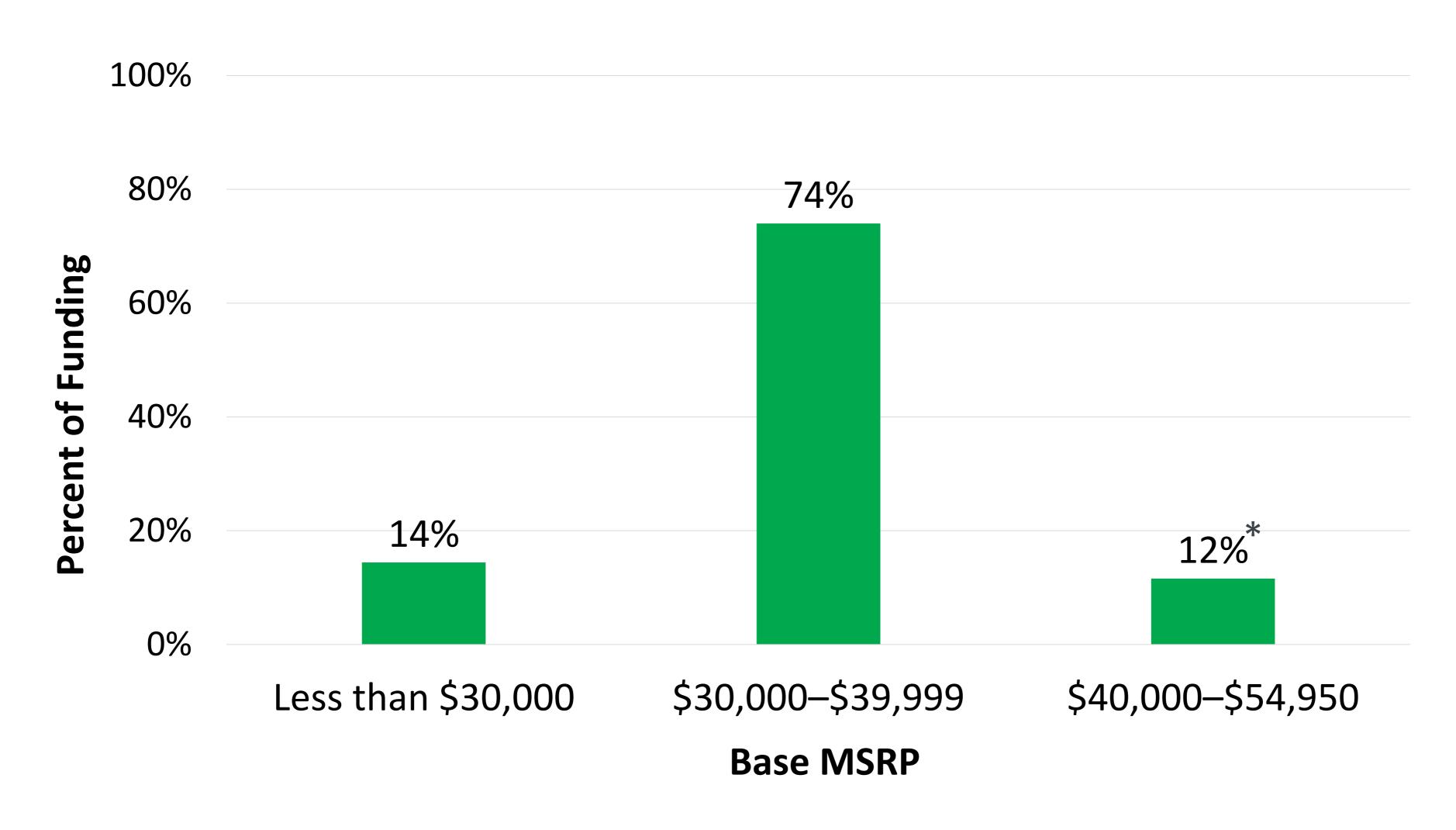




Moderately Priced Vehicles Received Most Funding



(thru April 2018, pre-"Model 3 effect")





Consumer Survey Data (Shows Rebates to Individuals Only)

	CLEAN VEHICLE REBATE PROJECT	MOR-EV Massachusetts Offers Rebates for Electric Vehicles	Connecticut Hydrogen and Electric Automobile Purchase Rebate	NEW YORK STATE	Total
Vehicle Purchase/ Lease Dates	Dec. 2010 – Dec. 2018	Jun. 2014 – Oct. 2018	May 2015 – Sep. 2018	Mar. 2017 – Jul. 2018	Dec. 2010 – Dec. 2018
Survey Responses (total n)*	62,092	4,555	1,565	1,808	70,020
Program Population (N)	278,538	10,920	3,510	8,651	301,619

^{*} Weighted to represent the program population along the dimensions of vehicle category, vehicle model, buy vs. lease, and county (using raking method)

Setting an Appropriate Baseline: Car Buyers Are Different Than the Population (U.S.)

	All U.S. Population (Census 2017)		New-Vehicle Buyers U.S. MYs 2016–17 (2017 NHTS)
Selected solely White/Caucasian	61%		74%
≥ 50 Years Old	34%		51%
≥ Bachelor's Degree*	23%	<<<	56%
Own Residence	63%		75%
≥ \$75k HH Income	38%	<<<	63%
Selected Male	49%	≈	51%

- New-car buyers are different on almost every dimension.
- More frequently:
 - White
 - Older
 - Degree holders
 - Residence owners
 - Higher income

[&]quot;Prefer not to answer," "I don't know," and similar responses are excluded throughout.

Census 2017: 2013–2017 American Community Survey, http://factfinder2.census.gov.

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≥ 50 Years Old	34%		51%
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Own Residence	63%		75%
≥ \$150k HH Income	12%	<<	23%
Selected Male	49%	\approx	51%

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- More frequently:
 - White
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Census 2017: 2013–2017 American Community Survey, http://factfinder2.census.gov.

Setting an Appropriate Baseline: Car Buyers Are Different Than the Population (U.S.)

	All U.S. Population (Census 2017)	Driving Age 16+ Years Old U.S. Population (Census 2017)	"Buying Age" 21+ Years Old U.S. Population (Census 2017)	New-Vehicle Buyers U.S. MYs 2016–17 (2017 NHTS)
Selected solely White/Caucasian	61%	64%	65%	74%
≥ 50 Years Old	34%	43%	47%	51%
≥ Bachelor's Degree*	23%	27%	30% <<	< 56%
Own Residence	63%	63%	64%	< 75%
≥ \$150k HH Income	12%	12%	12% <	< 23%
Selected Male	49%	49%	49% =	51%

- Some of the differences are explained by driving or buying age
- The rest may be due in part to social inequities

[&]quot;Prefer not to answer," "I don't know," and similar responses are excluded throughout.

Rebated EV Consumer Characteristics: 2017

	U.S. "Buying Age" Population	U.S. New-Vehicle Buyers	CLEAN VEHICLE REBATE PROJECT	MOR-EV Massachusetts Offers Rebates for Electric Vehicles	Connecticut Hydrogen and Electric Automobile Purchase Rebate	NEW YORK STATE
	21+ Years Old (Census 2017)	MYs 2016–17 (2017 NHTS)	CY 2017 weighted n = 9,539	CY 2017 weighted n = 1,285	CY 2017 weighted n = 501	MarDec. 2017 weighted n = 1,014
Selected solely White/Caucasian	65%	74%	58%	85%	88%	86%
≥ 50 Years Old	47%	51%	52%	61%	59%	60%
≥ Bachelor's Degree in HH	30%*	56%*	82%	90%	85%	73%
Own Residence	64%	75%	79%	92%	89%	90%
≥ \$150k HH Income	12%	23%	40%	58%	41%	34%
Selected Male	49%	51%	72%**	74%	71%	68%

"Prefer not to answer," "I don't know," and similar responses are excluded throughout. Census 2017: 2013–2017 American Community Survey, http://factfinder2.census.gov.

** 100% includes non-binary options.

Differing Approaches, Similar Metrics...

	U.S. "Buying Age" Population	U.S. New-Vehicle Buyers	CLEAN VEHICLE REBATE PROJECT	MOR-EV Massachusetts Offers Rebates for Electric Vehicles	Connecticut Hydrogen and Electric Automobile Purchase Rebate	NEW YORK STATE
	21+ Years Old	MYs 2016–17	CY 2017	CY 2017	CY 2017	MarDec. 2017
	(Census 2017)	(2017 NHTS)	weighted n = 9,539	weighted n = 1,285	weighted n = 501	weighted n = 1,014
Selected solely White/Caucasian	65%	74%	58%	85%	88%	86%
≥ 50 Years Old	47%	51%	52%	61%	59%	60%
≥ Bachelor's Degree in HH	30%*	56%*	82%	90%	85%	73%
Own Residence	64%	75%	79%	92%	89%	90%
≥ \$150k HH Income	12%	23%	40%	58%	41%	34%
Selected Male	49%	51%	72%**	74%	71%	68%

"Prefer not to answer," "I don't know," and similar responses are excluded throughout. Census 2017: 2013–2017 American Community Survey, http://factfinder2.census.gov.

Rebated EV Consumer Characteristics—NY



	NY Population 21+ Years Old (Census 2017)	NY New-Vehicle Buyers (2017 NHTS)	NY EV Consumers, (rebated for Mar. 2017 – Jul. 2018 adoption)
Selected solely White/Caucasian	58%	74%	86%
Male	48%	49%	70%
≥ Bachelor's degree in HH	35%*	64%*	76%
Own Residence	54%	73%	90%
≥ 50 years old	47%	43%	59%
≥ \$150k HH Income	16%	23%	39%

Census 2017: 2013–2017 American Community Survey, http://factfinder2.census.gov. National Household Travel Survey, 2017 calendar year: filtered for model year 2016/2017, state = NY, weighted n = 414,721.

NYSERDA Adoption Survey, 2017–18 edition: filtered to purchase/lease dates Mar 2017–Jul 2018, weighted n = 1,808. *Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.

Rebated EV Consumer Characteristics—MA



	MA Population 21+ Years Old (Census 2017)	New England New- Vehicle Buyers MYs 2016–17 (2017 NHTS)	MOR-EV Massachusetts Offers Rebates for Electric Vehicles MA EV consumers (rebated for Jun. 2014 – Oct. 2018 adoption)
Selected solely White/Caucasian	76%	88%	> 85%
≥ 50 years old	48%	49%	58%
≥ Bachelor's degree in HH	41%*	61%*	90%
Own Residence	62%	82%	92%
≥ \$150k HH Income	20%	37%	<< 58%
Selected Male	48%	49% <<	78 %

"Prefer not to answer," "I don't know," and similar responses are excluded throughout. Census 2017: 2013–2017 American Community Survey, http://factfinder2.census.gov.

National Household Travel Survey, 2017 calendar year: filtered for model year 2016/2017, state = CT, MA, ME, RI, VT, NH, weighted n = 330,437.

MOR-EV Survey 2016 – 17 & 2017–18 edition: filtered to purchase/lease dates June 2014–Oct 2018, weighted n = 4,555.

*Census & NHTS data characterize individual educational attainment, whereas other data characterize highest household attainment.



How Can Research Help Us Grow Markets for Electric Vehicles?



Low-Hanging Fruit

Understand existing adopters to reinforce and scale what is already working

How Can Research Help Us Grow Markets for Electric Vehicles?



Expanding Market Frontiers Through Strategic Segmentation



Existing Adopters: Market Acceleration

Characterize existing, generally enthusiastic and pre-adapted consumers, to target similar consumers who have the highest likelihood of adoption



"Rebate Essential" Consumers: Minimizing Free Ridership

Characterize adopters most highly influenced by supportive resources to join the EV market, to improve the cost-effectiveness of outreach and program design

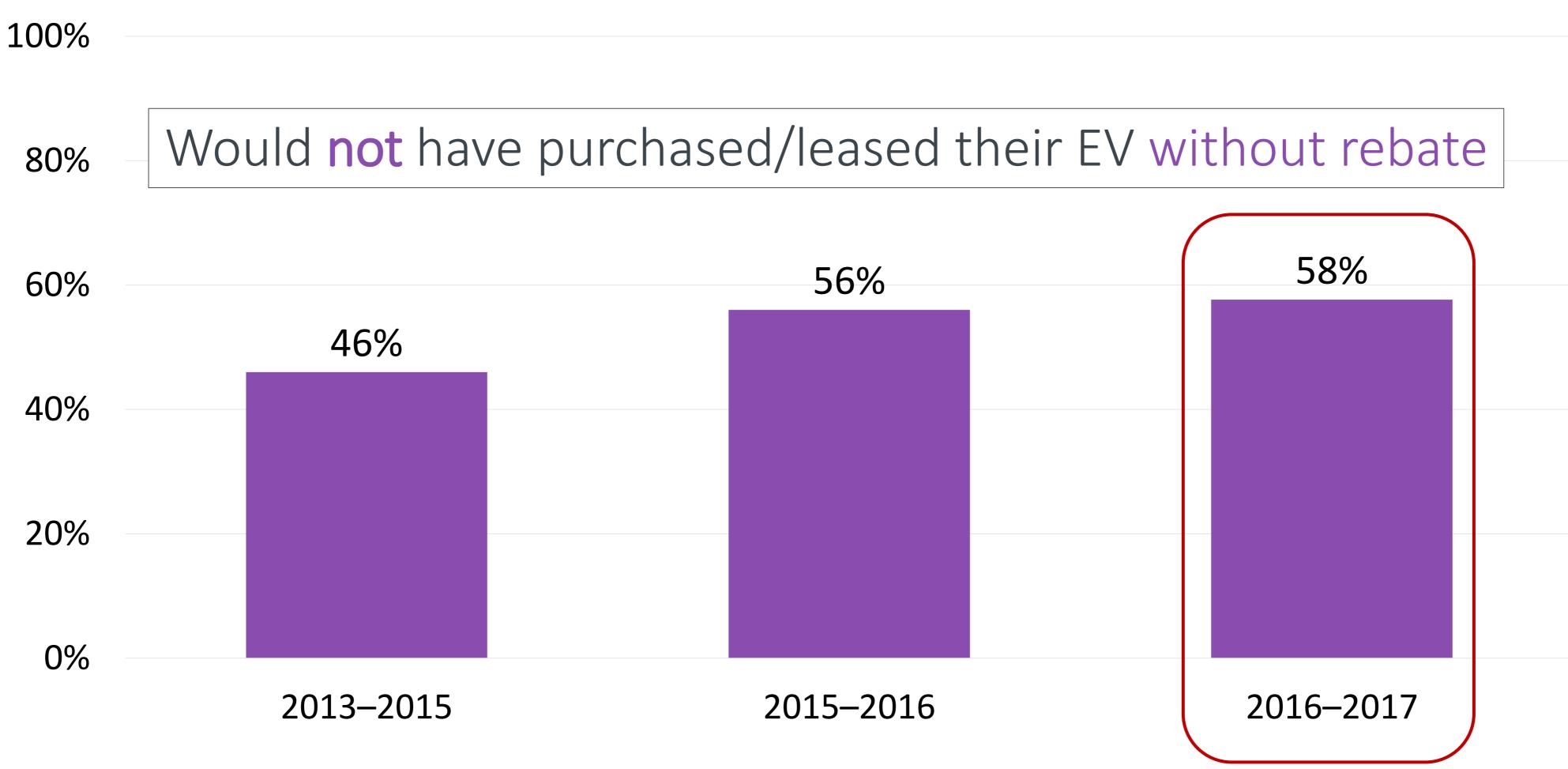


"EV Converts": Moving Mainstream

Characterize EV consumers with low initial interest in EVs, to look for additional opportunities to expand into the mainstream

"Rebate Essentials": Highly Influenced

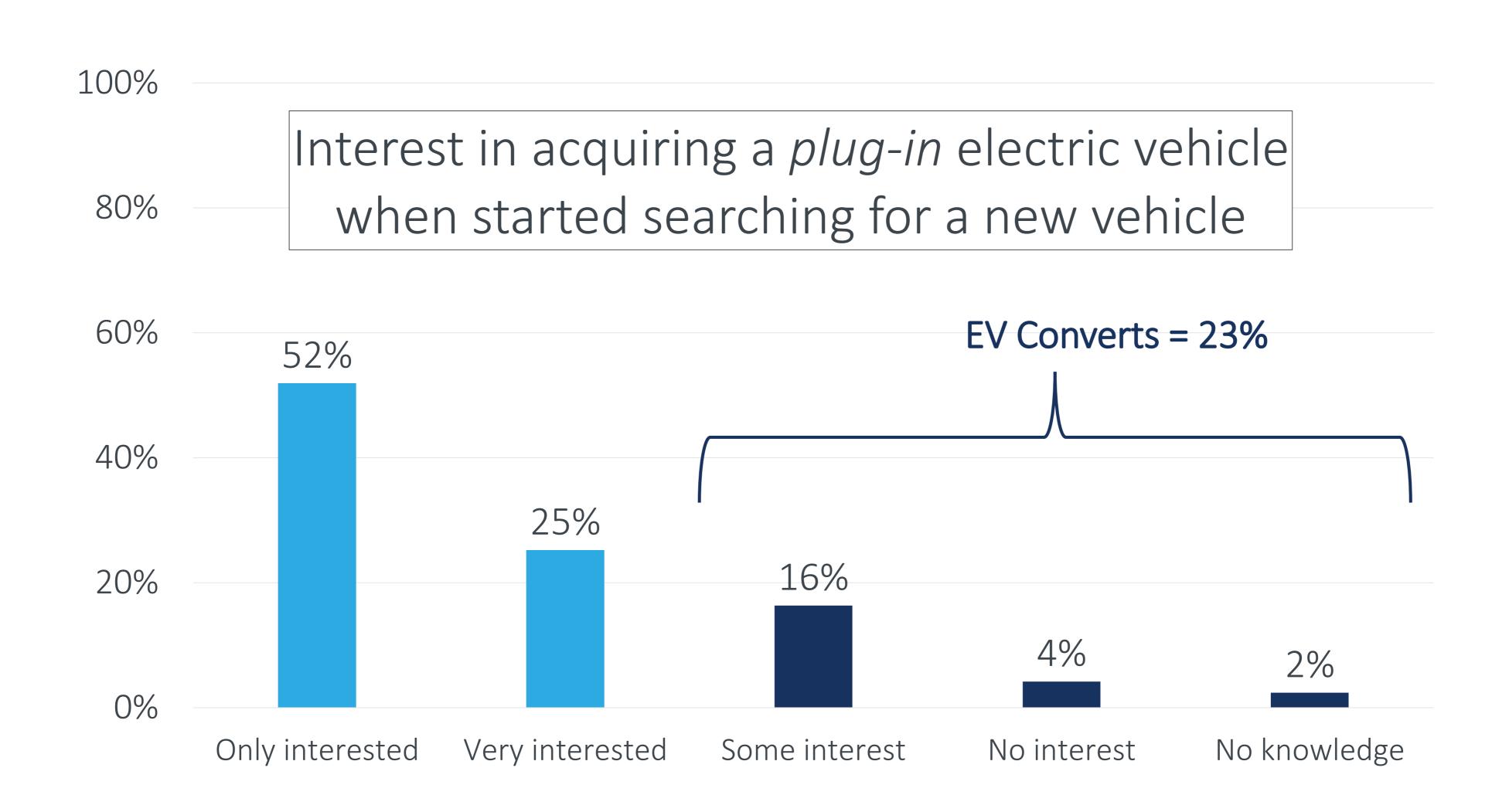




CVRP Consumer Survey: 2013–2015 edition: weighted, question n=19,208; 2015–2016 edition: weighted, question n=11,457; 2016–2017 edition: weighted, question n=9,261

"EV Converts": Low Initial Interest





Paths Forward: CA



	Low-Hanging Fruit Nov. 2016 – Dec. 2018 weighted n = 23,478	Rebate Essentials	EV Converts	CA New-Vehicle Buyers, MYs '16-'17	Priority Populations
	Y			(2017 NHTS)	
Selected solely White/Caucasian	54%	1	↑	51%	
≥ 50 Years Old	52%	1	1	46%	For example, CalEnviroScreen Disadvantaged Communities or
≥ Bachelor's Degree in HH	83%	$\uparrow \uparrow$	1	58%*	
≥ \$150k HH Income	42%	1	*	32%	AB 1550 Priority Communities
Selected Male	73%*	$\uparrow \uparrow \uparrow$	^	50%	

Strategic Segments: Explanation

Factors that Increase the Odds of Being an EV Convert* (Relative to Other Plug-in EV Adopters)



Plug-in EV consumers (both PHEV and BEV) are more likely converts if they:

- are *younger*, do *not* have *solar*
- are not highly motivated by reducing environmental impacts or HOV lane access
- do not spend time researching EVs online

Additionally:

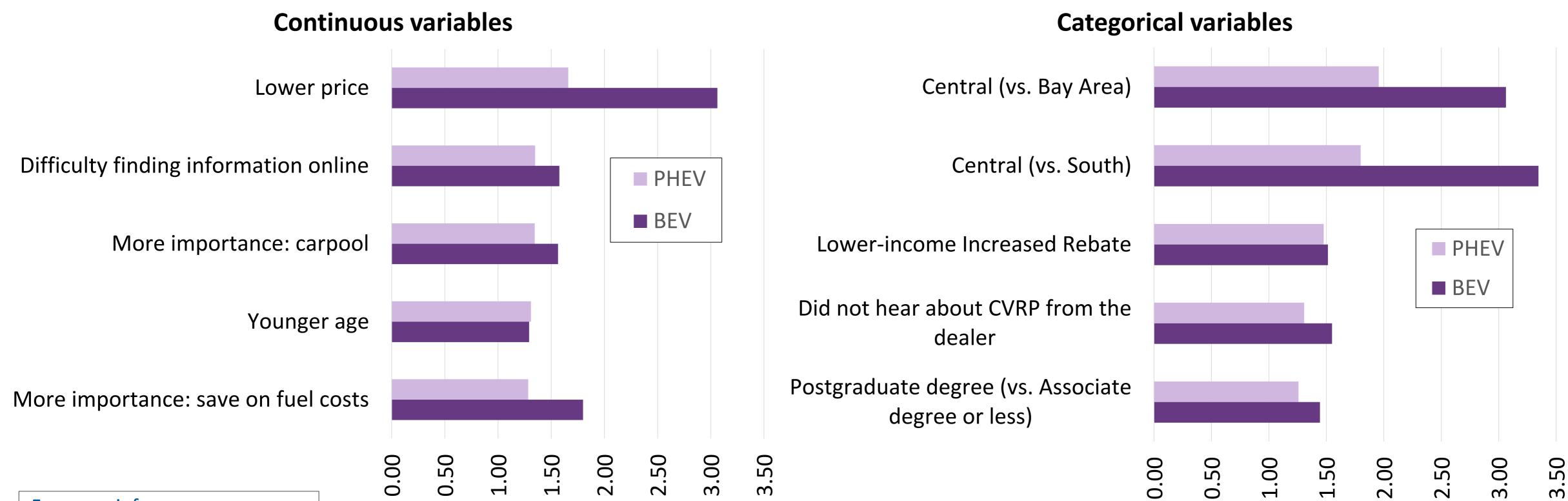
- PHEV consumers are more likely converts if they chose PHEVs other than the Volt
- **BEV** consumers are more likely converts if they:
 - are women, do not identify as white/Caucasian, live in the Central Valley or LA/SoCal area, or have lower income
 - are moderately motivated by energy independence
 - Have no workplace charging
 - choose BEVs other than Bolt or Tesla (long-range BEVs?)
 - find the *rebate essential* to purchase/lease





Comparison to Other Plug-in EV Adopters: Rebate Essential Explanatory Factors*





For more info, see:

- 2016 BECC talk
- 2017 TRR <u>paper</u> and TRB poster
- 2018 EVS 31 talk...

X-Standardized Rebate Essentiality <u>Odds Ratios</u>

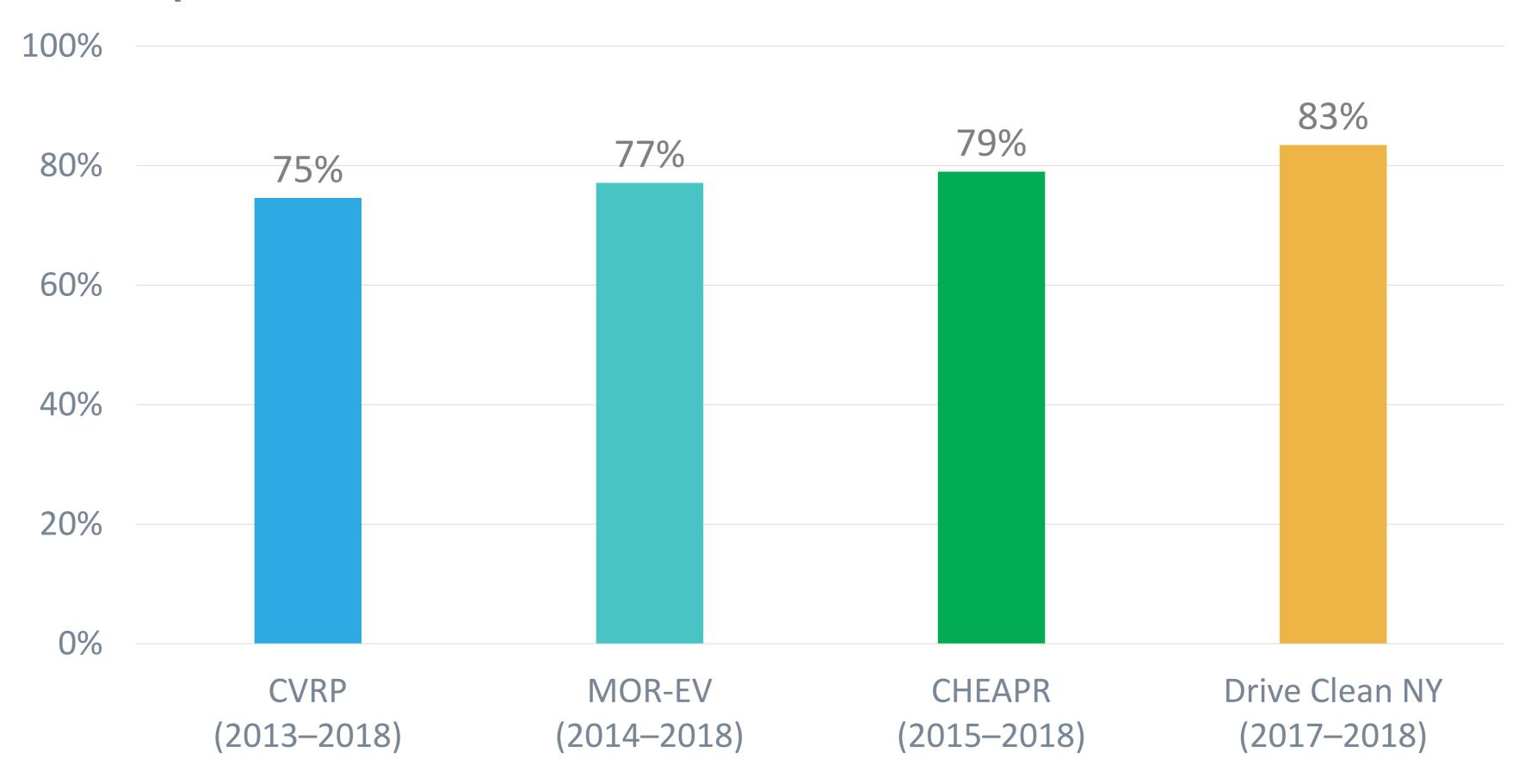
Note: standardized odds ratios for categorical and continuous variables are not directly comparable.

^{*} Significantly associated factors in binary logistic regression.



Do EVs Get Used?

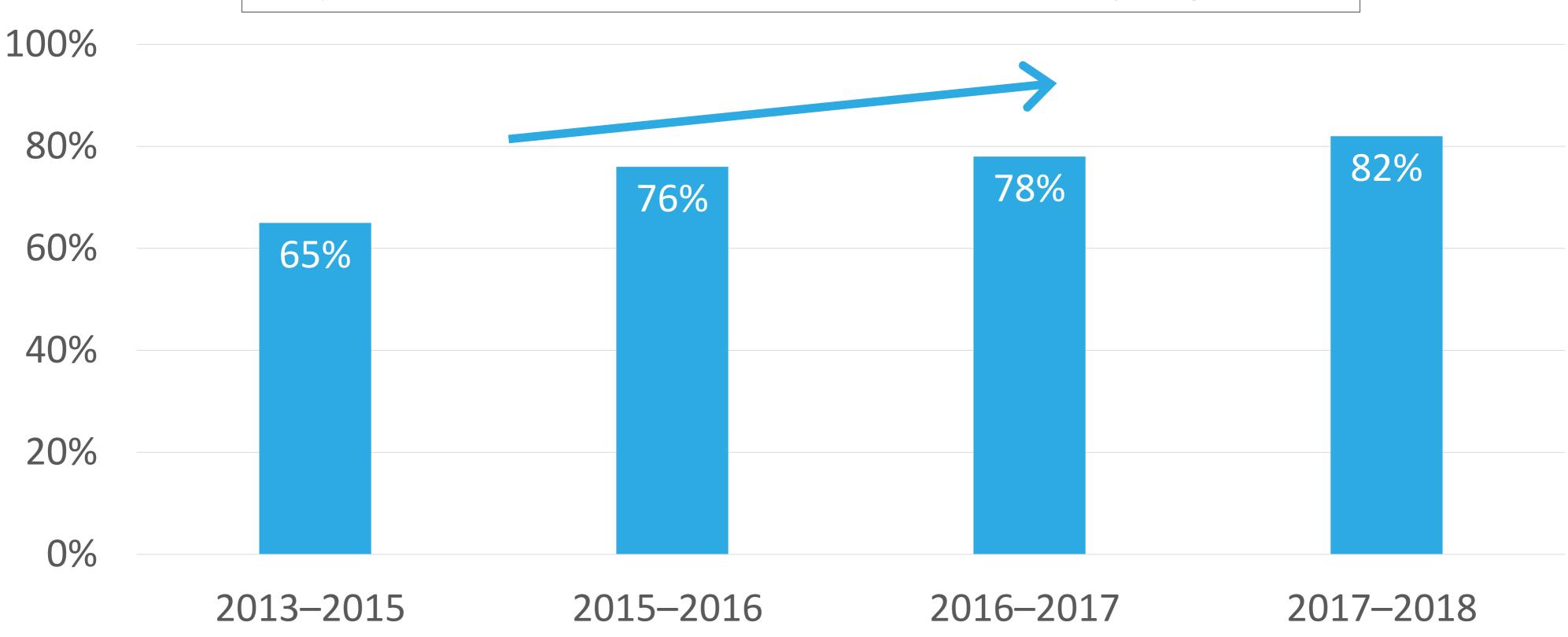
Replaced a vehicle with their rebated clean vehicle





Vehicle Replacement is Increasing





CVRP Consumer Survey: 2013–2015 edition: weighted, question n=19,247;

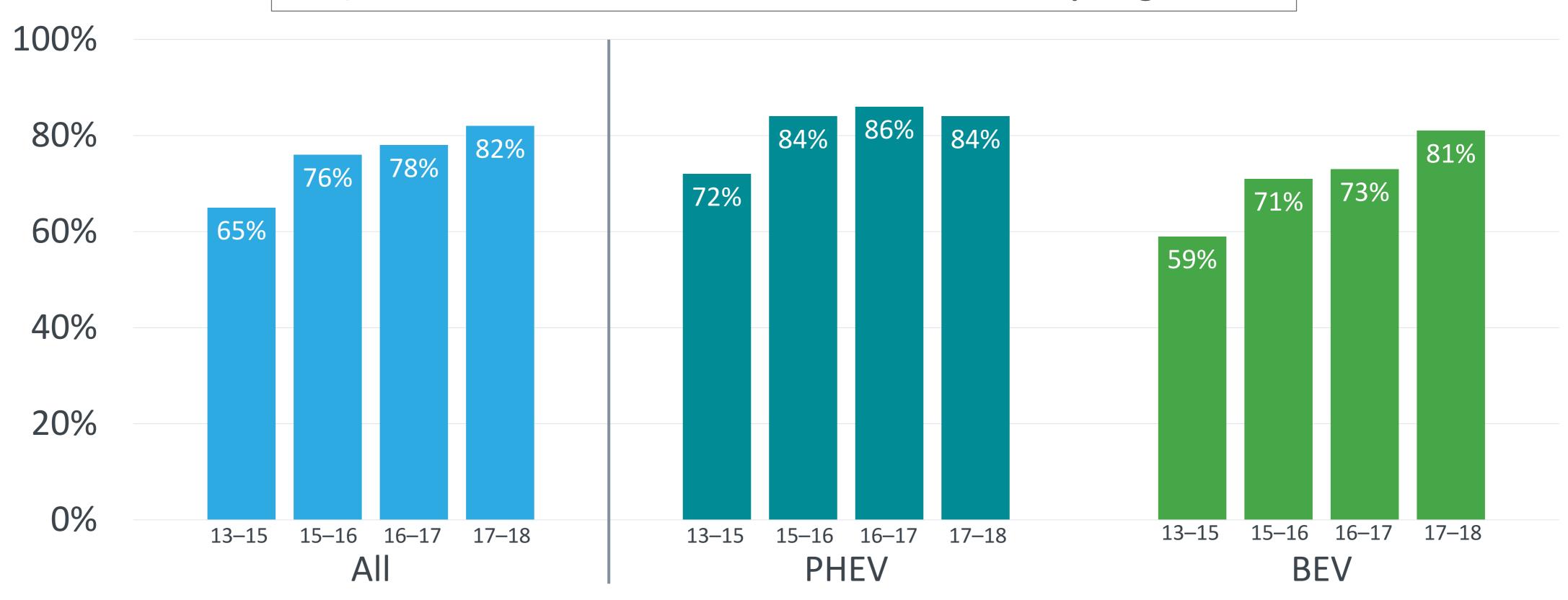
2015–2016 edition: weighted, question n= 11,583; 2016–2017 edition: weighted, question n= 9,006;

2017–2018 edition: weighted, question n= 20,847

Vehicle Replacement Has Long Been High for PHEVs, Is Growing for BEVs



Replaced a vehicle with their rebated plug-in EV



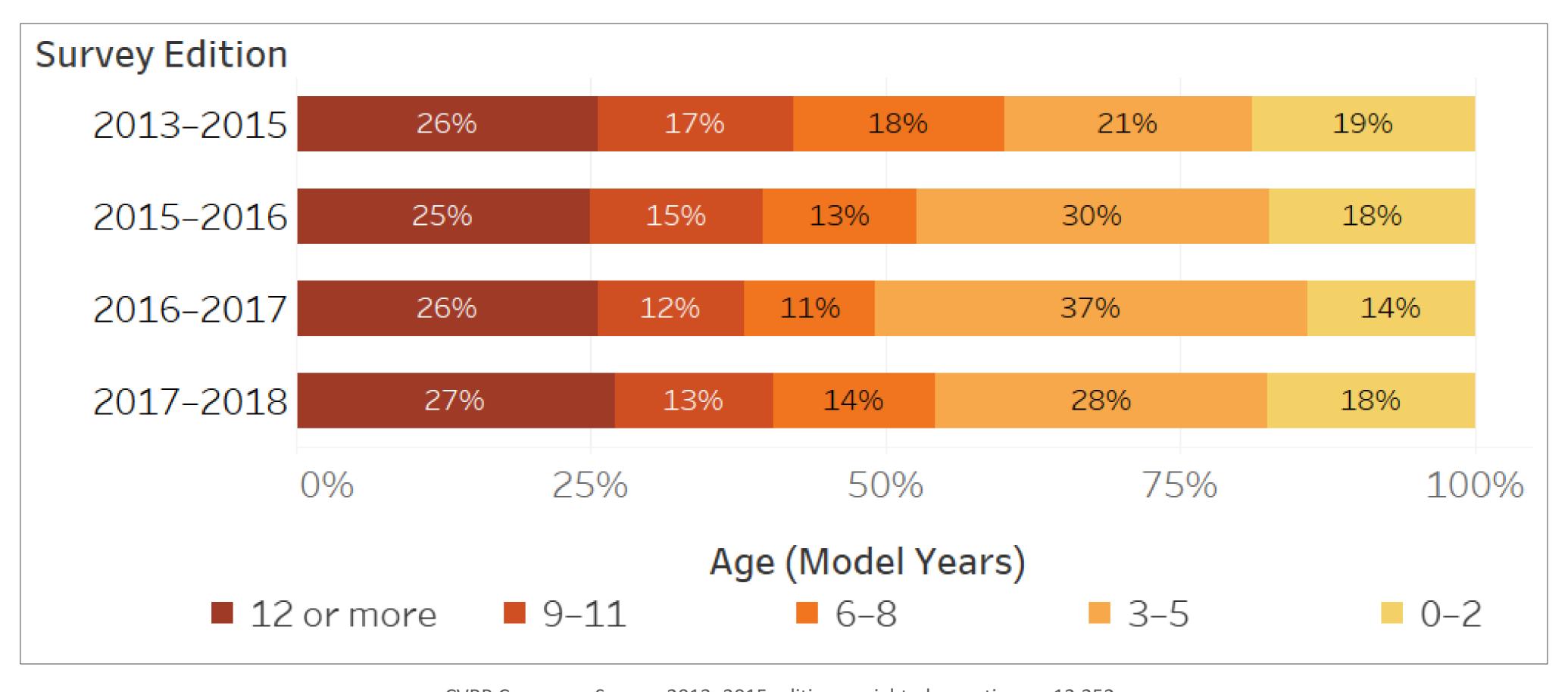
BECC 2019



Replaced Vehicle Age

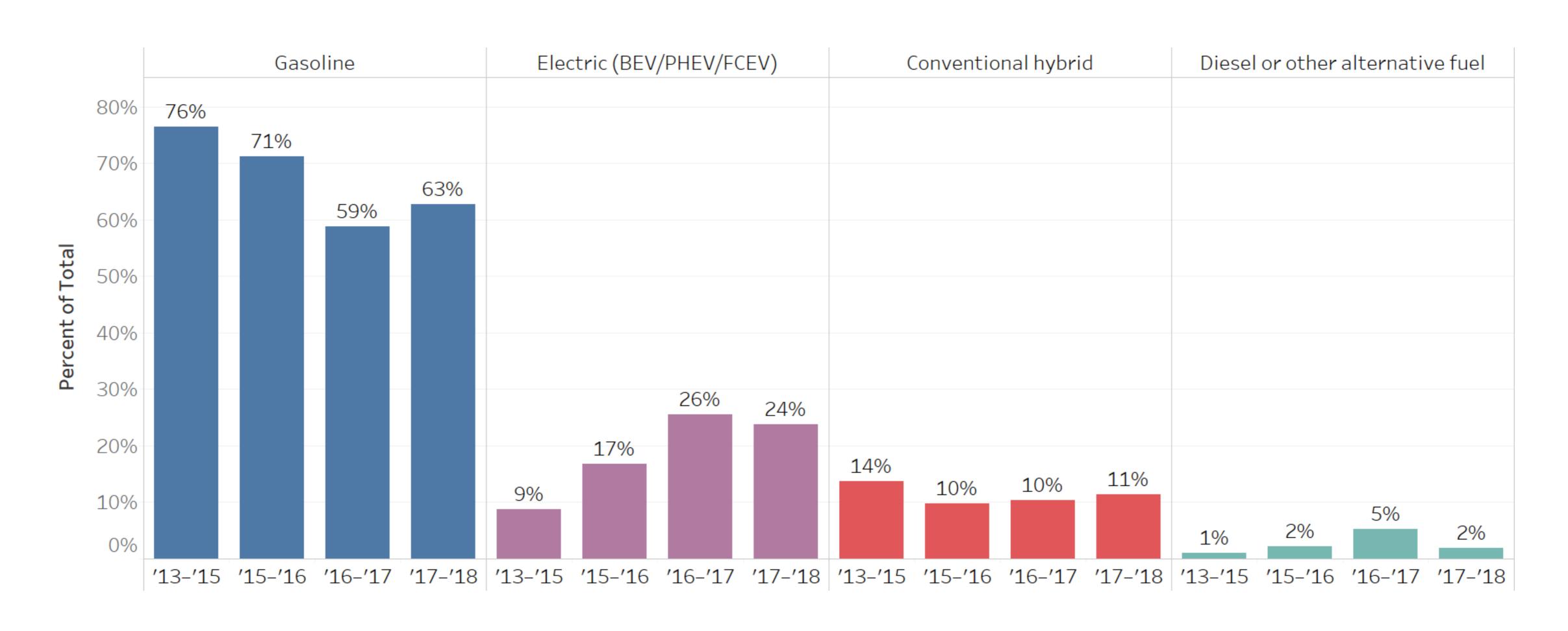


Age = Rebated EV model year - Replaced vehicle model year



What Vehicle Types Have Rebates Helped Replace?

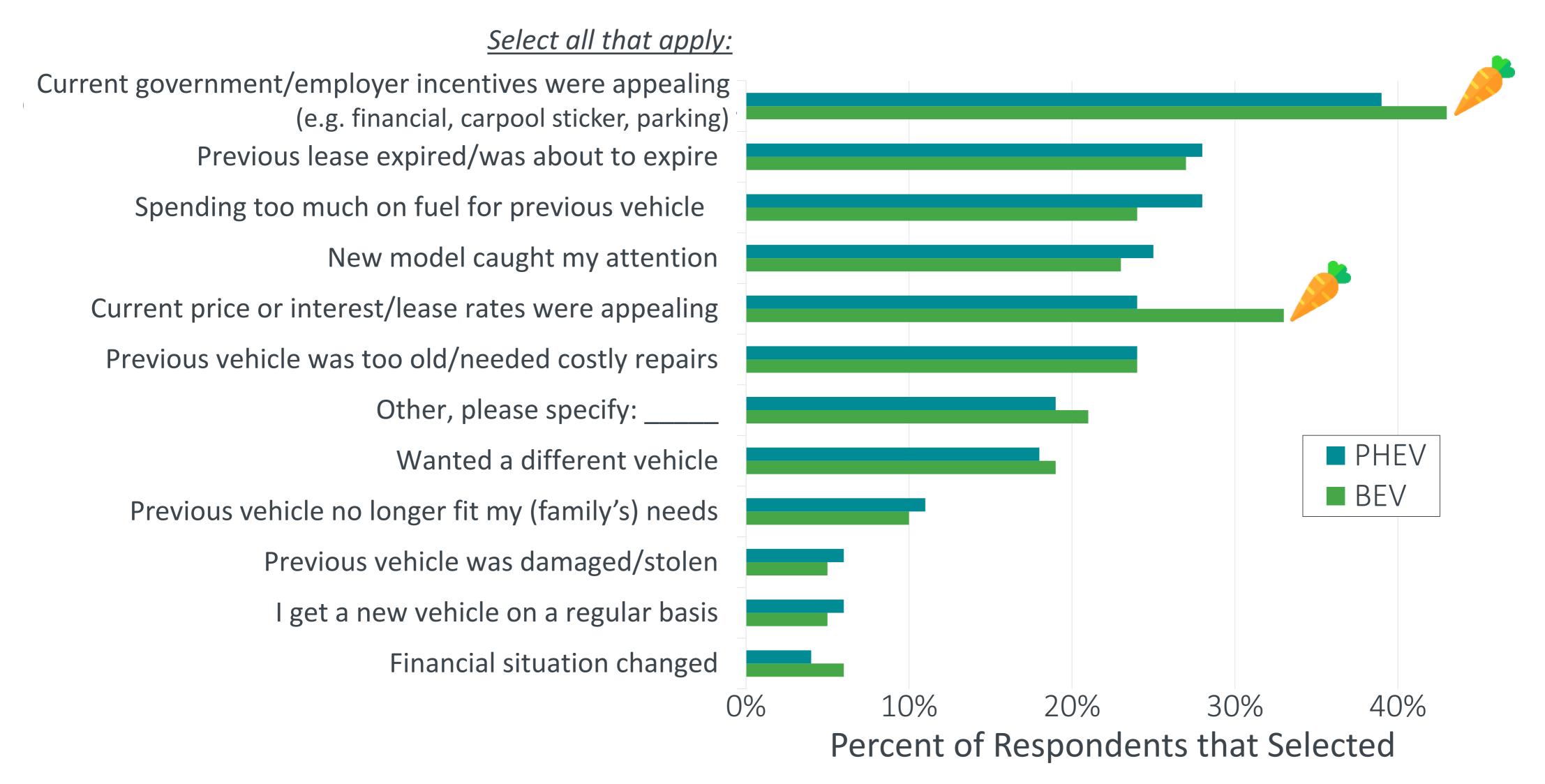






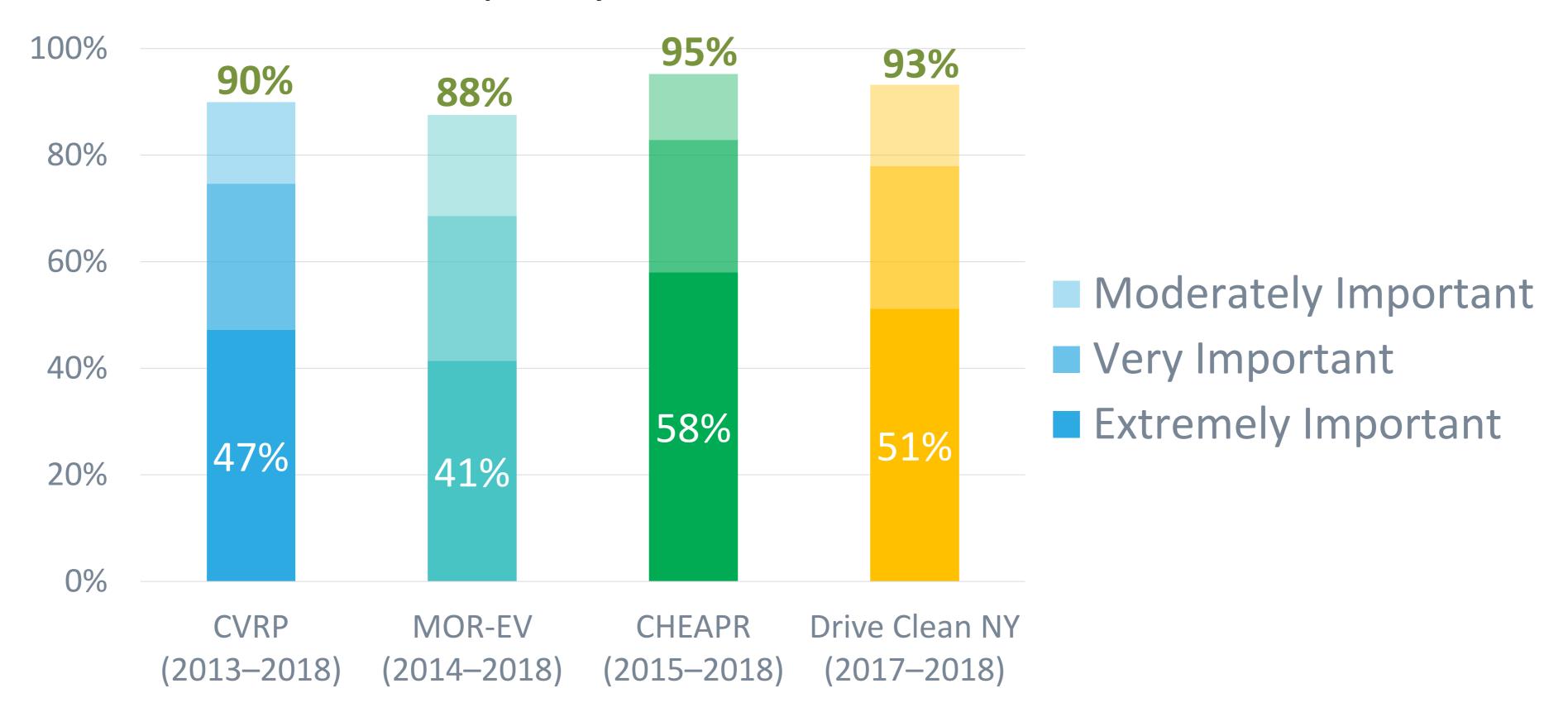
Financial lures are important to entice replacement with BEVs





Rebate Influence: Importance

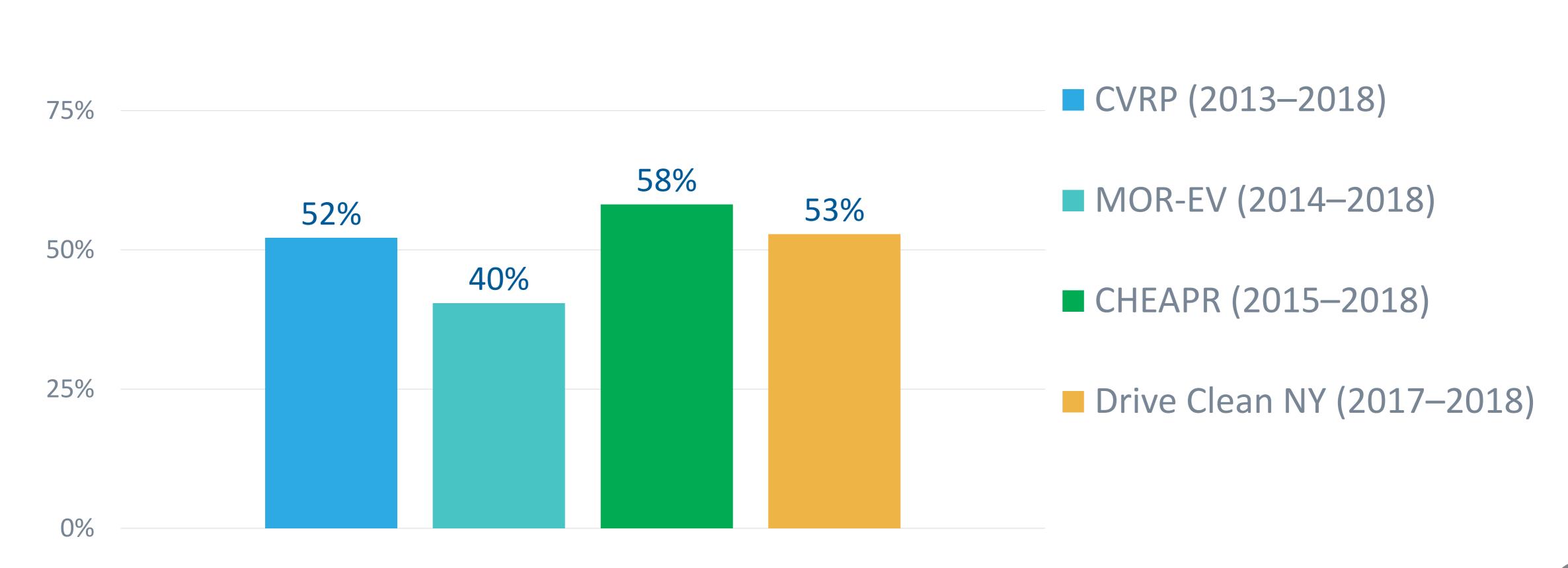
How important was the state rebate in making it possible for you to acquire your clean vehicle?



Rebate Influence: Essentiality

Would not have purchased/leased their clean vehicle without rebate

100%



Federal Tax Credit: Background

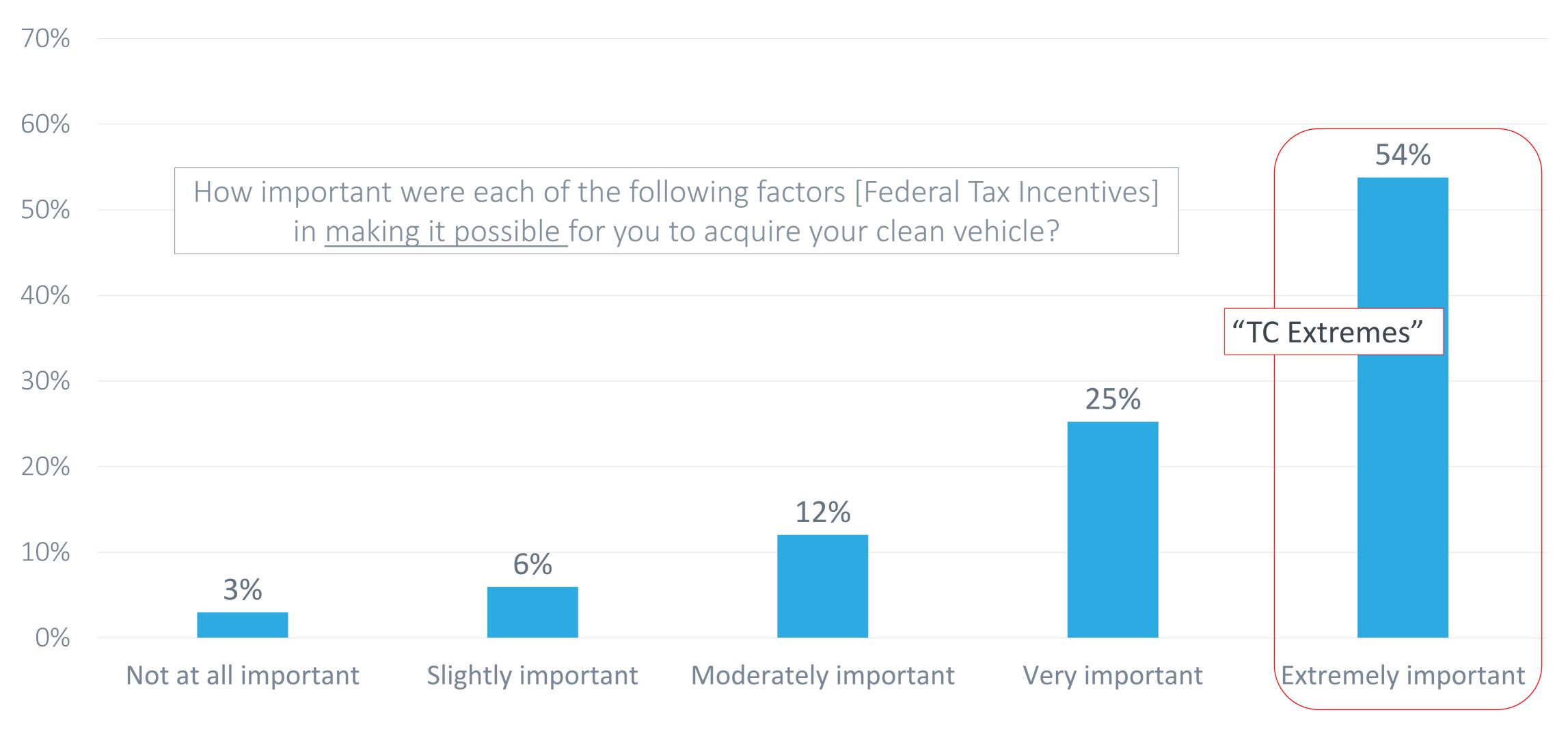
- Up to \$7,500 for the purchase or lease of a plug-in electric vehicle (PEV)*
 - Credit amount decreases on the second calendar quarter after a manufacturer has sold 200,000...

Tesla Motors		1/1/10 to 12/31/18	1/1/19 to 6/30/19	7/1/19 to 12/31/19
2012-19 Model S	EV	\$7,500	\$3,750	\$1,875
2016-19 Model X	[EV]	\$7,500	\$3,750	\$1,875
Model 3 Standard Range Plus	[EV]	\$7,500	\$3,750	\$1,875
2017-19 Model 3 Long Range	EV	\$7,500	\$3,750	\$1,875
2019 Model 3 Long Range AWD and AWD Performance	[EV]	\$7,500	\$3,750	\$1,875
2018-19 Model 3 Mid Range	[EV]	\$7,500	\$3,750	\$1,875
2008-11 Roadster	EV	\$7,500	\$3,750	\$1,875
Chevrolet		1/1/10 to 3/31/19	4/1/19 to 9/30/19	10/1/19 to 3/31/20
2017–19 Chevrolet Bolt EV	EV	\$7,500	\$3,750	\$1,875
2011–19 Chevrolet Volt	PHEV	\$7,500	\$3,750	\$1,875
2014–16 Chevrolet Spark EV	EV	\$7,500	\$3,750	\$1,875

^{*} Light-duty plug-in electric vehicles, including both plug-in hybrid EVs (PHEVs) and battery EVs (BEVs) Images taken 8/16/19 from https://www.fueleconomy.gov/feg/taxevb.shtml

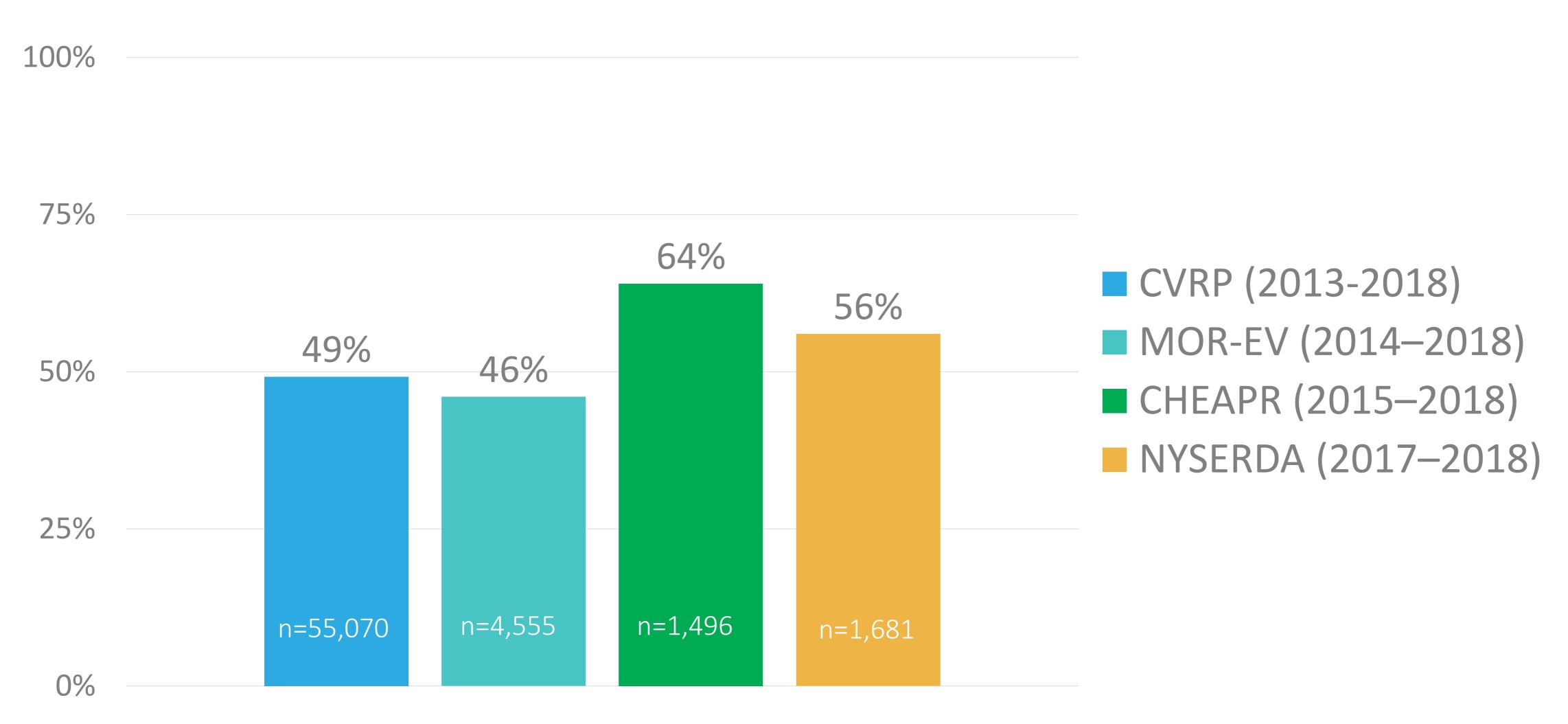


Importance of Federal Tax Credit (2017–18 survey edition)



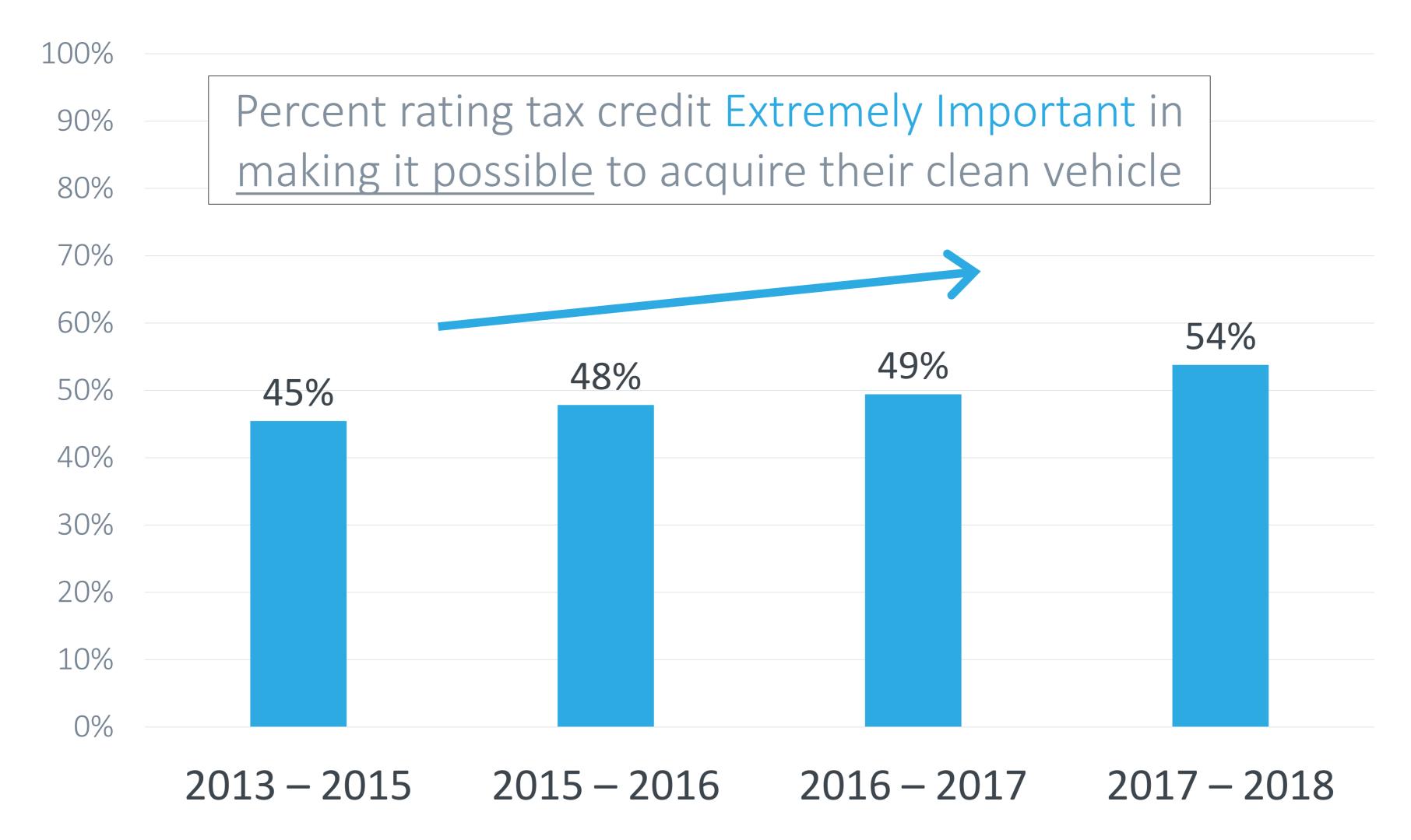
Percent Rating the Federal Tax Credit "Extremely Important"

("...in making it possible to acquire" plug-in EVs)



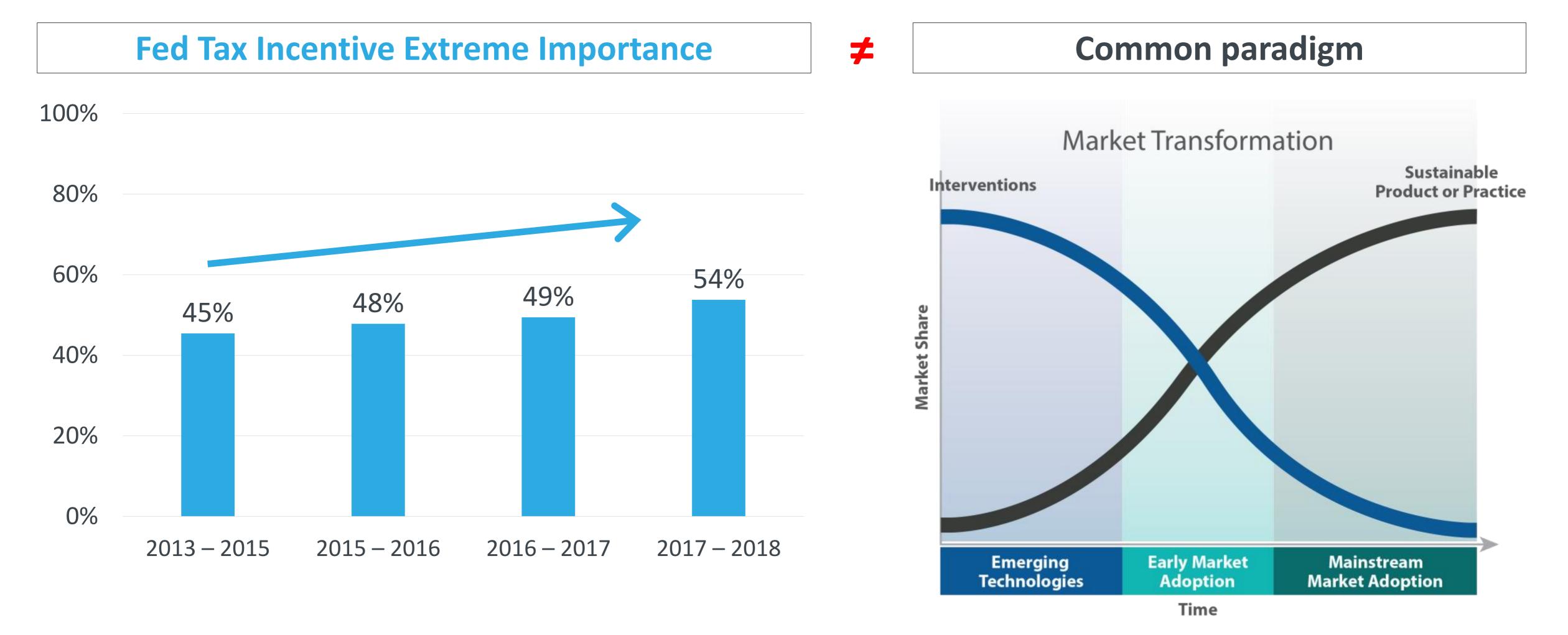


Extreme Importance of Federal Tax Credit is Increasing



Fed Tax Incentive Importance is *Increasing* Over Time, Contradicting a Common Paradigm About Phasing Out Incentives







EV Rebate Designs (as of Sept. 2018), Reflective of most of the data gathered









Fuel-Cell EVs



\$5,000

\$2,500

\$5,000

e-miles

e-miles ≥ 175

\$3,000

≥ 100

\$2,000

< 100

\$500

≥ 40

< 40

\$2,000

\$500

\$2,000 ≥ 120

≥ 40

\$1,700

≥ 20

\$1,100

\$500 < 20

All-Battery EVs

EVs



\$2,500

\$2,500 (i3 REx)

\$1,500

\$900

\$2,500

\$2,500 ≥10 kWh

<10 kWh \$1,500

\$750

Zero-Emission Motorcycles

Plug-in Hybrid



- e-miles ≥ 20 only
- Consumer income
- increased rebates for lower-income households
- Base MSRP ≥ \$60k = \$1,000 max.
- no fleet rebates

Program ended 9/30/19

- Base MSRP ≤ \$60k only
- dealer assignment
- \$150 dealer incentive (\$300 previous)
- Base MSRP > \$60k = \$500 max.
- point-of-sale via dealer



CVRP	E	Rebate Amount				
	Filing Status	Gross Annual Income	FCEV	BEV	PHEV	ZEM
	Individual > \$150,000		\$5,000			
Income Cap	Head of Household	> \$204,000	(unless received an		Not Eligible	
	Joint	> \$300,000	HOV sticker)			
Standard Rebate	Individual	300% FPL to \$150,000		\$2,500	\$1,500	\$900
	Head of Household	300% FPL to \$204,000	\$5,000			
	Joint	300% FPL to \$300,000				
Increased Rebate for Low-Income Applicants*	Household Income ≤ 300 percent of the federal poverty level (FPL)		\$7,000	\$4,500	\$3,500	





Income-Based Eligibility: Implementation Considerations

- Dealer reluctance, fears about liability
- Outreach complexity, consumer confusion
- Application complexity, affects all applicants
- Intrusiveness, tax forms
- Wait times, even for priority applicants
- Investment in processing systems, labor
- Fraud
- Loopholes
- Precludes a point-of-sale rebate, which would benefit those that need the rebate most

Point-of sale rebates with MSRP caps may better support equity goals... Supplemented with *Increased Rebates* based upon income criteria

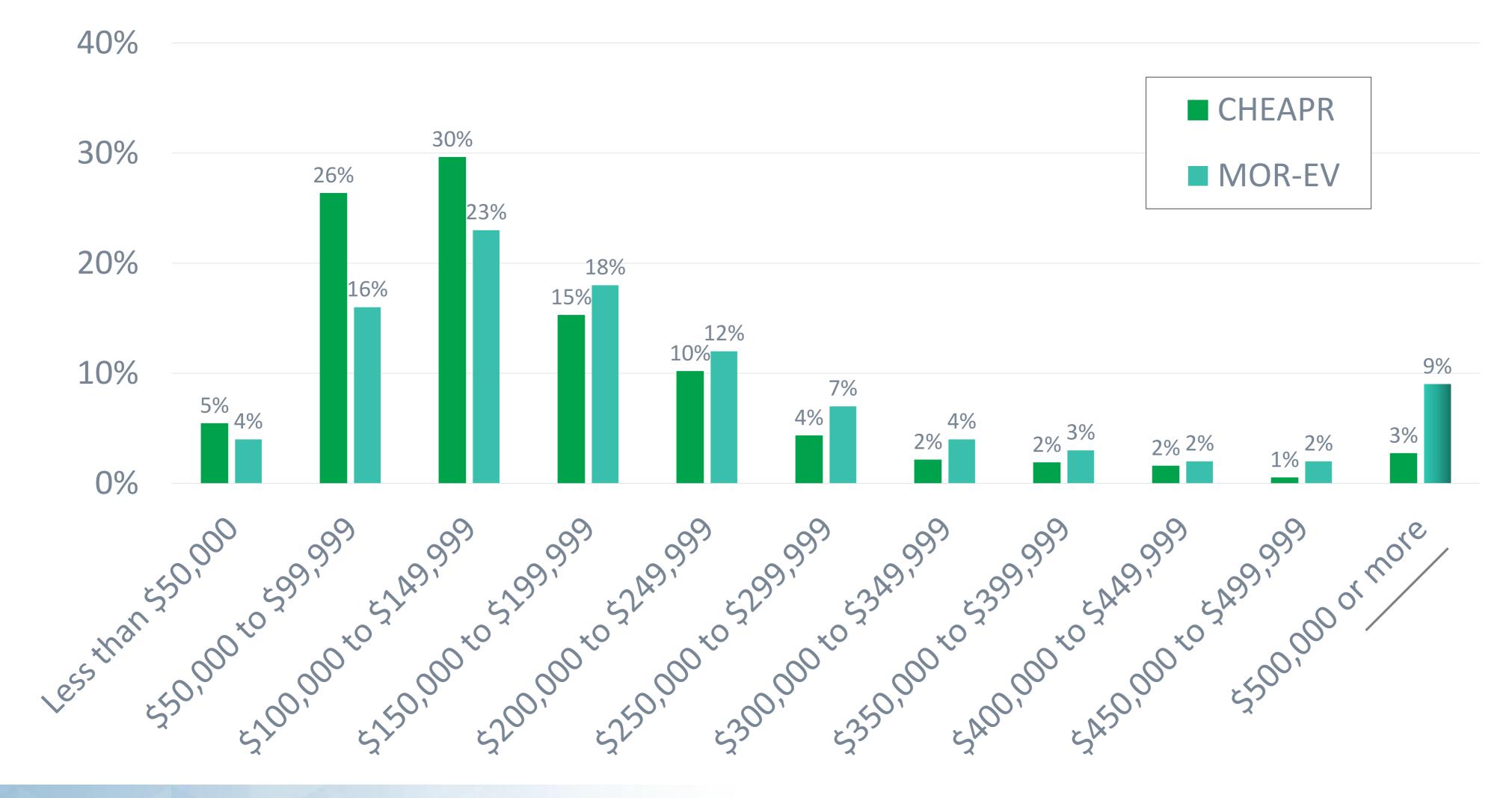


Differing Approaches, Similar Metrics...

	"Buying Age" 21+ Years Old U.S. Population (Census 2017)	New-Vehicle Buyers U.S. MYs 2016–17 (2017 NHTS)	CLEAN VEHICLE REBATE PROJECT CY 2017 weighted n = 9,539	MOR-EV Massachusetts Offers Rebates for Electric Vehicles CY 2017 weighted n = 1,285	CY 2017 weighted n = 501	NEW YORK STATE Mar. – Dec. 2017 weighted n = 1,014
Selected solely White/Caucasian	65%	74%	58%	85%	88%	86%
≥ 50 Years Old	47%	51%	52%	61%	59%	60%
≥ Bachelor's Degree	30%*	56%*	82%	90%	85%	73%
Own Residence	64%	75%	79%	92%	89%	90%
≥ \$150k HH Income	12%	23%	40%	58%	41%	34%
Selected Male	49%	51%	72%**	74%	71%	68%

"Prefer not to answer," "I don't know," and similar responses are excluded throughout. Census 2017: 2013–2017 American Community Survey, http://factfinder2.census.gov.

CHEAPR and MOR-EV Respondents by Household Income





Program-Change Estimates: Methodology and Data Inputs



Program-Change Levels Explored

- MSRP Cap (FCEV exempt) \$60k, \$50k, \$40k
- UDDS All-Electric Range (AER) Minimum
 >25, >30, >40, >50, >100
- Income Cap (FCEV exempt)
 Tax-filing status: \$250k, \$204k, \$150k
- Application limitations
 Limit one per person, limit three months to apply
- Rebate amounts
 -\$500 for standard rebates, no Standard Rebates, no PHEV rebates, no Standard PHEV rebates

CLEAN VEHICLE REBATE PROJECT*

Supporting Data

- MSRP Cap (FCEV exempt) \$60k, \$50k, \$40k
- UDDS All-Electric Range (AER) Minimum
 >25, >30, >40, >50, >100
- Income Cap (FCEV exempt)
 Tax-filing status: \$250k, \$204k, \$150k
- Application limitations
 Limit one per person, limit three months to apply
- Rebate amounts
 -\$500 for standard rebates, no Standard Rebates, no PHEV rebates, no Standard PHEV rebates

Electric Vehicles by Base MSRP

Key			
> \$60,000			
\$50,000-\$59,999			
\$40,000-\$49,999			

Base Manufacturer's Suggested Retail Price (MSRP) sources: Manufacturer websites, FuelEconomy.gov, Kelley Blue Book

Note: FCEVs, discontinued PEVs, and motorcycles not included.

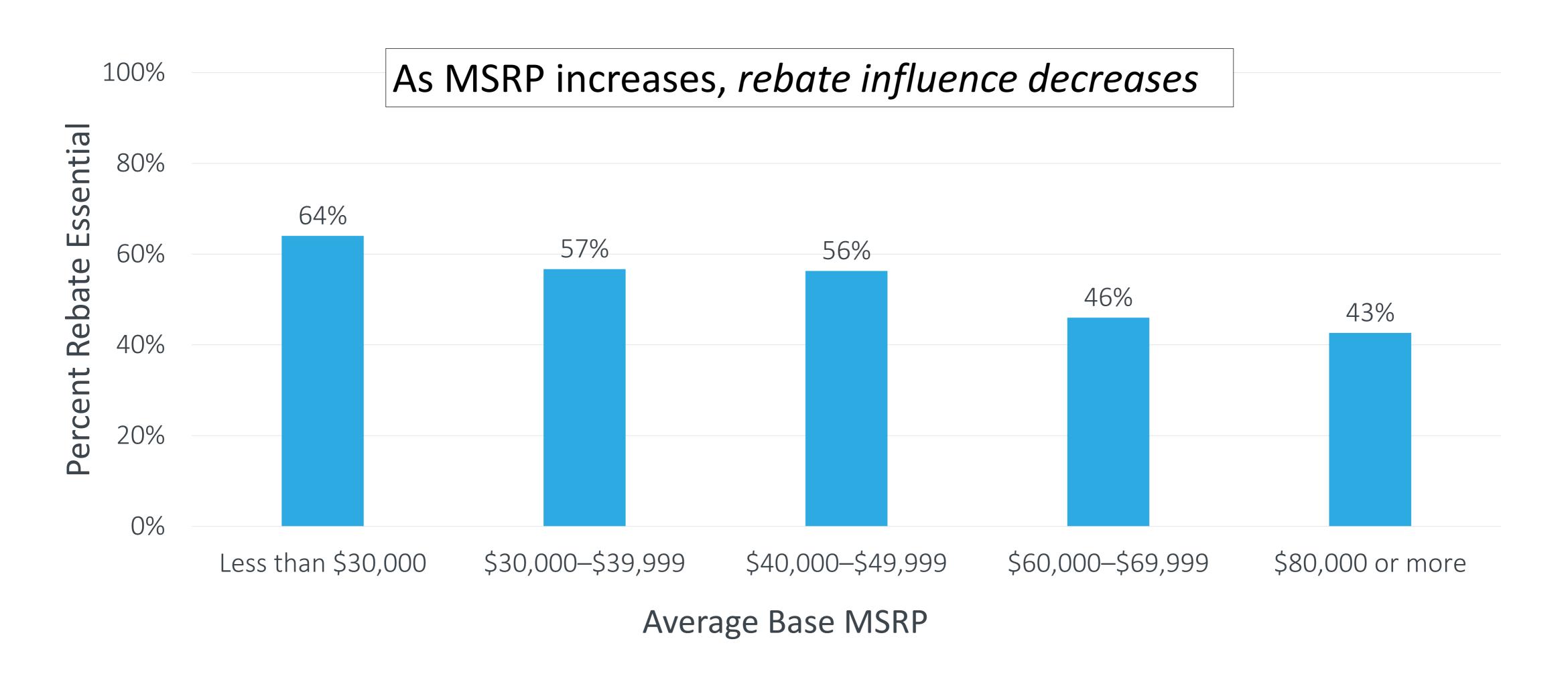


Vehicle Make and Model	Base MSRP
BMW 530e xDrive iPerformance	\$55,700
Audi A3 e-tron*	\$39,500
BMW 530e iPerformance	\$53,400
Volvo XC60 T8	\$55,300
Volvo XC90 T8	\$67,000
Volvo S90 T8	\$63,900
Mitsubishi Outlander PHEV	\$34,595
Toyota Prius Prime	\$27,350
Ford Fusion Energi	\$34,595
Kia Niro Plug-in Hybrid	\$28,500
Hyundai Sonata Plug-in Hybrid	\$32,400
Hyundai Ioniq PHEV	\$25,350
Kia Optima Plug-in Hybrid	\$35,390
Chrysler Pacifica	\$39,995
Honda Clarity Plug-In Hybrid	\$33,400
smart Electric Fortwo Cabriolet	\$28,100
smart Electric Fortwo Coupe	\$23,900
FIAT 500e	\$32,995
Honda Clarity Electric	\$37,540
BMW i3 REx*	\$48,300
Kia Soul EV	\$33,950
Ford Focus Electric*	\$29,120
Hyundai Ioniq Electric	\$30,315
Volkswagen e-Golf	\$30,495
BMW i3s REx	\$51,500
Nissan LEAF	\$29,990
BMW i3	\$44,450
BMW i3s	\$47,650
Nissan LEAF Plus	\$36,550
Jaguar I-PACE	\$69,500
Chevrolet Bolt	\$36,620
Tesla Model X	\$88,000
Hyundai Kona Electric	\$36,450
Tesla Model 3 (Medium-range)	\$47,990
Tesla Model S	\$85,000

^{*} Indicates model year 2018, all others model year 2019

Rebate Essentiality Reflects Interesting Trends





Rebate Importance by Vehicle Price



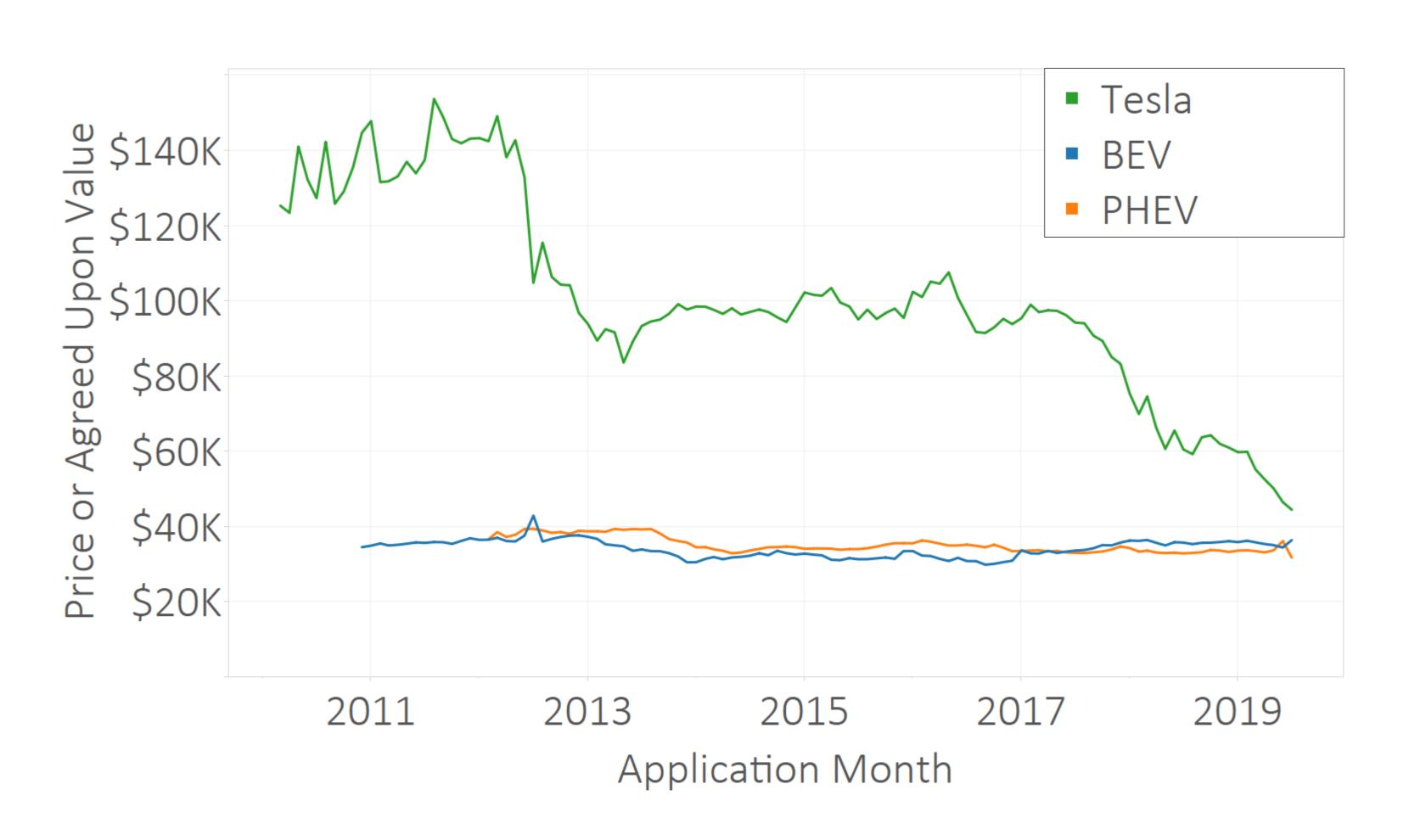


MOR-EV Survey, 2014–17: n = 2,549 total respondents weighted to represent N = 5,754 participants Excludes one response missing price data.



Average Rebated-Vehicle Purchase Price Remains Steady for non-Tesla Vehicles



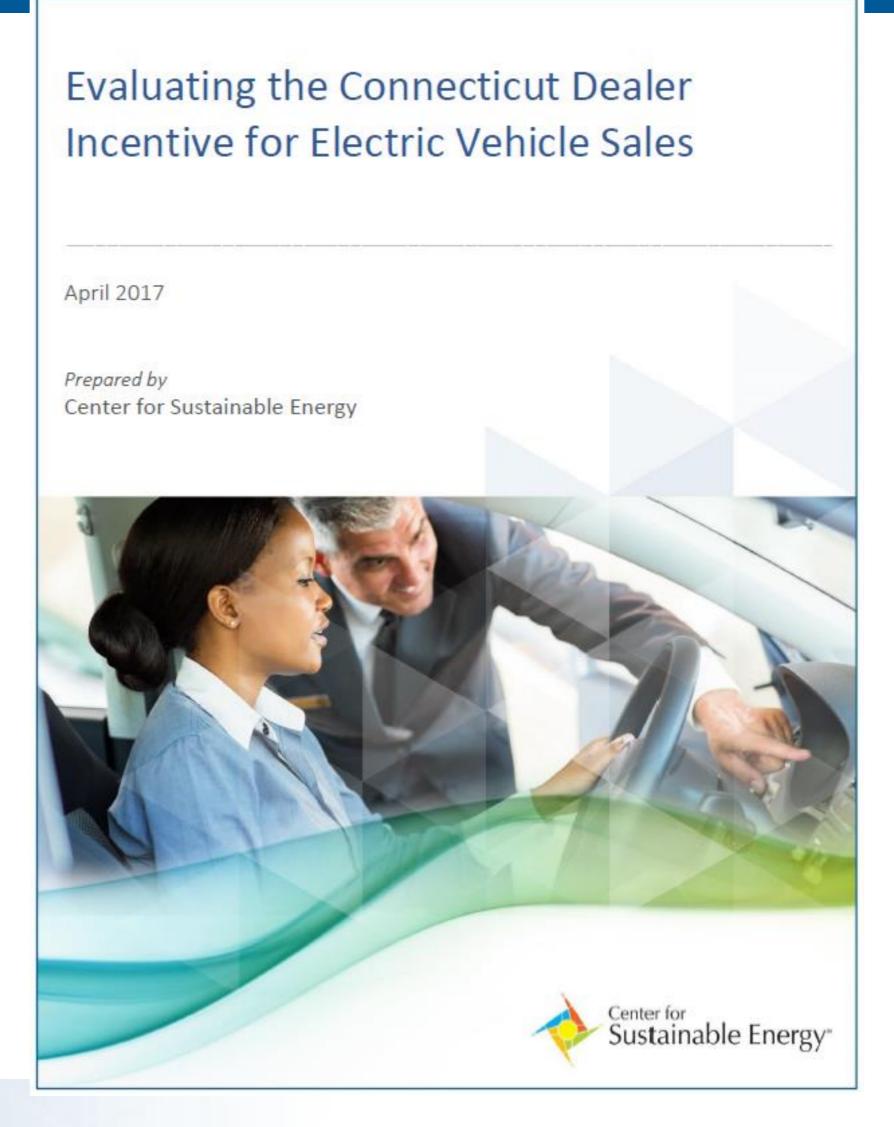


Program Design Recommendations: Consider...

- Vehicle eligibility: base MSRP (vehicle simply on or off posted list), not upon caseby-case purchase price
- Rebate amounts: EPA all-electric range thresholds (fueleconomy.gov), not complex kWh calculations
- Strategic outreach based upon program data to cost-effectively target highly-influenced and mainstream consumers: "Rebate Essentials" and "EV Converts"
- Incentive types:
 - 1. Point-of-sale cash rebate to improve effectiveness and equity, engage dealers
 - 2. Dealer sales incentive (like a "SPIFF" for the dealership and salesperson) to leverage dealer outreach and motivate sales
- Application and Support: Simple online application and rapid reimbursement of dealers
- **Program Transparency**:
 - Dashboards to show availability of funds, rebate stats, consumer-survey responses and program impacts (vehicles added, GHGs avoided)
 - Internal evaluation to guide outreach, refine implementation, and support planning (including projections)

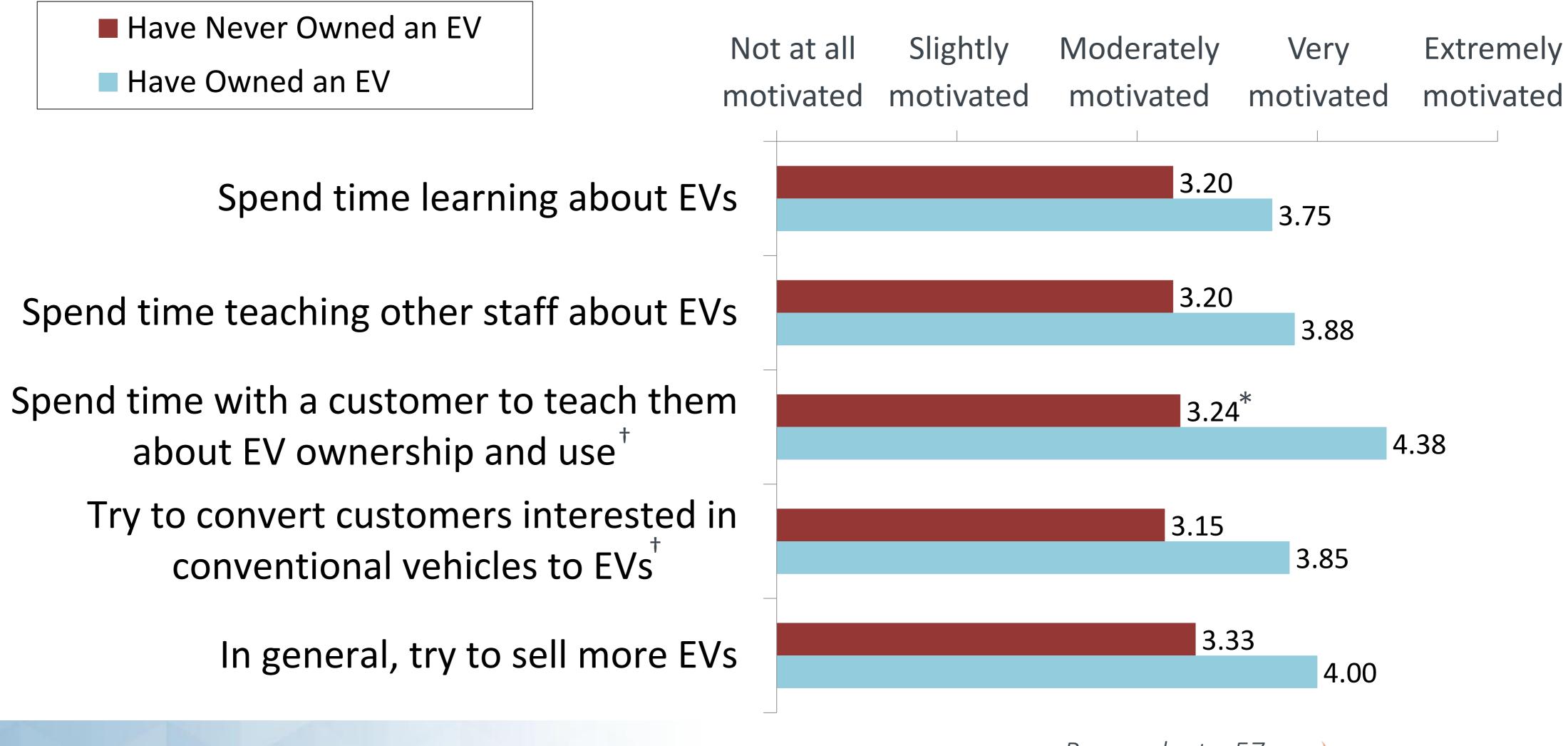


How is the Dealer Incentive Working?





"To what extent are you motivated by the current dealer incentive to do each of the following?"





Potential Disadvantages of Tax Incentives

- Equity challenges
 - Consumers who need incentives most often:
 - Lack tax liability*, upfront capital, and financing
 - Are overburdened by tax-planning uncertainty and complexity
 - Can't float the incentive until tax time
 - Risks: Benefits biased toward free riders with resources, not mainstream
- Dealer's disengage due to uncertainties, complexities, fear of liability
- General-fund tax expenditures can
 - Compete directly with core services ("fire-fighters and teachers")
 - Be less transparent than state appropriation processes
 - Be less directly tied to revenue source (e.g., taxpayer desires to spend transportation funds on transportation services, etc.)

^{*} Or, in the case of excise taxes, the typical vehicles purchased may not be subject to an excise tax large enough to max out the credit (e.g., in the case of a 6% excise tax, it would take a \$50k purchase price to receive a \$3,000 maximum credit, regardless of battery size)

Potential Advantages of Cash Incentives

- Equity, dealer, and general-fund challenges (previous slide) solved, particularly by point-of-sale rebates
- 3 Pillars of Successful Program Administration:
 - Outreach increases widespread awareness of EVs
 - Simple application and (multilingual) customer support facilitates participation by priority populations
 - Program tracking and evaluation provide: transparency, ongoing and adaptive program improvement, and market intelligence that empowers stakeholders throughout the EV ecosystem
- Indications in the research literature suggest rebates might be significantly more effective than tax credits, and point-of-sale rebates even more so

Complimentary Programs & Policies

- Three primary nutrients of for EV demand:
 - 1) upfront purchase/lease subsidies, 2) awareness campaigns, and 3) charging infrastructure
 - Need at least a little of each, else market "starves" and other nutrients become ineffective

Other polices:

- Cap-and-invest (e.g., TCI)
- EV Supply (ZEV regs)
- Low-carbon fuel standards (LCFS)
- Fee-bates (potentially revenue-neutral)
- HOV-lane access and other perks



Select Findings: Program Impacts

- Some consumer differences, particularly gender, remain
 - Trending in the right direction
 - Segmentation can support market-acceleration, cost-effectiveness, or mainstreaming, or equity goals
- ~ 4/5^{ths} of rebated EVs *replaced* older, more polluting vehicles
- Avoiding > 30 tons of GHG emissions per vehicle (12-year life) at costs < \$100/ton
- Rebate influence on purchase/lease:
 - moderately to extremely important to 9/10^{ths}
 - essential to > 1/2
- Indicators of impact tend to be increasing
- Programs with MSRP caps and cash on the hood may support equity as well as, or better than, programs with income caps. *Supplement* with Increased Rebates based on income, as needed.
- Dealer sales incentives motivate EV salespeople, particularly those with prior EV ownership experience

Select Findings: Vehicle Replacement

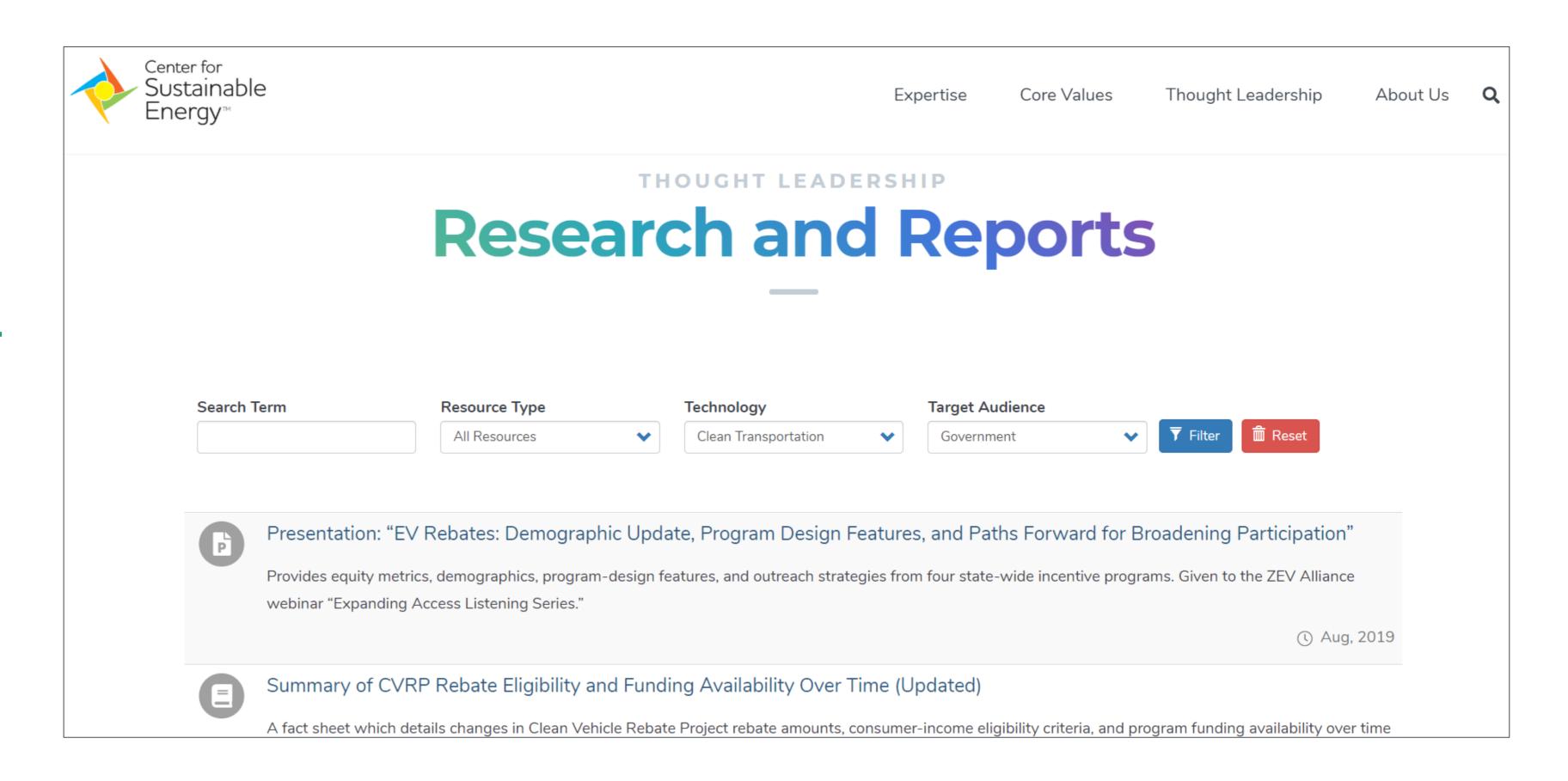
- ~4/5^{ths} of rebated EVs replaced older, more polluting vehicles
- PHEVs produced strong replacement rates early, BEVs catching up
- These and other impacts tend to be increasing over time
- Replaced vehicles:
 - 1/4th are >12 years old, 1/2 are >5 years old
 - 2/3^{rds} are gasoline, down from 3/4^{ths}, but stabilized/rebounding
- In absence of the rebate, 2/3^{rds} of consumers may have used a different vehicle than rebated, 40% a non-EV, and 20–25% their old vehicle
- Related research: when compared to buying a *new* non-EV, rebated EVs may be saving >30 tons of GHG emissions per vehicle (12-year life) at costs <\$100/ton

72



CSE Clean Transportation Resources

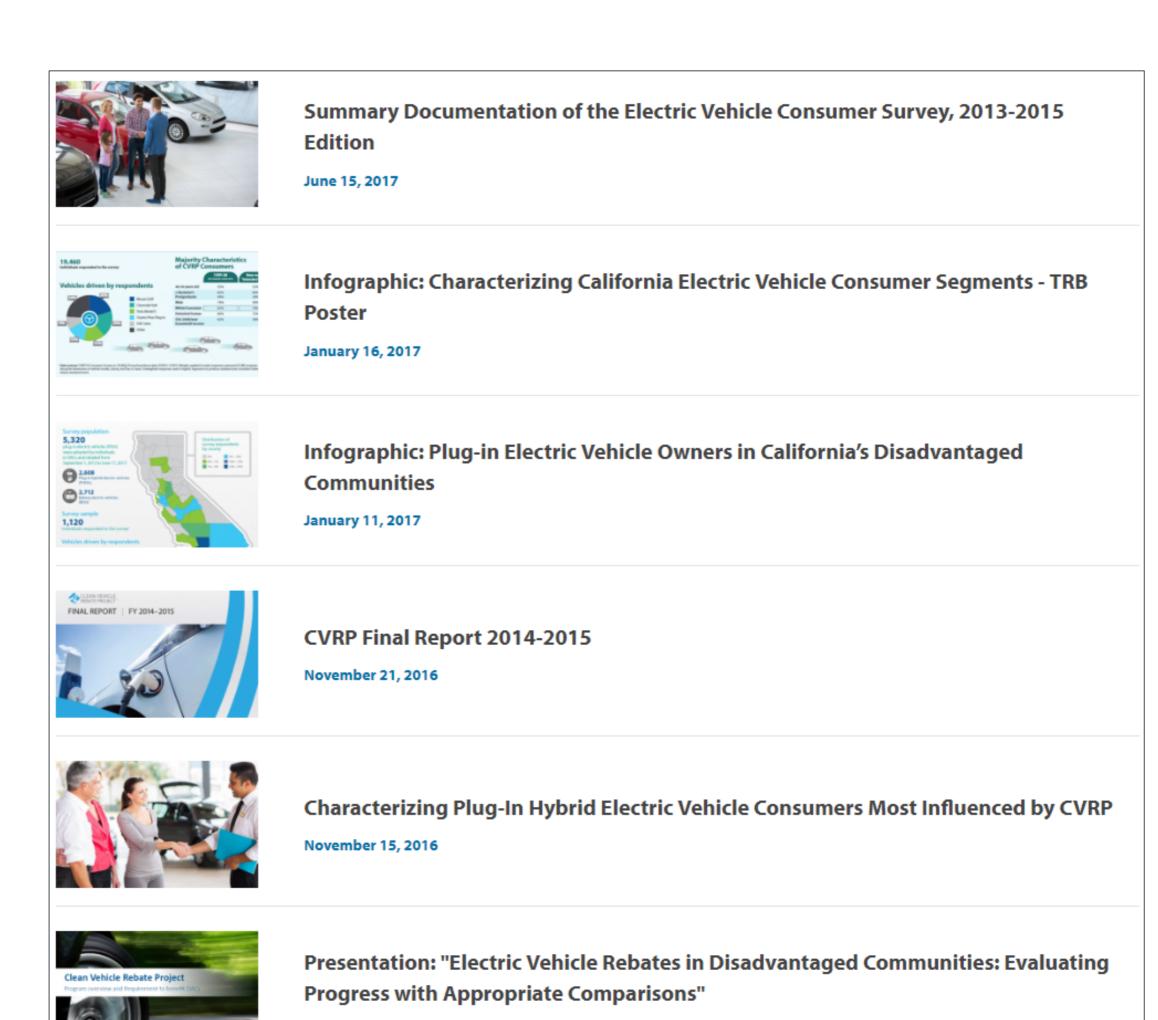
Reports, analysis, infographics, presentations, ...



Evaluation: CVRP Analysis



Program reports, fact sheets, infographics & presentations



Select Pertinent Highlights (Reverse Chronological)

- Additional Analysis of CVRP Funding Need and Program-Change Scenarios (and predecessors linked on last slide)
- "CVRP: Data and Analysis Update"
- Cost-Effectively Targeting EV Outreach and Incentives to "Rebate-Essential"
 Consumers
- Peer-Reviewed Conference Paper: "Strategically Targeting Plug-in Electric Vehicle Rebates and Outreach Using Characteristics of 'Rebate-Essential' Consumers in 2016–2017" (update)
- "Electric Vehicle Rebates: Exploring Indicators of Impact in Four States"
- Targeting EV Consumer Segments & Incentivizing Dealers



Select Pertinent Highlights, Cont. (Reverse Chronological)

- Report: Evaluating the Connecticut Dealer Incentive for Electric Vehicle Sales
- Supporting EV Commercialization with Rebates: Statewide Programs, Vehicle
 & Consumer Data, and Select Findings
- Yale Webinar: Supporting EV Commercialization with Rebates: Statewide Programs, Vehicle & Consumer Data, and Select Findings
- "CVRP Income Cap Analysis: Informing Policy Discussions"



EV Rebate Designs (As of Sept. 2018; Reflective of Most of the Data Gathered)









Fuel-Cell EVs



\$5,000

\$2,500

\$5,000

<u>e-miles</u> ≥ 175	\$3,000
≥ 100	\$2,000
< 100	\$500
≥ 40	\$2,000
< 40	\$500

e-miles

\$2,000 ≥ 120

\$1,700 ≥ 40

\$1,100 ≥ 20

\$500 < 20

All-Battery EVs



\$2,500

\$2,500

≥10 kWh

\$2,500

<10 kWh \$1,500

\$750

Plug-in Hybrid **EVs**

Zero-Emission

Motorcycles



6

\$2,500 (i3 REx) \$1,500

\$900

- e-miles ≥ 20 only
- Consumer income
- **Increased Rebates** for lower-income households
- Base MSRP ≥ \$60k = \$1,000 max.
- no fleet rebates

Program ended 9/30/19

- Base MSRP ≤ \$60k only
- dealer assignment
- \$150 dealer incentive (\$300 previous)
- Base MSRP > \$60k = \$500 max.
- point-of-sale via dealer



State EV Rebate Programs Administered by CSE

(as of Jan. 2019; Oregon pending)









Fuel-Cell EVs



\$5,000

\$1,500

<u>e-miles</u>	
≥ 120	\$2,000
≥ 40	\$1,700
≥ 20	\$1,100

< 20

\$500

All-Battery EVs

EVs



\$2,500

\$1,500

BEVx only: \$1,500

\$5,000			
<u>e-miles</u> ≥ 200	\$2,000		
≥ 120	\$1,500		
< 120	\$500		
≥ 45 < 45	\$1,000 \$500		

Zero-Emission Motorcycles

Plug-in Hybrid



\$900

\$2,500 (i3 REx)

\$1,500

\$450

- ≥ 20 e-miles only
- Income cap
- Increased rebates for lower-income households
- Base MSRP ≤ \$50k
- No fleet rebates

Program ended 9/30/19

- BEVs & PHEVs ≤ \$50k base MSRP, FCEVs ≤ \$60k
- Point-of-sale option
- \$150 dealer incentive

- Base MSRP > \$60k = \$500 max.;
- Point-of-sale

Consumer Survey Data (Shows Rebates to Individuals Only, CVRP "Current Program" Only)

	CLEAN VEHICLE REBATE PROJECT	MOR-EV Massachusetts Offers Rebates for Electric Vehicles	Connecticut Hydrogen and Electric Automobile Purchase Rebate	NEW YORK STATE	Total
Vehicle Purchase/ Lease Dates	Nov. 2016* – Dec. 2018	Jun. 2014 – Oct. 2018	May 2015 – Sep. 2018	Mar. 2017 – Jul. 2018	Jun. 2014 – Dec. 2018
Survey Responses (total n)**	23,478	4,555	1,565	1,808	31,406
Program Population (N)	135,897	10,920	3,510	8,651	158,978

^{*} After the most recent change in the program's income criteria, to reflect the "current program era"

** Weighted to represent the program population along the dimensions of

vehicle category, vehicle model, buy vs. lease, and county (using raking method)

Rebated EV Consumer Characteristics (CVRP "current program" only)

	"Buying Age" 21+ Years Old U.S. Population (Census 2017)	New-Vehicle Buyers U.S. MYs 2016–17 (2017 NHTS)	CLEAN VEHICLE REBATE PROJECT Nov. 2016 – Dec. 2018 weighted n = 23,478	MOR-EV Massachusetts Offers Rebates for Electric Vehicles Jun. 2014 – Oct. 2018 weighted n = 4,555	Connecticut Hydrogen and Electric Automobile Purchase Rebate May 2015 — Sep. 2018 weighted n =1,565	NEW YORK STATE Mar. 2017 – Jul. 2018 weighted n = 1,808
Selected solely White/Caucasian	65%	74%	54%	85%	87%	86%
≥ 50 Years Old	47%	51%	52%	58%	54%	59%
≥ Bachelor's Degree in HH	30%*	56%*	83%	90%	83%	76%
Own Residence	64%	75%	82%	92%	89%	90%
≥ \$150k HH Income	12%	23%	42%	58%	43%	39%
Selected Male	49%	51%	73%**	78%	74%	70%

"Prefer not to answer," "I don't know," and similar responses are excluded throughout. Census 2017: 2013–2017 American Community Survey, http://factfinder2.census.gov.

** 100% includes non-binary options.

CSE Areas of Expertise



Clean Transportation

Adoption of electric vehicles and deployment of charging infrastructure



Built Environment

Advancing energy efficiency and renewable resources



Technology Convergence

Interconnecting systems to achieve decarbonization

CSE: A Nonprofit With Billion-Dollar Program Management Experience

• Five Statewide Electric Vehicle Rebate Programs

- > \$720 million
- > 350,000 rebated vehicles
- > 300,000 consumers characterized

Statewide EV Charging Incentives

> \$100 million

367 DC fast chargers, 211 Level 2 chargers and growing

Diverse: urban, rural, mountains, deserts, plains

Solar On Multifamily Affordable Housing Program

\$1 billion

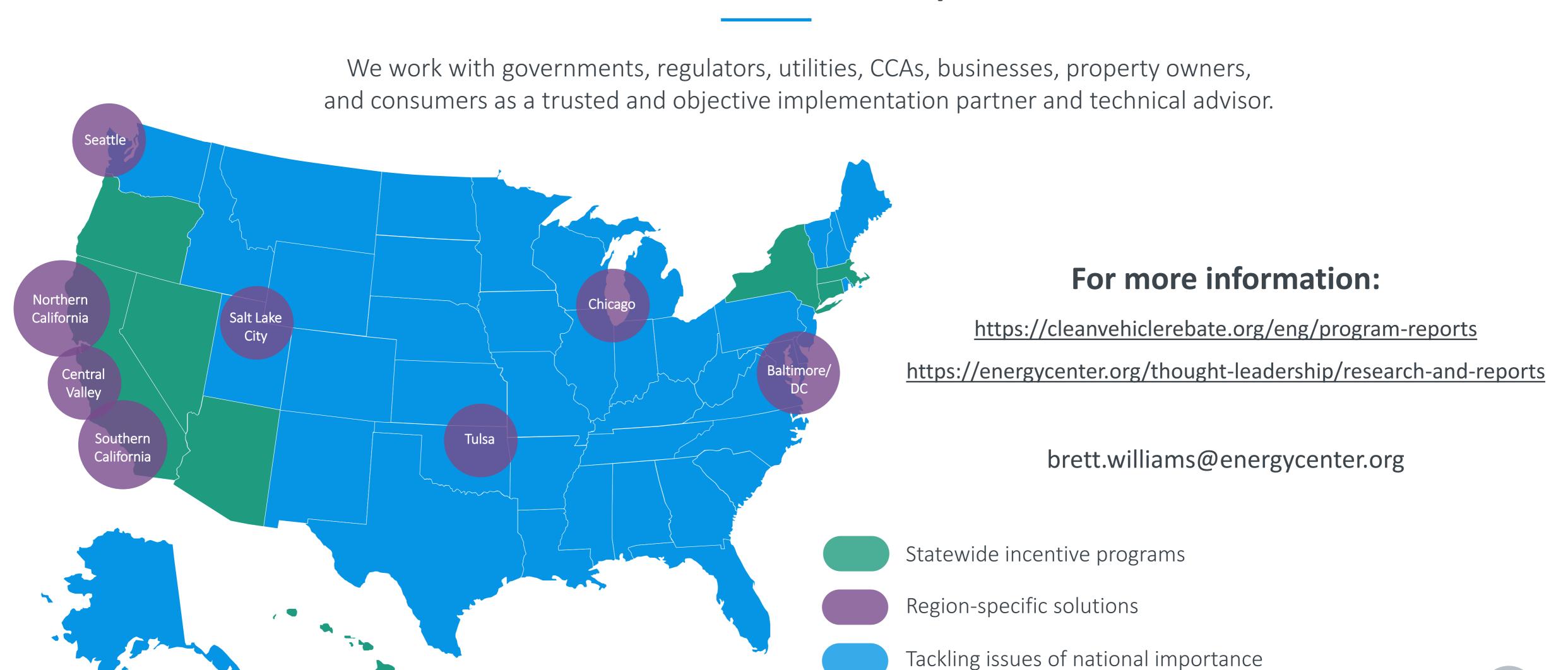
300 MW + virtual net energy metering







How Can We Help?



Contact Us

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Los Angeles CA • Oakland CA
Sacramento CA • Stony Brook NY



TELEPHONE

858-244-1177

Topics for Discussion

- Tales in EV Sales, in Maryland and elsewhere
- Who is buying EVs and receiving rebates?
 - EV consumer demographics / incentive beneficiaries (a.k.a. "Are they just rich white guys?")
- What are the paths forward?
 - EV incentive design and outreach strategy for: Volume benefits vs. Cost effectiveness vs. Equity
- Outcomes: what behaviors are rebates influencing?
 - A.k.a. "Are EVs just toys that don't get used and don't do any good?"
- Impacts: for the market and emissions
 - A.k.a. "Do they do any good?"
- What about the federal tax credit?
- Implementation perspectives and program design considerations
 - Income caps vs. MSRP caps
 - Pillars of program administration
- Dealer sales incentives
- Comprehensive and effective EV policy frameworks
 - Vehicle supply, awareness, purchase/lease incentives, dealer sales incentivefuel carbon intensity, vehicle use
- Musings for Maryland: program-design recommendations